



FINANCIAL TIMES

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NEWS SUMMARY

GENERAL

Tuite is jailed for 10 years

Gerard Tuite, convicted for having explosives and bomb-making equipment in London, was jailed for 10 years in Dublin.

Tuite, aged 27, from Mountnugent in County Cavan, is the first person to be tried by authorities in the Irish Republic for terrorist offences in England.

He was tried under a law introduced in response to criticism of Ireland's failure to extradite its citizens for crimes said to have political links. Page 8

Terror haul

A search in Belfast's Republican Ladybrook area uncovered some "fairly sophisticated" bomb-making equipment and explosives, said police.

Small majority

The Government had a majority of eight, its lowest since election, in a vote over the Treasury's refusal to make good the 5 per cent cut in the real value of unemployment benefit.

Crash kills five

Five people were killed and 12 injured when an express hit a commuter train at Aalster in northern Belgium.

Children die

Ten children have been killed in Ibadan, Nigeria, after explosions caused by petrol getting into kerosene used as fuel for cooking.

Somali protest

Somalia protested to the UN over "savage Ethiopian attacks" on its territory. Inside last 10 days, Somali Radio reported.

Ship to be sunk

The Hercules, a 98,227 ton supertanker, attacked by unidentified aircraft near the Falklands last month, is to be sunk of Brazil because of an unexploded bomb on board.

Sailor returns

Youngest British seaman in the Falklands Task Force, sailor John Batterby, who was 17 while in the Falklands, arrived home on HMS Brilliant.

Palace security

A report on changes needed in Buckingham Palace security is being prepared by Scotland Yard Assistant Commissioner John Delrow, will be ready this week.

Birds scare

Thieves who stole 30 parrots, worth £6,000, from a warehouse near Wisbech, are in danger as the birds have a disease which can be fatal to humans.

Kenneth More

Kenneth More, star of many British films, died in London, aged 67. Page 13

Drinks plea

England's pub opening hours were attacked by the chairman of the British Tourist Board who said tourists find them irritating. Page 6

Soccer tour

TV soccer expert Jimmy Hill is acting as a consultant to the soccer tour of South Africa by 18 professionals with responsibility for persuading the FA and FIFA not to ban players who take part. Page 24

Test draw

England drew their final Test Match with India. England 584 and 191-3 dec; India 410 and 111-3. England take the three-match series 1-0.

Briefly...

UN Secretary General Javier Perez de Cuellar arrived in Britain for a two-day visit.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	RISES
British & Cumbrian	473 + 8
Brit. Car. Auction	99 + 5
Caledonia Inv.	428 + 11
Cheshire	382 + 7
Europetrol	423 + 16
Glaxo	765 + 9
Humphries Rides	17 + 2
Ice Refrigeration	243 + 10
Sotheby's	290 + 15
Ult. Engineering	275 + 10
Anglo Amer. Corp.	470 + 30
De Beers Dred.	211 + 7
Leslie	81 + 9
Randfontein Est.	224 + 11
South African Land	124 + 18
FALLS	
Treasury 13% 1990 F971	- 2
Blundell-Perniglaze	123 - 5
British Aerospace	226 - 5
Dowty	132 - 5
Ferranti	800 - 10
Magnet & Southern	222.61m to 219.1m in the year to March 31. Page 20; Lex. Back Page
FT Actuaries	155 - 13

Acas bid to avert rail shutdown as BR moves to sack drivers

BY PHILIP BASSETT, LABOUR CORRESPONDENT

URGENT ATTEMPTS to avert the shutdown of the British Rail network were set in motion yesterday as the BR board decided on tough action against the striking train drivers' union Aslef.

The BR board meeting coincided with intervention in the dispute by the Advisory Conciliation and Arbitration Service. The Acas efforts to prevent a shutdown, led by Mr Pat Lowry, Aslef's chairman, were still going on last night; but there were few hopes in the industry that the initiative would resolve the dispute over flexible rostering.

This does not, however, preclude legal action by the NUR to try to halt the move; advice to the union is that these arrangements can be suspended by agreement.

More intractable is the problem of the suspension of guaranteed work for the white-collar Transport Salaried Staffs' Association. Its members are paid on an annually-computed basis, and the union believes, on legal advice, that BR would be breaking contracts of employment with TSSA members if it tried to stop the pay of TSSA members available for work.

Both unions are likely to seek court injunctions preventing BR from carrying out the suspension of the guaranteed working week agreements—a move which might well hasten.

The BR board is also understood to have decided to tell any Aslef members still on strike by, probably, the day before the projected shutdown that they would be deemed to have dismissed themselves.

The sacked drivers would be reinstated only if they accepted flexible rostering.

Leaders of Aslef's 2,000 workers on the London Underground yesterday gave notice that they would take strike action if the BR sackings went ahead.

About 100 Aslef local representatives decided to call the Tube strike before the board met.

NUR officials representing London Underground employees said that their members would not cross any Aslef picket line on the underground—a decision which could, if the strike occurred, severely restrict services.

Within BR, it is thought, consideration is being given to plans to try to keep open those parts of the rail network which are still able to run a "reasonable service," though it was unclear last night exactly how this could fit in with suspending employees' guaranteed work arrangements.

The plan could cover many parts of the Southern Region and areas such as Birmingham and Manchester, which have managed to run a number of trains during the last 10 days of the Aslef strike.

Continued on Back Page

Doubts grow as railmen think of sacking threat. Page 11

Thatcher denounces Foot. Page 12

Third bill on employment. Back Page

EEC to look at plastics cartel

By Giles Merritt in Brussels

PROPOSALS for a "crisis cartel" to control production and oversee restructuring in the EEC plastics and petrochemicals industry will be discussed in Brussels today by top industry executives and senior European Commission officials.

The six companies represented at the talks are understood to be ICI and Shell; Rhone-Poulenc of France; ENI of Italy; Hoechst of West Germany, and Solvay of Belgium, though about 24 major EEC producers may become involved should an industry grouping emerge from the talks.

Commission officials stressed last night that the discussions would be only exploratory. Even so since the idea was apparently first mooted in France in January concrete proposals are expected to be put to the Commission team headed by Viscount Etienne Davignon, the Industry Commissioner.

EEC competition rules say that links between companies of the type now being suggested must be approved by the Commission before implementation.

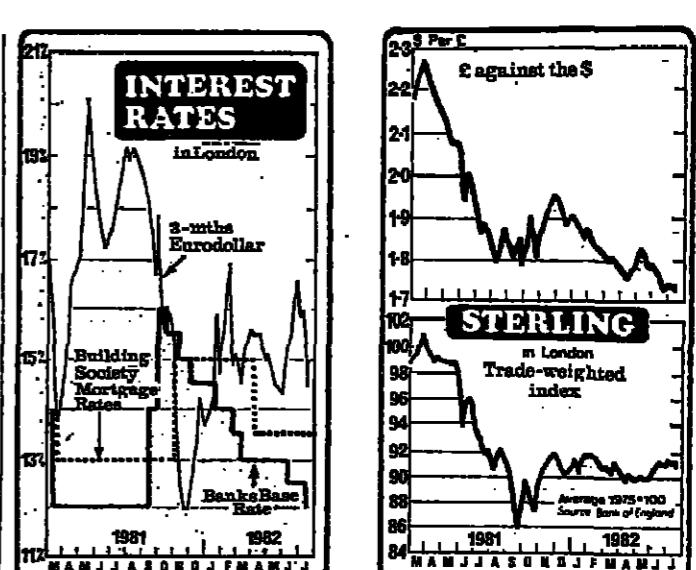
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Banks reduce base rates to 12%

By WILLIAM HALL AND MICHAEL CASSELL

BRITAIN'S banks cut the cost of overdraft borrowing yesterday by reducing their base rates by half a percentage point to 12 per cent. The move brought lending rates back to levels prevailing before the sharp rise in interest rates last September.

Base rates have fallen by a quarter from last October's 16 per cent and an eventual cut in mortgage rates now appears inevitable.

The reduction in base rates will help manufacturing and service industries which together now close to 250bn to the banks. The half percentage point cut is expected to save them about £125m in a year.

Sir Terence Beckett, director general of the Confederation of British Industry, called the base rate cut a very timely move but sought a further reduction in interest rates because the "real rate of interest is more than twice the real rate of return" for businesses.

Continued on Back Page

He told the Tory Backbench finance committee yesterday that the reduction in base rates was not enough. "We shall not get increased investment and more jobs until it is a lot cheaper for business to borrow," said Sir Terence.

The drop in base rates had been expected for several days since the Bank of England began reducing its minimum intervention rates in its daily money market dealings.

National Westminster Bank announced its decision to cut its base rate (effective today) at 8.30 am yesterday morning before many people had arrived at work. Within the next few hours all the other big banks followed. They also dropped

Continued on Back Page

Persuading the banks to cut base rates. Page 8

Interest rate cut boosts copper market. Page 21

Money Markets. Page 30

Lex. Back Page

Mexico offers 18 1/2% Eurobond interest

By ALAN FRIEDMAN

MEXICO, hard pressed for cash, proposes to pay 18 1/2 per cent on a new \$100m (£58m) Eurodollar bond, the highest coupon interest rate in the 20-year history of the Eurobond market.

The Mexican Government bond, which will be formally priced on Thursday on its 18 1/2 per cent indication, matures in 1985 and is managed by Merrill Lynch. Every three years, beginning in 1985, bondholders may redeem the paper at par. But Mexico does not have the option of calling the bonds back until 1988.

At Merrill Lynch in London, Mr Hansgeorg Hoffmann, an executive director, yesterday expressed his confidence that Mexico's financial problems would even-

tually be sorted out. Mexico has borrowed heavily in recent years, under the administration of outgoing President Jose Lopez Portillo, to maintain its economic growth rate.

Mexico's total public and private sector debt is estimated at \$75bn (£42.5bn) and its 1982 gross public sector borrowing requirements are officially projected at between \$25bn and \$35bn.

The new \$100m Mexican bond was last night yielding nearly 19 per cent at a pre-market trading price of 99. Merrill Lynch said it had sold \$43m of its \$60m portion. Sumitomo Finance and Arab Banking Corporation each took a \$26m stake as managers.

The last time a Mexican

IMF attacks imbalance in U.S. economic policy. Page 4

Bonds column, Page 22

Heron buys Howard Hughes land

By ANDREW TAYLOR

THE TUC and the Labour Party yesterday announced a joint programme for "social and economic reconstruction," resting on the twin pillars of state intervention and union involvement.

The plan, set out in a TUC-Labour Party liaison document, Economic Planning and Industrial Democracy, would greatly increase power and responsibilities of the unions.

It proposes co-determination of the economy between Government, unions, and, to a lesser extent, employers at national level, and co-determination of corporate policy by employers and unions at company level.

The document is to go to Labour Party and TUC conferences in the autumn, where it would, Mr Foot predicted, be unanimously adopted.

A wholly new Government department, the Department of Economic and Industrial Planning, is envisaged in the document. This department would be charged with developing a medium-term economic plan.

Details, Page 12

Editorial Comment, Page 16

Another huge piece of legislation, the Economic Planning and Industrial Democracy Act, is also foreseen. It would give statutory force to planning mechanisms and to the potentially rapid increase in workers' control over their companies.

Mr Michael Foot, the Labour leader, agreed that the unions had committed themselves to a whole series of responsibilities, including discussions through a national economic assessment forum on incomes of all kinds.

The proposed Planning Department would seek to conclude with companies agreed development plans, covering investment, pricing, manpower and other policies. Agreement would be enforced by a range of sanctions including price, import and capital controls.

Details, Page 12

Editorial Comment, Page 16

Part of the purchase price has been met by Mr Don Diamond and Mr Frank Aries, two Tucson-based developers, who will receive 25 per cent of profits from land sales and development.

Mr Ronson said the purchase was Heron's largest single U.S. real estate deal. The company already has a number of property development interests.

The acquisition was made by Pines Service Corporation, part of the wholly-owned U.S. finance division of Heron International. The intention is to

recoup the purchase price by selling part of the Arizona portfolio. Any remaining land would be developed by Heron, or sold for development.

Pima has already raised about \$40m through the sale of 1,500 acres. The total portfolio has been professionally valued at \$150m and Pima says it is confident the \$75m purchase price will be recovered by the end of this year.

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EUROPEAN NEWS

French steel workers burn down company HQ in jobs protest

BY TERRY DOOSWORTH IN PARIS

RAMPAGING FRENCH steel workers have burned down the stately home headquarters of the main special steel subsidiary of the nationalised Usinor group as tension mounts over planned rationalisation in the industry.

The destruction of the chateau, which housed the head office of Societe des Aciers Speciaux de la Chiers, is the latest incident in a series of vigorous and sometimes violent demonstrations against the re-organisation policy. In the course of these protests steelworkers, have staged spectacular publicity stunts, forcing the stoppage of a day's stage in the Tour de France cycle race, and holding the chairman of Usinor, one of the two big nationalised groups, under house arrest for a day.

While sporadic disturbances have broken out throughout the big northern steelmaking areas, the main trouble spots lie in the east of France and the heavily industrialised belt running south from Longwy. Both Usinor and Sacilor, which together control the vast bulk of steelmaking capacity in France, have announced heavy redundancies in this region.

The plans outlined by the two companies are aimed at stepping up productivity while stabilising France's production at around the present level of 2.2m-2.4m tonnes a year. To achieve these aims, Usinor and

PR voting re-introduced for municipal elections

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government yesterday decided to introduce a limited system of proportional representation into municipal elections. The change will take effect in time for what are expected to be hotly disputed municipal elections next March, which will determine who controls the main levers of local government.

The intention is to preserve the stability of majority rule in municipal councils while ensuring that parties which obtain a minority of votes none the less have some influence over municipal affairs.

In practice, the Socialists and Communists are hoping to gain a foothold in small towns and rural municipalities where the Right traditionally has been dominant.

The change has been attacked by the neo-Gaullist RPR party or by Jacques Chirac, General de Gaulle's son.

General de Gaulle abolished proportional representation in France when he returned to power in 1958, saying it contributed to the instability of government.

Former President Valery Giscard d'Estaing had toyed with a return to it in towns with more than 30,000 inhabitants. But his UDF party yesterday called the new measure a "satire of democracy".

The proposed change, however, has been a subject of bitter haggling between Socialists and Communists. The latter had wanted a pure system of proportional representation which would have allowed them to consolidate an electoral position independent of the Socialists.

The introduction of proportional representation is in line with a pre-election pledge of President Francois Mitterrand.

But it is still unclear whether he will extend it to elections for the National Assembly in 1986.

The reform applies to municipalities with over 5,000 inhabitants. In the 1977 municipal elections the left gained important victories in medium and large cities. But in smaller municipalities of under 9,000 (accounting for 53 per cent of the electorate) it failed to have more of its candidates elected as councillors.

Lloyds Bank Interest Rates

Lloyds Bank Plc will reduce its Base Rate from 12.5% to 12% p.a. with effect from the close of business on Wednesday, 14th July 1982.

Other rates of interest will be reduced as follows:

7-day-notice Deposit Accounts and Savings Bank Accounts - from 9.5% to 9% p.a. Special Savings Plan - from 11.5% to 11% p.a.

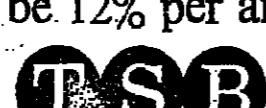
The change in Base Rate and Deposit Account interest will also be applied from the same date by the United Kingdom branches of

Lloyds Bank International Limited
The National Bank of New Zealand Limited

Lloyds Bank Plc 71 Lombard Street, London EC3P 3BS.

TSB BASE RATE

With effect from the close of business on Wednesday 14th July 1982 and until further notice TSB Base Rate will be 12% per annum.



TRUSTEE SAVINGS BANKS
Central Board
PO Box 33, 3 Copthall Avenue, London EC2P 2AB.

Vatican bank links with Ambrosiano to be examined

BY RUPERT CORNWELL IN ROME

THE VATICAN has appointed a team of three "wise men" to examine the tangled relations between Instituto per le Opere di Religione (IOR), the bank of the Holy See, and Banco Ambrosiano, whose chairman, Sig Roberto Calvi, was found dead in London last month.

The announcement yesterday ends the Vatican's official silence since embarrassing details became known of its involvement with Ambrosiano, now in the hands of three Bank of Italy commissioners.

It is also the first time that the Holy See has conceded publicly the need for an impartial investigation of the IOR. The bank, headed by Archbishop Paul Marcinkus and was linked a decade ago in dealings with Sig Michele Sindona, the financier now in jail in the U.S.

The three men are Mr Joseph Brennan, former head of the Emigrant Savings Bank of New York, Sig Carlo Cerrati, a senior executive of STET, the Italian telecommunications group, and

Investigations by the British police suggest that Sig Roberto Calvi could not have been drugged before his death. An earlier autopsy by Professor Keith Simpson, found no sign of any physical struggle beyond a single rope mark on the neck, caused by hanging.

Few people in Italy, however, appear ready to let any written report—let alone a negative one pointing towards suicide—convinced their views on the matter or their conviction that Sig Calvi was murdered. Speculation is still rife about the banker's last days and his links with the Vatican.

Preparation of the report has relied heavily on medical evidence. Blood tests have revealed

The bulk of this sum was represented by loans advanced to companies based in Panama and elsewhere and associated with the Vatican.

These, in turn, were largely covered by "letters of patronage" issued by the IOR. It is alleged, however, that Sig Calvi simultaneously issued a separate letter absolving the Vatican bank from responsibility for the money. The Vatican has declared itself ready to accept responsibility for \$250m, but some reports now suggest that it is willing to increase that figure.

The three "wise men" will also be hoping to throw light on whether these front companies used the money they borrowed to buy shares in Ambrosiano, making the Vatican a much more important shareholder than suggested by its declared stake of 1.55 per cent.

They will also want to discover whether, as widely alleged, the IOR is an important minority shareholder in

Ambrosiano's Luxembourg holding company, a pivot of the group's foreign operations, in which the Milan Ambrosiano had a controlling stake of 68 per cent.

Meanwhile, large banks represented in the Italian Banking Association (ABI) yesterday declared themselves ready to increase the banking system's support for Ambrosiano. This would extend the "safety net" which six banks agreed to make available last weekend after talks with Sig Carlo Cipolla, governor of the Bank of Italy.

AF-DY adds from Luxembourg: The Luxembourg holding company Banco Ambrosiano Holding, a subsidiary of Banco Ambrosiano, has filed for relief from creditors in a move to avert bankruptcy. A spokesman for the Commercial Court said: If granted, the procedure would also provide for a panel of experts to take charge of the company.

long and closely connected with the Vatican, and M Philippe de Wech, a former chairman of the Union Bank of Switzerland. Their task, in the words of the Vatican's laconic statement, will be to "examine the situation and suggest advice". Significantly, however, they will be reporting directly to Cardinal Agostino Casaroli, the Vatican's Secretary of State.

The move is being seen widely as the first step towards the possible removal of the controversial Archbishop of Milan, Cardinal Giuseppe Siri, from the post he has held since 1971.

He resigned recently from the board of the Nassau-based Ambrosiano Overseas Limited, previously chaired by Sig Calvi himself. Since the Ambrosiano suggestions that he resign from the IOR, maintaining that he has never acted improperly.

The phrasing of yesterday's announcement suggests that the

three nominees will have to decide primarily the exact extent of the IOR's responsibility for loans extended by various overseas offshoots of the Milan-based Ambrosiano, including Banco Andino of Lima, Peru.

The Ambrosiano crisis was precipitated in mid-June after the Bank of Italy had sent a letter to Sig Calvi demanding an explanation for the "extremely high" exposure of \$1.4bn taken on by subsidiaries of the group.

industrially and socially developed than the rest.

But the "two-speed" idea is attractive for hard-headed financial reasons since a Community of 12 will require a much larger budget which will change some of the present advantages of membership for countries such as France, the Benelux and Denmark.

The Commissioners agreed at the weekend to aim to present some proposals on new financing for the EEC budget at around the turn of the year.

Party crisis deepens in Spain

BY JOHN WYLES IN BRUSSELS

THE EUROPEAN COMMISSION is soon expected to begin studying the feasibility of developing a "two-speed" European Community in which member states would be allowed varying degrees of participation in common policies.

Many British anti-marketeers would prefer a looser arrangement for the UK and over the last three years some French Ministers have commended it as a way of dealing with the problems of the Community.

The desirability of the study was discussed at a closed informal meeting of the Commission outside Brussels last week.

A solution had been expected on Monday night, but a meeting of the 230-strong political committee of the ECD broke up inconclusively and met again yesterday—apparently making little pre-

There are signs that the new candidate for the leadership, Sr Landelino Lavila, Speaker of the House of Parliament, is having second thoughts.

Sr Lavila assumed the party leadership at the weekend, but insisted that it end its internal squabbles and that there should be a Cabinet reshuffle. He demanded that in return for accepting the leadership, UCD should give him wide-reaching powers to control party discipline and to bring in his own nominees to the party secretariat.

At the same time, supporters of Sr Adolfo Suarez, the former Prime Minister and party leader, are still fighting a rearguard action to retain influence.

Sr Suarez has refused to attend any of the meetings, and his supporters have been playing hard on the threat of his breaking away to form a new party.

This has caused considerable confusion.

Despite this week's thoroughly inconclusive study by finance ministers, some officials think it may be adopted next year.

The aim is to set a standard requirement for consolidated accounts for groups of companies in the EEC, including those controlled from third countries. However, much compromise will be needed to seal up an agreement next year, not least because Luxembourg is

fighting what it believes to be a threat to its status as an

offshore financial centre.

It is Government has made it quite clear that financial holding companies of the type that proliferate there must be excluded from the scope of the directive. The Commission and all other delegations oppose such total exemption on the grounds that it would undermine the harmonisation effort severely.

The Italian delegation was heard to refer on Tuesday to the current troubles of the Banco Ambrosiano, whose holding company is based in Luxembourg, as underlining the need for greater transparency in the finance company sector.

Luxembourg is also alone in objecting to the requirement for the compulsory consolidation of accounts where a company has legal power of control over another company, regardless of whether or not that control is effectively exercised.

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heard to refer on Tuesday to the current troubles of the Banco

criterion.

Broader disagreements are manifest among member states on other aspects of the scope of the directive and could take months to settle. Eventually Ministers will have to grapple with the difficult issue of whether U.S. parent companies with subsidiaries in Europe should be required to produce special consolidated accounts for the EEC. This proposal is generating heated opposition from U.S. business

state of the Community, is expected to form an internal working party to examine the problems.

At the weekend meeting, Sig Antonio Giolitti, the Commissioner for regional policy, presented his "reflections" on the Community's difficulties and how they could worsen through enlargement.

Viscount Etienne Davignon, one of the Commission's most senior figures, is believed to have argued strongly for "differentiated policies" which do not embrace all member states.

Many other Commissioners remain sceptical, however, and Mr Christopher Tugendhat, the Budget Commissioner, is said to have emphasised the enormous practical difficulties involved in running the Community along these lines.

Supporters of the idea betray both a nostalgia for the simpler days when the EEC had only six members and a fear for the consequences of numbering 12, particularly when three of the new members, Spain, Portugal and Greece are so much less economically, in

industrially and socially developed than the rest.

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Feasibility study of 'two-speed' Community

BY JOHN WYLES IN BRUSSELS

SIX YEARS, two months and eight days after it was first delivered to the Council of Ministers, the proposed seventh EEC directive on consolidated group accounts has at last received its first political scrutiny by ministers. They were unable to agree on any thing and sent it back for further discussion by officials.

This is a relatively normal pace for complex harmonisation measures proposed by the European Commission.

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Even then, though, the Labour party would vote against them and so would many members of its own Christian Democratic party and the smaller Democrats '86. If he wins the general election on September 8 in tandem with his chosen partners, the right-wing Liberals, things could become easier.

Even then, though, the Labour party would vote against them and so would many members of its own Christian Democratic party and the smaller Democrats '86. A defeat in Parliament on such a vital issue would not bode well for the new administration.

Sitting in the heart of what was, by then, a nuclear-free zone, the two leaders agreed that a decision on the deployment of U.S. Cruise missiles in the Netherlands as agreed within Nato in 1979 was by now a matter of urgency. Mr van Agt undertook to get things moving, but immediately restored his traditional aversion on the subject by stressing that what was required was "an accord on the exact moment for a decision and the criteria to be applied".

President Ronald Reagan's Administration, referring to this disease as "Hollanditis", and Herr Helmut Schmidt, West Germany's Chancellor, last week travelled to The Hague with a message from Nato for Mr Dries van Agt, the Dutch Premier, calling on him to do something at once to remedy the situation.

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Mr van Agt, normally a resolute man, was left with little choice in the matter. Personally, he is known to feel that the Netherlands must accept its allocation of 48 Cruise missiles if it is to uphold its integrity in Mönchengladbach and other foreign workers are now living off state payments. Women are also dispropor-

tionately represented on the unemployed list.

The Central Planning Bureau, a leading government advisory body, calculates that the cost of providing unemployed benefit in the Netherlands with the Liberal (now in opposition) warned earlier this month that with public sector borrowing standing at 9.75 per cent of national income, deep cuts were essential in social welfare benefits.

Half the unemployed are under the age of 26, and more than 20 per cent of Mönchengladbach, Surinam and other foreign workers are now living off state payments. Women are also dispropor-

EEC inches towards consolidated group accounting

BY JOHN WYLES IN BRUSSELS

LAST WEEK the City Council of The Hague, seat of government of the Netherlands, issued a solemn declaration ending seven months of often fateful debate on nuclear weapons. The Mayor and Aldermen announced that, following a vote, their city was now a nuclear-free zone in which no nuclear weapons could be deployed and through which none may be transported. The Dutch Government and Parliament had been informed of the decision.

Quite what notice the Government would take of such a ban in the event that it cut across its own policy on the subject is difficult to say. But the Netherlands being the Netherlands, it is quite possible that the Prime Minister and his Cabinet colleagues would feel obliged to take it seriously. Certainly it is indicative of the mood of the Netherlands today, which is one of almost paranoid unease about the whole subject of nuclear weapons, coupled with a reluctant admission that Moscow is doing nothing to cut back on its own nuclear armament.

The Dutch want there to be no nuclear weapons at all. Failing that, however, a majority seems to believe that they should be kept away from the Netherlands, so that their defence can be maintained at minimum risk to the population.

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AMERICAN NEWS

Green light for subway car contract in Canada

By David Lascelles in New York

MR DONALD REGAN, the U.S. Treasury Secretary, yesterday killed any hope that the U.S. Government would offer cheap finance to lure a lucrative New York subway car contract away from a Canadian supplier to a U.S. one.

He told a news conference in Washington that the Treasury had reviewed New York's highly controversial decision to award the \$603m (£382) contract to Bombardier of Canada, and had decided that it was based on more than just the Canadian Government's offer of cheap finance. Given that, there was no point in the U.S. Government trying to match the cheap finance, he said.

His decision appears to close one of the most bitter disputes to have hit U.S.-Canadian trade relationships for some time. Bombardier said it was pleased by the news. But Budd Company of Michigan, the U.S. producer which competed for the contract, said it was "regrettable" and would have "damaging repercussions throughout U.S. industry."

Bombardier, based in Montreal, was able to offer New York a deal for the 825 subway cars backed by 9.7 per cent Canadian Government export financing for 85 per cent of the cost. Budd claimed this was unfair competition and took a number of steps to try and get the award reversed. It sought an injunction in the courts to stop the deal going through, and then asked Washington to approve Exhibitbank financing for its own tender.

It also alleged that the Canadian Government's financing violated Gatt agreements and constituted an unfair foreign trade subsidy.

But Mr Reagan said yesterday that he was satisfied that New York's decision had been based on many considerations beside cost, such as quality, delivery schedules, dependence on a narrow source of supply, and the amount of work that would be done in New York state.

On all these counts, Bombardier offered a better deal. The company offered to place a lot of the assembly work in New York.

Although Budd is owned by Thyssen of West Germany, it considers itself to be a U.S. company. It said yesterday: "Today's decision by Treasury encourages foreign governments to engage in similar unfair trade practices when exporting to the U.S. without fear of repercussions. Budd, along with the vast majority of U.S. businesses, can compete effectively with foreign producers, but that competition must be fair and the U.S. Government has failed in its obligation to ensure this basic principle."

Budd said that it would shortly be forced to lay off workers at its rail facility in Philadelphia.

Tension in Argentina mounts over inquiry

By JIMMY BURNS IN BUENOS AIRES

ARGENTINA'S bitter post-mortem on the Falklands conflict is expected to enter a decisive stage following Britain's release of some 593 prisoners of war.

The freed prisoners were expected today at Puerto Madryn in southern Argentina aboard the British ferry St Edmund.

Those released include General Mario Benjamín Menéndez, the former commander of the Argentine garrison on the Falklands, who signed the surrender to British forces on June 14.

There are also a number of junior and high-ranking officers who will be called as key witnesses in an official investigation into the events leading up to the April 2 invasion and the subsequent war with Britain.

Under the terms of Argentina's military legal code, any surrender must be followed by a formal inquiry, and officers who have been active in the war are legally committed to testify.

The code was activated earlier this month by Gen. Cristino Nicolás, the new army chief, in an attempt to impose strict military discipline on the public debate that has

Shultz swings into line over foreign policy at hearings

By RICHARD DALE, U.S. EDITOR IN WASHINGTON

"RONALD REAGAN is the Company, which has major trading links with Arab countries. He said he had severed all his links with the U.S. Export-Import Bank has acquired at a result of the bankruptcy of Laker Airways are among the aircraft being considered as successors to the present fleet of nine old 707s operating out of Andrews airbase near Washington.

Amid the dilemmas and contradictions of the Middle East, the U.S. had to maintain a special relationship with Israel but equally friendly relations with the Arab, he said.

Without mentioning the Palestine Liberation Organisation, he said that representatives of the Palestinians had to participate in the Middle East peace-negotiating process alongside other countries in the region. He confirmed for the first time that the Lebanese Government had officially invited the U.S. to send troops to West Beirut, to supervise a withdrawal of Palestinian forces.

He undertook to push ahead with the new round of Strategic Arms Reduction Talks (Start), and followed the Administration line by opposing a "freeze on nuclear weapons at their present levels. The committee said it would try to complete the hearings by tonight.

Palestinian confidence grows, Page 4

Laker's old jets could fly Reagan

By Anatol Katsky

THE U.S. AIR FORCE is planning to replace the presidential aircraft, two ageing 707s, and the five DC-10s which the U.S. Export-Import Bank has acquired at a result of the bankruptcy of Laker Airways.

It was Mr Haig who had sent Mr Vernon Walters, one of his special assistants, to Havana earlier this year, in what United States Administration officials said afterwards was an attempt "to determine precisely what the Cubans wanted to talk about."

This was preceded by an unofficial exchange of messages and signals between both governments, in which the Government of President Fidel Castro suggested it might be willing to reach an accommodation with the U.S. Government officials in Havana have been unwilling to elaborate on the type of "accommodation" they had been seeking. But while the basis for contact was being laid, both governments continued a public policy of bombast and hostility.

When President Castro moved Cuba into the Soviet camp just after the 1959 revolution, the U.S. imposed an economic embargo in an attempt to strangle the island, thereby forcing it to return to the West. The embargo has been maintained, with varying degrees of flexibility.

It is second-hand aircraft bought cheap from a bankrupt airline are good enough for the President, it might be argued, then surely they would be good enough to ferry guns and tanks around.

Canute James on Havana's unexpected response to Haig's resignation

U.S. and Cuba back to square one

THE RECENT resignation of Mr Alexander Haig has caused some disappointment from an unexpected quarter. Some Cuban Government officials have credited Mr Haig with initiating the recent, though limited, efforts at detente between Washington and Havana, hoping for an end to two decades of mutual animosity.

It was Mr Haig who had sent Mr Vernon Walters, one of his special assistants, to Havana earlier this year, in what United States Administration officials said afterwards was an attempt "to determine precisely what the Cubans wanted to talk about."

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It is around this major issue that the thin, pale threads of possible negotiations between the antagonistic nations were being drawn. In subsequent low-level exchanges, Havana indicated that it would like to discuss two other topics. It wants the U.S. immediately to vacate the Guantanamo Bay naval base on the island's southeast coast — an installation which Cuban maps and government officials alike describe as being "illegally occupied."

Havana has also indicated it is being made uncomfortable by what one official described as U.S. military "harassment" and intimidation.

Not surprisingly, Washington's reply was in the form of some proposals for Cuba's response in the event their suggestions were to be considered.

The most significant concern of the Reagan Administration, as conveyed repeatedly to the Cubans, who apparently felt

there would have been a softening of attitude in Washington, President Reagan suggested that Cuba cut its ties with the Soviet Union, and throw its lot in with the West. Mr Reagan also tightened the economic embargo in some areas which had been relaxed by President Jimmy Carter.

Mr Reagan's suggestion was flatly rejected by President Fidel Castro.

Diplomats in Havana say the Cuban Government took Mr Reagan's suggestion about switching to the West another, and unacceptable, condition for normalising relations. Such a switch, they say, would cause a collapse of the Cuban economy and, inevitably, Mr. Castro's downfall.

The third setback is reflected by a general feeling in Havana that Mr. George Shultz, Mr. Haig's successor in the State Department, will hardly make do with Cuba of his priorities — given Washington's pressing foreign policy concerns in other parts of the world.

Hope still flickers in Havana, however, fanned mainly by the increasing pressure on the island's economy. But as far as the Cubans are concerned, there is a bottom line.

Havana is willing to talk about many things, said one government spokesman, but how the Cuban Government ran its foreign and domestic politics was not for discussion.

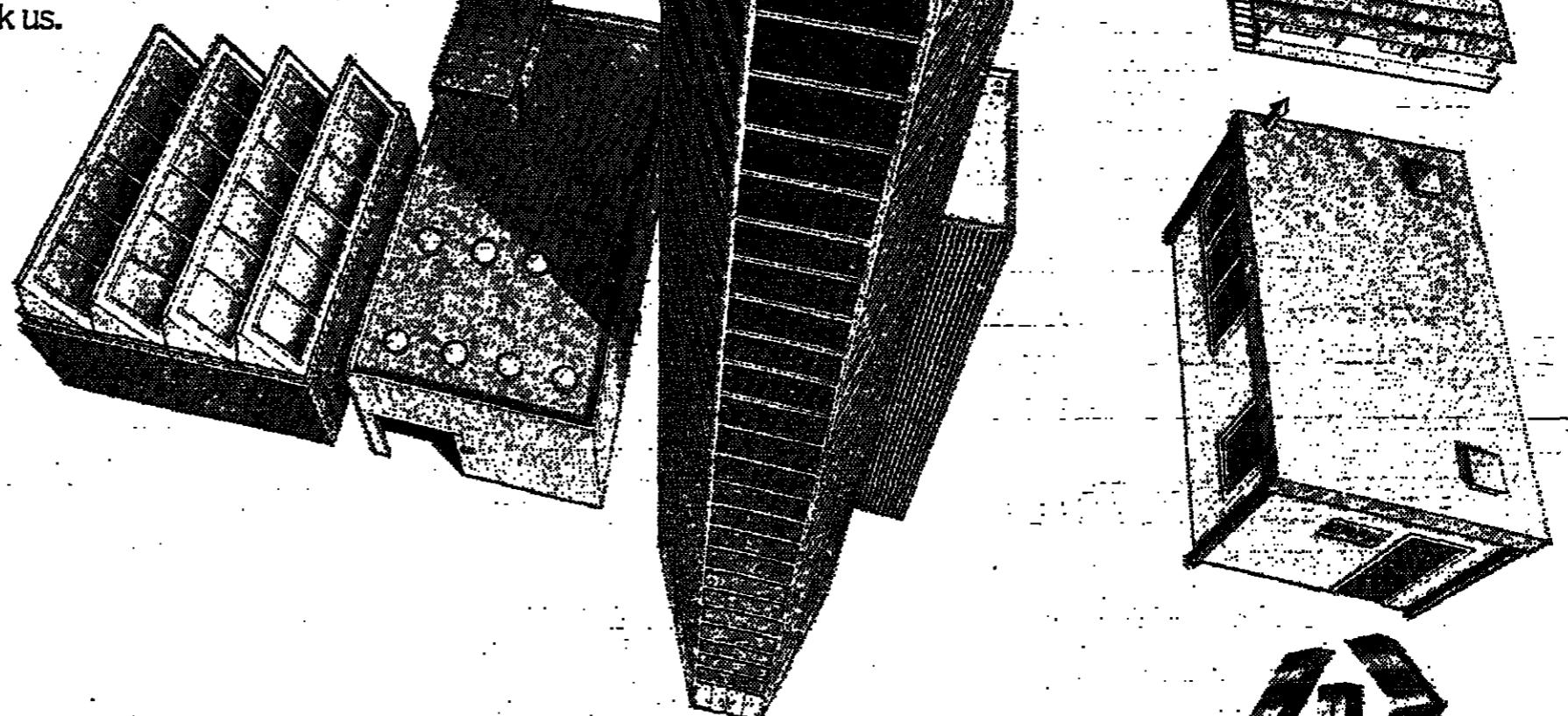
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**Demise of the Checker cab marks end of an era**

By DAVID LASCELLES IN NEW YORK

AN ERA in U.S. transportation ended this week with the demise of the checker cab, whose ungainly but spacious bulk has graced American streets virtually unchanged for 25 years.

The Checker Cab company, based in quaint-sounding Kalamazoo, Michigan, rolled the last cab off the assembly line on Tuesday night, then closed its doors, another victim of the devastating auto recession and its own failure to adapt.

In its heyday, the company was turning out cabs at a rate of over 5,000 a year and despatching them to cab com-

panies all over America, where they became part of the typical street scene, chequered stripes and all.

But production fell to 3,000 last year, and the company reported a loss of \$4m (£288,000). This figure disguised the true extent of the cab business's problems, though. Checker makes auto components for other car manufacturers as well, and these offset part of the cab loss, which was put at \$3m.

Checker will continue to make components for other car companies, such as General Motors.

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OVERSEAS NEWS

Military and diplomatic hopes boost PLO

BY JAMES BUCHAN IN BEIRUT

FOR the past two days, the Palestinians trapped in West Beirut have been increasingly cheerful company. This does not mean that the negotiations on their future are making any progress or that the Israelis might not enter the Western sector.

It is simply that the Palestinians feel their prospects are looking up both diplomatically and militarily, and they are reinterpreting their promises to Lebanese negotiators.

In the awesome battle on Sunday, which lasted from before dawn until 9 pm, the Palestinians killed three Israeli soldiers, injured 28 and scored a number of direct hits on material.

Earlier in the week, the Israelis announced that four Israeli soldiers had been killed in a direct hit on an armoured personnel carrier. The exact Palestinian military casualties are not known, nor whether the rockets streaming out of West Beirut were the last of unpredictable stocks, but the Palestinian military presence has survived so far.

Why did the Israelis stop firing? Why did they not unleash the power of their air force? Can they go on sustaining casualties in an exchange

of fire around a blockade that is not really biting? These are the questions Palestinian spokesman pose.

Another reason for Palestinian confidence is Syria's announcement that it will not take the 6,000 or so Palestinian fighters, which not only brings Syria onto the diplomatic stage, but also reminds the world that the Palestinians have nowhere to go.

Some Palestinians also believe that France's promise to take

that the PLO has no intention of leaving Beirut and that its leaders have simply played for time by haggling over the way the evacuation would be arranged.

This note of gloom follows a meeting in Beirut on Monday between Mr David Kinne, Director-General of the Foreign Ministry, and Mr Philip Habib, the special U.S. envoy. Israel has not set a deadline for the negotiations, but it is expressing increasing impatience over the stalemate in the discussions.

An official in Jerusalem said that, while Mr Habib was doing an "honest job" of trying

to achieve a breakthrough, "we have less and less belief that the PLO intends to leave Beirut." The negotiations were "like a plane running down a runway but it never takes off," he said. "Maybe it's a circular runway," he added.

The PLO was trying to buy time in the belief that time was working in its favour. But while this may help its public image, it would not help the organisation to stay in Beirut, because "Israel wants them out," the official said firmly. "They must go out by diplomatic or political means or we will have to look for other ways."

Palestinian fighters, whose departure is agreed, will leave Beirut with all their weapons by land and under international guarantee." The second phrase suggests that some might stay behind.

The Palestinian insistence on detail has infuriated those West Beirut-based Lebanese politicians whose prime concern is the safety of the city. This group would probably include Mr Chafik Wazzan, the Lebanese Prime Minister.

Other politicians on the left are not pleased, because they fear the vengeance of the Christian militias of Mr Bashir Gemayel, if the strongest military force in West Beirut leaves. It may also explain the Israeli bombardment on Sunday.

The Palestinians know they are playing a dangerous game, but they are not dogmatic. Out of this chaos and killing, some think they might secure recognitions by the U.S. or the protection of France, or a new look at the Palestine question.

In darker moments some may think they will not even secure asylum in Syria or elsewhere. But what they have secured so far is time, and to the PLO that means honour and hope.

part in an international force for disengagement now amounts to a form of guarantee for their safety.

The same Palestinian spokesman who were saying a week ago, strictly off the record, that they wanted to leave are now saying, strictly off the record, that they are near agreement with the Lebanese Government on regularising their position in Lebanon.

To the single concessionary

document delivered to the Lebanese on July 2, in which Mr Yasser Arafat, the chairman of the Palestine Liberation Organisation (PLO), put his name to a promise to leave, has been buried since Friday in a series of riders.

The riders concern matters like the ceasefire, disengagement, the tasks of a UN force to supervise it and so on. One of the riders given by a PLO official gives the flavour: "The

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WORLD TRADE NEWS

Anthony Moreton, Textiles Correspondent, looks at state subsidies

Italian fibres under microscope

WHEN THE European Court ruled last week that the EEC Commission was within its rights to look at the way in which member Governments funded public bodies, it opened the way for an investigation into widespread complaints that the Italians have been stimulating capacity and output of synthetic fibres.

Faced with falling demand, over-capacity and depressed prices, the EEC producers agreed five years ago to share the burden in cutting capacity.

The result is that by the end of this year plant capacity in the Benelux countries will be 54 per cent lower than in mid-1977, 41 per cent lower in the UK, 40 per cent down in France and 22 per cent in Germany.

But in Italy it has actually risen by 8 per cent over the five-year period.

The other Community Governments believe the Italian Government has been stimulating its industry with massive state assistance. This has taken many forms, such as inserting equity finance into companies by increasing their nominal capital, revaluing fixed assets to facilitate borrowing; making direct payments to offset losses and maintain cash flow, subsidising investment in fixed and working capital and guaranteeing credit at low rates of interest.

When these practices were brought to the attention of the European Commission in Brus-

sels, it introduced a directive number 723 of 1980 on the "transparency of financial relations between member states and public undertakings." This was intended to give it the power to look at the ways in which the state assisted public bodies.

Three countries, Italy—predicably—France and Britain fought the directive, claiming the Commission had overstepped its powers and arguing that this was a matter for the Council of Ministers. In ruling for the Commission and against the member Governments the European Court has opened the way for the Commission to investigate these alleged practices as well as others that may be operated in different industries.

The Italian case is one of many causing concern as protectionism grows. Spain, it is alleged, has provided £240m to towards restructuring its industry, 80 per cent of which will go towards new machinery. And, on a much smaller scale, the Dutch announced last year a £5.8m programme over two years providing grants for new equipment, assistance with overseas fairs and grants towards the employment of experts or export promotion.

The Italian Government's policy is important because it has resulted in price levels in the rest of the European market which have endangered the

financial viability of the synthetic fibre industries and in so doing, have endangered competition. Furthermore there is a fear that similar assistance is now being offered by the Italians to their cellulosic fibre industry whose capacity has fallen by less than half that of the rest of the EEC since 1977.

The Italian man-made fibre industry is dominated by Montefibre, Sna Fibre, ANIC and STIR. Between 1974 and 1980, it is claimed, these four accounted for over half the losses made by the whole of the European man-made fibre industry and in 1980 alone they lost £175m.

At the state-owned ANIC, for instance, there was a loss of £96.5m in 1980 on a man-made fibres turnover of £150m, and yet the capital was increased by £70m. Between 1975 and 1979 it has been estimated that the group received £27m in subsidies to compensate for operating losses and almost as much in non-repayable state subsidies.

Similar assistance has been given to the other three concerns.

State assistance is not just confined to the advanced countries, either. Low-cost producers are also priming their own industries; in South Korea, where one person in every four in manufacturing industry is in textiles and clothing, Govern-

ment help has been given towards setting up a design fashion information centre, and a textile development centre as well as with soft loans.

Small countries like New Zealand get in on the act by allowing companies to claim a deduction from assessable income for increased export sales, and help is given with overseas travel, salaries and wages spent by New Zealanders outside their country and on payments to foreign agents.

Even the biggest is not immune. The US has a system, known as DISC, by which exporters can defer part of their US tax otherwise due on export income if they set up Domestic International Sales Corporations. Under US law multinationals escape US tax on overseas earnings of foreign subsidiaries until those earnings are remitted home.

Many of these and other devices are tacitly accepted because no country really has clean hands. The concern about the Italian case is that it is deliberately seeking to distort competition to the benefit of the local industry and at the expense of the other members of the EEC.

Industry, if not all the Governments, within the Community is delighted at the decision of the court in the case of directive 80/723 and sees it as a step towards greater stability.

SOME STATE AIDS

Canada:
£114m over five years for new employment in communities hit by industrial adjustment; to assist modernisation; help displaced workers take advantage of job opportunities.

Portugal:
Exemption from industrial taxation for up to nine years; doubled depreciation allowances on fixed assets for up to 12 years; subsidised interest rates.

Belgium:
£200m over five years to increase turnover of companies in textiles and clothing without increasing capacity; assistance takes the form of participating debentures.

More demand for MFA talks

BY GILES MERRITT IN BRUSSELS

INDONESIA has joined the 10 restrictive 1982-86 MFA III as textile exporting nations which have recently demanded "Second Round" negotiations with the European Commission over the shape of the renewed Multifibre Arrangement (MFA).

The decision of the Indonesian negotiating team to break off talks with the Brussels Commission shows a further strengthening of the solidarity that appears to exist among the militant MFA supplier nations which are sternly resisting a

the flooding of EEC markets. In advance of the talks on bilateral MFA the "hardliners" amongst the MFA countries determined to reject a restrictive pact reaffirmed their solidarity and are this week reviewing progress in the talks at a meeting in Bangkok.

In addition to the LDC textile exporters that have given the Commission until September to improve the MFA terms on offer in "Second Round" talks, Hungary, Czechoslovakia and Romania have opted for further negotiations.

GAS PIPELINES in W Europe and the Soviet Union



The Soviet Union's project to increase supplies of natural gas to Western Europe is well advanced with numerous lines in service and others under development. The 3,000-mile pipeline extending from the Urengoy gas fields of Western Siberia to Western Europe was given a boost yesterday with the signing in Leningrad of a framework DM 2.5bn (£656m) credit agreement between West German banking consortium and the Soviet Foreign Trade Bank.

Samwhan wins Saudi contract

BY ANN CHARTERS IN SEOUL

THE SAMWHAN Corporation has signed a \$225m (£125m) contract with the U.S. Corps of Engineers to build family and industrial facilities in King Khalid military city, Saudi Arabia.

The company will construct 804 apartments, a naval food

centre, commissary and mosque as well as maintenance facilities, a chilled water plant and parking. Completion is scheduled for January 1986.

Another \$126m contract recently signed with North Yemen's highway authority pro-

vides for the construction of 180 km of highway and four 1,300 days.

The two contracts are Samwhan's largest in the Middle East. Last year, the company won \$607m contracts in North Yemen, Jordan and Saudi Arabia.

At the earliest.

Indonesia now has two small research reactors, one built with its own expertise and the other by the U.S. A West German company has been asked to build a third.

Mr MacGuigan said Indonesia has concluded an agreement with the International Atomic Energy Agency to bring all its nuclear activities under safe guards.—AP

Richard Cowper in Jakarta adds: The West German contract, awarded last August, was worth at least DM 137m

(\$32m) and caused a storm of protests in Jakarta when it was given to International Atomreaktorbau, a subsidiary of Siemens, on the advice of Mr E. J. Habibie, Indonesia's Minister for Technology. President Suharto chose Siemens despite recommendations by two Indonesian Government agencies that General Atomic of the U.S. be awarded the deal.

Indonesia's National Atomic Agency, Batan, received four proposals — from Siemens,

Ottawa and Jakarta sign nuclear agreement

OTTAWA — Canada and Indonesia have signed a nuclear co-operation agreement, clearing the way for future transfers of technology and sales of Canadian reactors to Indonesia.

The agreement was signed during a brief ceremony by Mr Mark MacGuigan, Canada's External Affairs Minister, and Dr Subroto, Indonesia's Energy Minister.

Dr Subroto said Indonesia has made the decision to "go nuclear some time" but he said it would not happen until 1995

(\$32m) and caused a storm of protests in Jakarta when it was given to International Atomreaktorbau, a subsidiary of Siemens, on the advice of Mr E. J. Habibie, Indonesia's Minister for Technology. President Suharto chose Siemens despite recommendations by two Indonesian Government agencies that General Atomic of the U.S. be awarded the deal.

The decision does not mean Indonesia has locked itself into West German nuclear technology. Canada, along with the U.S. and others, is still hoping to be able to sell nuclear plants and expertise when Indonesia's nuclear programme gets off the ground in the 1990s.

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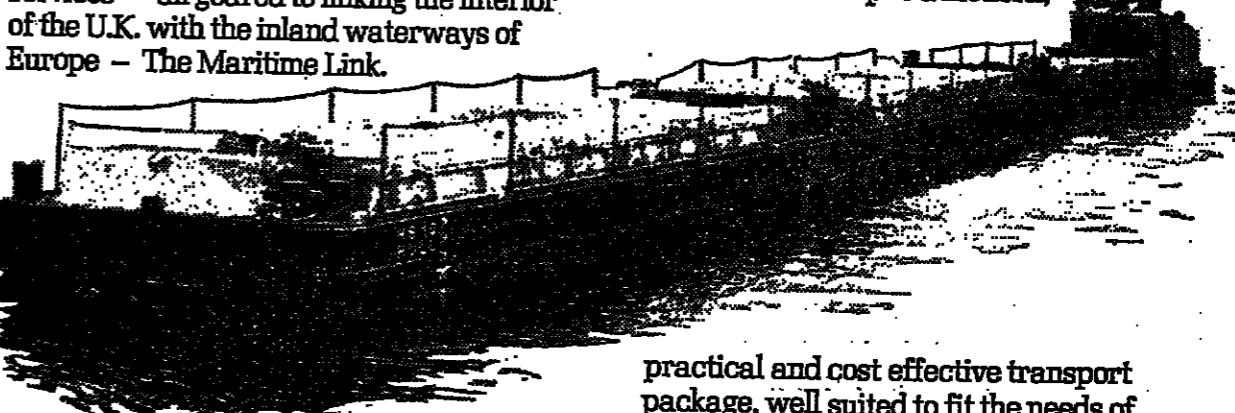
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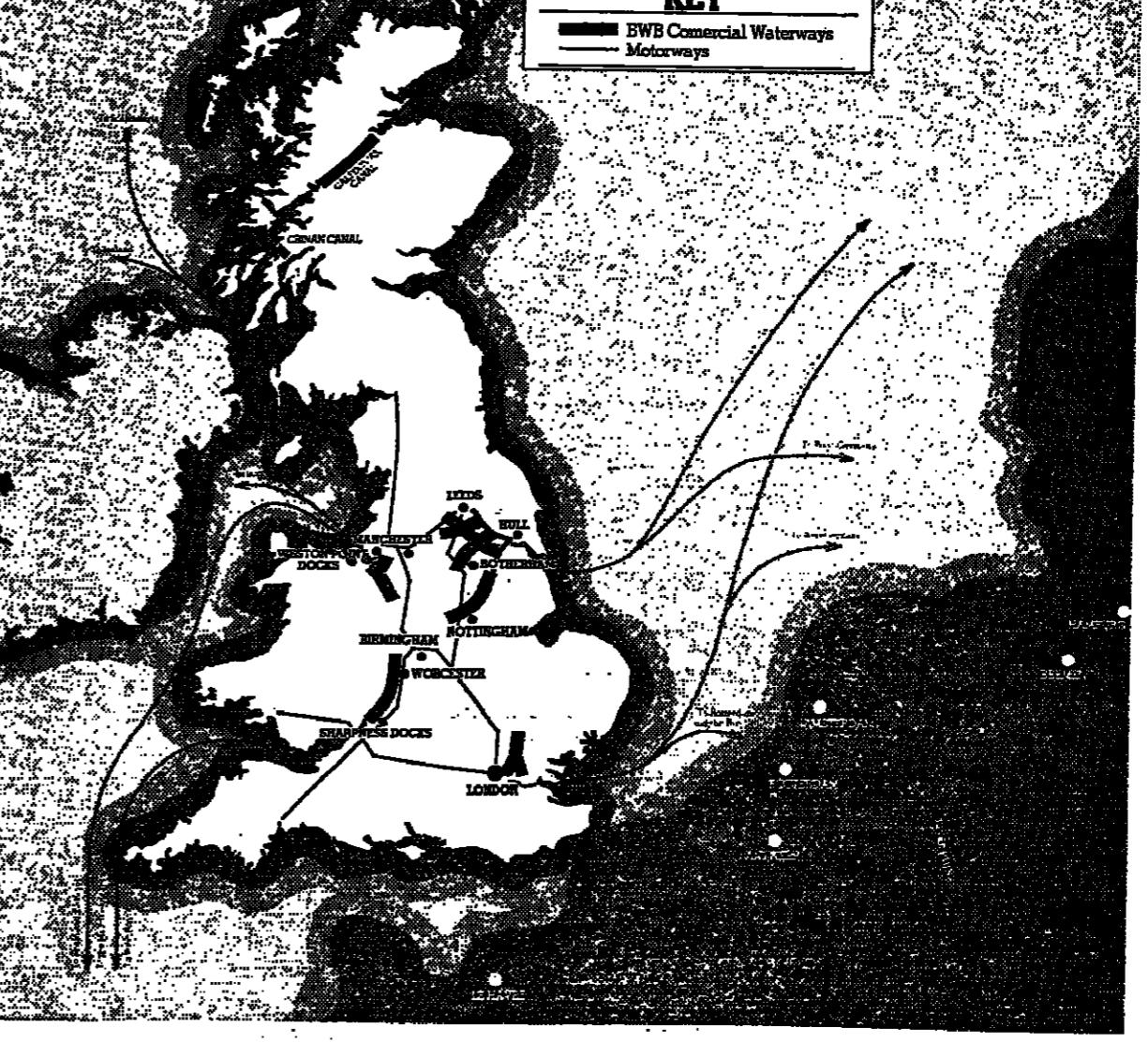
Even in the recession a 17% increase in traffic has been recorded on the adjoining improved Aire and Calder Navigation.

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British Waterways Board

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UK NEWS

Bristol port losses grow but signs are hopeful

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE Port of Bristol suffered an increased loss of nearly £12m last year, but said there were signs that the drop in business was ending.

The worldwide recession continued to depress trade through the port, with tonnage handled—excluding containers—down by 202,000 tonnes to 3.27m tonnes. The number of containers handled was 3,900 down at 26,000, but this was more than twice the 1979 figure.

A continuing trend towards containerisation of cargoes previously carried in loose or break-bulk form has also affected business. Revenue from containers is much less than for the same amount of tonnage in break-bulk form.

The port's overall loss for the financial year to March 31 1982

rose from £10.8m to £11.7m. Most of this was covered by the City of Bristol, which contributed £10m from its general rate fund. Since April 1977 the city has provided nearly £25.7m to the port.

In spite of the integration of independent stevedoring activities in March last year and a rise in charges in September, operating revenues rose by only £1.5m to £22.5m. The actual operating deficit was £2.5m.

The port lost one trade near the end of the financial year when Pacific Steam Navigation, part of Furness Withy, which is owned by the C. Y. Tung Group, of Hong Kong, decided to make Liverpool its first port of call for copper and some general cargo, although its ships will still call there with other cargoes.

But Geest Line transferred its Caribbean service to Bristol in November, restoring a traditional link between the port and the banana trade.

has put it in writing to a member, especially when, as in most cases, he had already made his complaint to the council locally and has not been satisfied with the answer."

People should be able to complain either directly or through a member of a local authority, says Lady Serota, who retires as chairman later this year.

New legislation is needed, she says, to rationalise the "perverse" complaints procedure, which leaves many fields outside the jurisdiction of the ombudsman.

The report shows that in the year to end-March 1982, the three English Local Ombudsmen received 2,706 complaints, 11 per cent more than in the previous year.

As usual most complaints were about housing (32 per cent) or planning (31 per cent). Of the 2,901 complaints considered and completed during the year, only 279 were the subject of full formal reports.

Maladministration was found in 173 of these reports, only 8 per cent of all complaints considered.

Examples of maladministration in the planning field included failure to consult about neighbouring development and failure by a member of an authority to declare an interest when dealing with a planning application.

Your Local Ombudsman, annual report for 1981-82, Commission for Local Administration in England, 21, Queen Anne's Gate, London SW1.

Licensing and shop hours 'hit tourists'

By Arthur Sandys

ENGLAND'S liquor licensing laws and shop trading regulations are under attack again. This time it is said that tourists are finding them increasingly irritating.

Mr Michael Montague, English Tourist Board chairman, yesterday welcomed a Government investigation into Britain's tourism performance. He suggested that one outcome might be a look at licences and trading in England—where the rules are less relaxed than in Scotland.

Mr Montague said in his annual report: "Who knows, like our friends in Scotland, we might all one day be judged to be sufficiently mature to have earned the right to decide when we want a drink, rather than licensing authorities who occasionally appear to relish the laws vested in them?"

He welcomed Baroness Trumpton's Bill to legalise Sunday shop opening—"there are tourists milling about Covent Garden on Sunday with money burning holes in their pockets"—but gave it little hope for progress through the Commons.

"There seems to be no earthly reason why holiday-makers should be allowed to play bingo only in the afternoon and evening—when you are on holiday on wet weather mornings, why should those who wish it not be allowed a little fun?"

The English Tourist Board is launching its own tourism investigation. It will look at the pattern of school, industry and national holiday timing and examine whether present holiday periods are in the best interests of the tourist business.

ETB Annual Report, English Tourist Board, £5.

Fabric makers 'must heed fashions'

Anthony Moreton examines a report critical of manufacturers

BRITISH fabric manufacturers must adapt to new market conditions if they are to win bigger sales at home. It is also essential for them to develop closer relationships with both clothing manufacturers and retailers.

These are the main conclusions of a report on the British apparel fabric market published today by the National Economic Development Office.

The report arose out of concern felt by the four Little Neddies covering the clothing and textile industries over the decreasing share of the home market enjoyed by British manufacturers while import penetration increased.

"What is particularly worrying, according to Mr Alan Smith, chairman of the marketing group of the textile and clothing Economic Development Council, "is that these imports are coming not only from the cheaper developing areas of the world but increasingly from high-cost, developed countries."

The report is based on an investigation into the fabric

producers by David Rigby Associates, consultants specialising in the textile field.

Its main message is that fabric producers, who are at an early stage in the production chain, should consider at every stage the needs not only of their own customers but also of the ultimate customer, the buyer in the shop.

It particularly criticises lack of innovation in fabric construction and surface effect, insufficient involvement with fashion trends, failure to design targeted ranges and ineffective presentation of the buyer in the shop.

These criticisms are, in their turn, contested by both the British Textiles Employers' Association and the Confederation of British Wool Textiles.

The two leading trade bodies claim that the report does not differentiate sufficiently between types of fabric and that much of the blame for the industry's problems must be laid

at the door of Government economic policy.

The example of Marks and Spencer, a group involved at all levels of production with suppliers, permeates much of the main report.

Closer working relationships between all the parties involved is essential to the adoption of new strategies, it urges. The end result should be "a garment in a particular shop or a catalogue at a particular price point, that will sell well."

It argues that the onus is on manufacturers to put more emphasis on developing fabrics, become more involved in fashion trends, produce in smaller volumes to shorter lead times, and present their ranges in the form most acceptable to buyers—that is, in made-up garments.

Changing needs and relationships in the UK apparel fabric market. Obtainable from the Textiles Section, NEDO. Full report £3, shortened report free. Both from Millbank Tower, Millbank, London, SW1.

Direct plea to ombudsmen urged

BY JAMES MCDONALD

A STRONG APPEAL for direct complaints to be allowed to Local Ombudsmen about mal-administration or abuse of power by local police or water authorities, is made by Baroness Serota, chairman of the Commission for Local Administration in England, in the commission's annual report.

Baroness Serota, who is also Local Ombudsman for Greater London and the South-East says that every year as many complaints are received by the Local Ombudsman direct as come through members of local authorities as required by the 1974 Local Government Act.

"The direct complainant is likely to see as a piece of time-wasting bureaucracy the advice he then receives from the commission, that his complaint cannot be considered until he

has put it in writing to a member, especially when, as in most cases, he had already made his complaint to the council locally and has not been satisfied with the answer."

People should be able to complain either directly or through a member of a local authority, says Lady Serota, who retires as chairman later this year.

New legislation is needed, she says, to rationalise the "perverse" complaints procedure, which leaves many fields outside the jurisdiction of the ombudsman.

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MoD may lease off part of Farnborough to business

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE Ministry of Defence is to keep control of the Royal Aircraft Establishment's airfield at Farnborough, Hampshire, although some part may be used by business aviation operators and light industry.

Farnborough will continue to be the main test airfield for the adjoining Royal Aircraft Establishment, Britain's premier aeronautical research and development organisation. It is interested in leasing off about 40 acres as a centre for business aircraft, especially jets.

This will require further discussion with local authorities who will be concerned about the noise from increased jet movements. Their fears, however, may be countered by the promise of increased employment and other benefits.

The decision follows a government study into the use of the airfield.

The option of closing it down was quickly rejected in view of the long-term requirements of

part of the Farnborough airfield, which will be contacted by the Ministry of Defence in the next few weeks.

The ministry was also interested in hearing from other organisations and companies which might wish to use the airfield, it said.

The business aircraft community in the UK has been seeking for some time an airfield not too far from London which could be used by business jets.

Most suggested sites have been ruled out because of local objections to noise and additional development expense, the distance from London or other communications problems.

Farnborough appears to be the best available site for the business aviation community. The site under consideration, has shown interest in leasing

near to that used by the SBAC for its air shows, is close to the M3 motorway linking Farnborough to London and other parts of the south of England.

The runway is one of the longest and best-equipped in the country, with up-to-date landing aids and an established air traffic control system. The local community is fairly used to aircraft activity at Farnborough (the airfield has been there since before the First World War), although some guarantee on noise control would probably be sought.

The chance of a site at Farnborough is likely to be the best the business aviation community can expect within reasonable distance of London, other than making greater use of existing airfields

British Steel shows its mettle in fight to match competitors

THE British Steel Corporation's 1981-82 annual report, published yesterday, charts a year of remarkable recovery in extremely difficult conditions.

Productivity improved dramatically, losses were halved and sales rose in spite of a declining market.

But the sobering message from this report is that BSC has a long way to go to secure its future.

For a third successive year, Coopers and Lybrand, the group's auditors, qualified the accounts for the most basic of reasons.

"There are continuing uncertainties in the steel market and there is a consequential uncertainty as to the level of future trading results. Accordingly, we have not been able to satisfy ourselves that the amount of £1.579m at which fixed assets are stated in the consolidated balance sheets will be recoverable out of future earnings."

BSC directors fully agree with that assessment, although £5bn in capital and £500m in government loans were written off last year, they anticipate further provisions this year.

The problems are well known: productivity standards set in Japan continue to rise while price competition from steel producers in newly-industrialised countries continues to increase.

A cost analyst in the report shows that 42 per cent of all spending is on materials and a further 12.3 per cent on fuels. Employment costs are 29 per cent of the total.

Fuel costs showed the largest increase 15 per cent in 1981-82 although the company managed to reduce energy consumption per tonne of liquid steel by 12 per cent. The proportion of steel cast continuously rose from 22 per cent to 28 per cent.

Employment costs fell 1.5 per cent to £1.03bn and the number employed dropped 14 per cent in the year to 103,700. Average earnings have increased 14 per cent mainly as a result of local bonus schemes in the past year.

BSC's attack on costs will continue to concentrate on employment—the corporation hopes to bring the total employed down to 92,000 this year—and on production improvements. The proportion of continuous casting is expected to rise to 50 per cent over the next two years.

Mr MacGregor said BSC's productivity is now about 60 per cent of Japanese levels and "a little closer" than to German levels.

The extent of BSC's cost reductions to date is not immediately apparent in the annual report. Operating costs

rose 7.5 per cent last year but turnover grew more than twice as fast—rising 16.5 per cent to £3.4bn.

In the second half, when the corporation had the benefit of EEC-wide price increases, the difference was more pronounced. Turnover was up 51 per cent to £1.9bn but operating costs grew only 28 per cent.

In March the company made a trading profit of £0.9m, its best result for five years.

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Mr MacGregor said in his statement that the corporation envisages only a marginal increase in market share at 50 per cent and blames an increase in imports from outside the EEC in the second half for the setback.

The corporation's goal of increasing exports was fulfilled as these rose from 2.3m to 2.7m tonnes.

UK steel consumption fell 4 per cent last year and BSC failed in its drive to regain its pre-strike market share of 54 per cent. It estimates its market share at 50 per cent and blames an increase in imports from outside the EEC in the second half for the setback.

BSC gives few details of its relative performance of its divisions but the report shows that the main iron and steel-making businesses reduced their trading loss last year from £257m to £170m. Meanwhile, the stockholding subsidiary, British Steel Service Centres, swung from a £5m trading loss to a £5m trading profit.

In the iron and steel businesses, turnover of general steels was unchanged at £1.8bn, while that of the strip products division jumped by 25 per cent to £1.02bn.

Turnover in the tubes division was up 22 per cent to £525m and the division was in profit.

Mr MacGregor, now in the final year of his three-year term as chairman, painted a bleak picture for the current year.

"The market uncertainties are today greater than ever," he wrote.

EEC review promised on Berisford bid

BY A. H. HERMANN, LEGAL CORRESPONDENT

BRITISH SUGAR is not giving up hope of enlisting EEC support in its resistance to the takeover by Berisford.

Mr John Beckett, British Sugar's chief executive, reported yesterday to have had a "satisfactory" meeting with Mr Frans Andriessen, EEC Commissioner for Competition.

Mr Beckett, who was supported by M. Rothschild, advisers to his company, and an array of lawyers including Prof Francis Jacobs, of King's College London, was told by Mr Andriessen that he appreciated

the urgency of the situation, would review the file.

British Sugar had asked the EEC Commission some time ago to stop the takeover because it would constitute an abuse of a dominant market position allegedly held by Berisford. It also asked the commission for a preliminary measure of protection—an order prohibiting Berisford from proceeding with the merger.

The commission originally took a stand favourable to Berisford indicating a preliminary view that there were no grounds for the Commission to take any action. More recently however, the Commission's Department of Competition began to swing the other way. Berisford was warned that the Commission was reconsidering its position and did not wish to proceed with the takeover without obtaining its consent. This warning was disregarded.

It is understood that before yesterday's meeting, there were intensive consultations between the Department of Competition and its legal service.

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year since our formation in 1966, and we're determined to continue doing so.

Not by following the example of some airports and charging passengers airport tax.

But by running our airports as successful businesses.

Kiosks, restaurants and shops pay to operate around our terminals. So do banks, car rental companies and car park operators.

Of course, we would like to provide more facilities and grant more concessions at Heathrow, but sadly space is at a premium.

There simply isn't the room to build a modern hotel complex like the Gatwick Hilton within the central area.

Still, we aren't doing badly.

We're one of the 100 largest retail operations in this nation of 234,785 shopkeepers.

We are also a major foreign currency earner.

£71 million in 1981.

Three-quarters of the goods we sell are British and the vast percentage of them go overseas.

Clearly, a hefty outlay on fags and booze do our finances no harm at all.

**British
Airports**



UK NEWS

Liquidators say end of 11-year Rolls-Royce bankruptcy saga is in sight

BY CHARLES BACHELOR

THE LIQUIDATORS of the former Rolls-Royce aero engine group which failed in 1971 announced that the end of the 11-year bankruptcy saga is finally in sight.

The three liquidators required to handle the biggest UK business failure are to make a final payment of 9.5p per £1 stock unit taking the total distribution to 64.5p per unit.

The size of the pay-out, on shares which at one stage were changing hands at 1d (one old penny), has exceeded most expectations. This may persuade

some of the investors who turned their stock certificates into lampshade covers to unpick them again.

Rolls-Royce Limited collapsed in February 1971 when the development costs of its RB-211 engine, intended to power Lockheed Corporation's TriStar jet, outran the sums provided for in the fixed-price contracts which had been agreed.

After more than two years of negotiations the liquidators sold off the aero division to the Government which re-negotiated

the RB-211 contracts with Lockheed.

In 1973 the liquidators brought Rolls-Royce Motors to the Stock Exchange, the first time a company rescued from collapse had been relaunched in this way. It immediately started to share profits and was subsequently taken over by the Vickers engineering group.

Mr Guy Parsons of accountants Peat Marwick Mitchell has spent more than a decade sorting out the affairs of Rolls-Royce. Together with Mr Ian Watt of Thomson McLintock

and Mr Maurice Withall of Thornton Baker, he has devoted a great deal of his professional energies to what he calls a very unusual case.

In spite of the size of the pay-outs that have been made by the liquidators Mr Parsons is in no doubt there was no alternative in putting the company into liquidation, given its entanglement in the RB-211 contracts.

The proceeds from the sale of assets were £237.5m, comprising £57.5m from the sale of the aero engine division, £37.2m from the flotation of the motor

division and £122.8m from the sale of other assets and the collection of debts.

Interest alone on the large sums administered by the liquidators amounted to £25.1m.

Against this have been set administrative costs of £15.7m.

"This is not a large figure compared with the sums we realised," said Mr Parsons.

Preferential creditors were

paid £8.8m, debenture holders

£5.72m and trade and other creditors £13.5m, leaving

£22.3m over for the ordinary stockholders.

The joint liquidators originally hoped to make a final distribution in November 1979, but were prevented by a claim from the victims of an Indian Airline Caravelle airliner which crashed in Bombay airport in 1976.

A claim came out of the blue from their lawyers in London," said Mr Parsons. "A board of inquiry gave the cause of the crash as pilot error so we did not consider we were responsible."

But this, and claims arising from two other crashes, prevented the payout. The claims were made against the "old" Rolls-Royce because the engines had been built and delivered before 1971.

The liquidators and their insurance brokers, Sedgwick Aviation, have agreed a deal which will allow a final meeting of the 80,000 stockholders to be called in October.

The liquidators have taken out a single premium policy with Lloyds for £50,000, covering them against any claims arising from the crashes.

Mr Parsons said that he will stay on as liquidator until any claims have been dealt with.

assured a judge's approval for the final payout.

These claims have delayed payment but stockholders may take some consolation from the fact that high interest rates have boosted the final payment to 6.5p from the 5.4p proposed in 1979.

Mr Parsons may well be staying on as liquidator for another five years — even if the post is only nominal — and this could also give the Rolls-Royce affair another dubious distinction — that of being the longest running liquidation.

Persuasion from Old Lady moves the banks to cut base rates

IN THEORY, interest rates in the UK are set by supply and demand, but it has taken several days of increasingly heavy hints from the Bank of England in its own open market operation to persuade the banks to cut their base rate by half a point this week.

By bidding up the price of a steadily widening range of money market paper, the Old Lady has persuaded the banks that only a fool would fail to rush in where an angel is determinedly treading.

It is unusual for the Bank to lead the market quite so firmly by the nose, but central banks have always been willing to act firmly when they thought it necessary to restore confidence.

The market has been in two minds because, although there is much in the domestic situation to justify lower rates — flat economy, orderly money figures, and an easing in demand for bank loans — everyone is still jittery about Wall Street.

If U.S. interest rates should

IF REAL interest rates remain at their historically high level, or rise, there is a risk that the number of debt defaulters could rise to a point that would erode the capital of U.S. banks, writes Anthony Harris.

start to rise steeply again, as Dr Henry Kaufman, the Salomon Brothers economist and leading guru, predicted again on Monday, then there is little scope for easing anywhere else.

Last week there was an unexpected sharp fall in the U.S. money supply, and for a couple of days Wall Street celebrated. But it did not last.

Wall Street is reserving judgment until next week, when Mr Paul Volcker, the Fed's chairman, makes his quarterly appearance before Congress.

There are good reasons for a policy change. The U.S. economic recovery, forecast originally for the first half of this year, has been postponed sine die, with grim implications for the Republicans in the November mid-term elections. Inflation has fallen sharply, though recent figures cast some doubt on how reliable this fall is. The money supply is now on target and the dollar is over-valued.

Above all, continued high interest rates are causing crippling problems for many of those who owe most to U.S. banks — the energy sector, where the Opec meeting has been further bad news, the farmers and farm equipment makers, and other weak industries.

If real interest rates remain at their present historically high level, or rise, there is a clear risk that the number of debt defaulters could rise to a climax which would dangerously erode the capital of U.S. banks. The Fed needs lower rates to protect the banking system.

What remains to be seen is whether the market, which has been nervous about bank shares recently, is sufficiently concerned on this score to welcome some easing of policy, or whether any relaxation will simply lead to a new flare-up of fears about inflation, and so raise interest rates still higher.

The effective exchange rate, which takes account of other major trading partners, is firm, and that is what the market watches.

The Bank, of course, must keep one eye on the Fed before it can follow up its recent moves. But the Fed is also keeping an eye — rather an envious one — on the Bank of England.

If Wall Street could be persuaded, like the London market, to think about something other than the money supply, the Fed's life would become easier.

It might even find, as the Bank does, that falling interest rates and a firm bond market make it easier, not harder, to fund government borrowing and produce satisfying money figures. That is the hope, but it is only a tentative one.

Fight to save Manx bank is 'no longer possible'

BY ANTHONY MORETON, REGIONAL AFFAIRS EDITOR

THE 18-DAY fight to save Savings and Investment Bank of the Isle of Man has failed.

Dr Edgar Mann, chairman of the island's Finance Board, told the Tynwald, the Manx Parliament, yesterday that a rescue operation was not now possible.

The bank had its licence withdrawn on June 25, and the Manx Government immediately launched talks to rescue it. The small bank has branches in Douglas and Ramsey.

The Government was illing to participate in the operation provided some of the large depositors agreed to defer calling for repayment of their loans, and an injection of funds arrived from other banks.

Dr Mann admitted yesterday that the largest depositor "decided to accept responsibility for a group of bad debts and a proportion of part-bad debts."

Despite this assurance, no progress could be made, and the conclusion must be that other banks fought shy of putting finance in, he said.

Oil and gas sectors lift output

BY ROBIN PAULEY

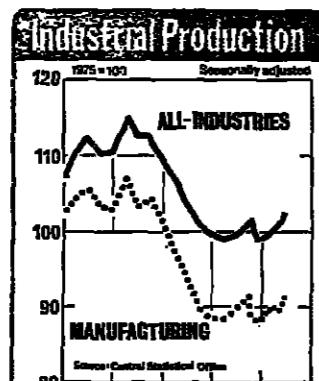
INDUSTRIAL output increased in May although most of the improvement was in oil and gas output while other industries remained fairly flat.

Figures published by the Central Statistical Office yesterday show that manufacturing production increased by 1.5 per cent in May, having fallen by 3 per cent in April.

Over the March to May period the rise was 1.5 per cent but the underlying trend indicates that manufacturing industries were more or less becalmed.

The previous three months' figures were depressed because of the severe weather. North Sea oil and gas output has accounted for most of the improvement since the December-February period.

The index of production of all non-oil industries was 91.7 in May (1975=100), an improvement of 1 per cent on April's figure and slightly above the average for 1981 but nearly 6 per cent below the 1980 average. When oil figures are included,



the picture shows a continued slow climb from the exceptionally low level reached in December and January. The total industrial index for May is 102.6 (1975=100), a 1 per cent improvement over April. The three months to May are 1.5 per cent higher than the previous three-month period. The index is only about 0.5 per cent higher than in autumn, 1981.

The underlying level of manufacturing output in the latest three months remains little changed, at about 2.5 per cent above its lowest point reached in spring, 1981. Total industrial output is still about 10 per cent below its highest levels of spring, 1979.

Although the lowest level of economic activity is thought to have been in spring, 1981, there have been no indications of any sustained recovery and industrial output has been mainly stagnant.

Chemicals, coal and petroleum product industries have improved by 3.5 per cent between the last two three-month periods. But textiles, leather and clothing fell back by 0.5 per cent and metal manufacture suffered another 2 per cent drop.

Output of investment goods industries rose by 2.5 per cent between the two three-month periods, intermediate goods by 1.5 per cent and consumer goods by 1 per cent.

More complain about gas bills

THE National Gas Consumers Council dealt with 5,000 complaints about gas bills in 1981-82, an increase of almost 25 per cent on the year before, the council's annual report shows.

Miss Sheila Black, its chairman, said the year was "dominated by concern about paying for fuel." Gas prices rose by more than 26 per cent in the year, in line with the Government's three-year programme. This was a much faster rate of increase than would have been required by the gas industry.

Output of investment goods industries rose by 2.5 per cent between the two three-month periods, intermediate goods by 1.5 per cent and consumer goods by 1 per cent.

Extra grants for sandwich courses

IN SPITE of little firm evidence on the value of sandwich courses, which intersperse academic studies with periods in industry, the Government is to increase for 1982-83 the number of grants available to employers who provide the industrial training, writes Michael Dixon, Education Correspondent.

There will be an increase of 500 to 2,500 grants for engineering and technology students and a rise of 75 to 325 for those reading computer science.

Westland to shed 40 in works closure

WESTLAND Helicopters is to close its factory at Highgate Ferrars, Northamptonshire, making up to 40 workers redundant.

Jobs and machine tools are to be transferred to another plant at Milton Keynes, Buckinghamshire, where investment of £15m in advanced machine tools is being undertaken to manufacture precision components.

which three judges hear terrorist-type cases without a jury. Mr Justice Hamilton, the presiding judge, said he was satisfied the court had jurisdiction to hear the case. Leave to appeal was refused.

The case made legal history because it was the first time a person has been tried in the Irish Republic under the Criminal Law Jurisdiction Act for an offence committed in Britain.

The case was before the Special Criminal Court, in which traces of nitro-glycerine were found on a briefcase

Academics and industry urged to co-operate more

BY TIM DICKSON

CALLS for closer co-operation between academics and industry were made yesterday at the prize-giving ceremony of a new competition organised by the British Technology Group (BTG).

There was some disagreement, however, about the Government's role in encouraging this sort of contact.

Sir Alastair Pilkington, chairman of the competition judges, said there should be more public sector support to encourage more researchers in Britain to build their ideas into marketable products.

These reactors have been re-optimised to make electricity.

The Navy plans to pay cash to the U.S. Government in future to carry out the enrichment necessary to make fuel for its nuclear submarine fleet.

Britain's barter agreement, under which weapons-grade plutonium was swapped, pound-for-pound, for weapons-grade (highly enriched) uranium, is unlikely to be renewed.

The Navy, which no longer

has a stockpile of plutonium, finds it cheaper to purchase uranium enrichment for cash than to make more plutonium in its reactors at Calder Hall and Chapelcross.

These reactors have been re-optimised to make electricity.

The Navy plans to pay cash to the U.S. Government in future to carry out the enrichment necessary to make fuel for its nuclear submarine fleet.

Conscious of his party's economic philosophy, however, Mr Patrick Jenkins, Secretary of State for Industry, who presented the prizes, argued that he did not think providing more government money was necessarily the best way.

"The role of the public sector should be to provide seed corn capital and be a cheer leader on

the touchline. Governments themselves are rarely good at industrial innovation," he said.

Cash prizes totalling £230,000, including a £50,000 top award, were presented to winners of the BTG Academic Enterprise Competition. The 118 entries were based on academic research work, the aim of the competition being to encourage more researchers in Britain to build their ideas into marketable products.

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The winners of the competition were based on academic research work

What you're looking at is no Sea of Tranquillity.

Neither is it a scene from the imagination of some science-fiction artist (although we commissioned one of Britain's finest sci-fi artists to paint it).

It is what you would actually see if the waters of the North Sea suddenly became invisible.

Silhouetted against a huge moon are the four giant production platforms that form the core of the Brent oilfield.

The Brent Field, operated by Shell, lies far out to sea, roughly halfway between Scotland and Norway, and about 100 miles northeast of Shetland.

The painting shows (*from left*) the production platforms Delta, Charlie, Bravo and Alpha, each towering well over 700 feet above the seabed in its steel, or concrete, socks.

They are built to withstand one-hundred foot waves and winds gusting up to 160 mph while continuing to collect oil and gas, 24 hours a day, from rock depths lying some two miles beneath the sea-floor.

Floating in the far distance (*bottom right*) is the drilling rig Stadrill, prospecting for oil in another part of the Brent Field.

And riding the invisible seas with contemptuous ease (*top right*) is the 23,000 ton semi-submersible, pipe-laying barge Semac I.

FLAGS: a major new gas-gathering scheme in the North Sea.

We used Semac I to lay one of the world's longest, largest, deepest undersea pipelines. (The painting shows the pipe being fed over the stern of the barge and trailing down to the seabed.)

The pipeline is the backbone of a major new North Sea gas-gathering scheme known to the oil industry as FLAGS: Far North Liquids & Associated Gas System.

It will enable us to bring ashore the substantial and hitherto untapped gas reserves of Brent and other oilfields in the northern North Sea.

The FLAGS pipeline, 36" across and made of steel coated with concrete, runs 280 miles along the seabed between the Brent Field and St. Fergus in Scotland.

Laying it was an astonishing feat.

The North Sea is no millpond. It is quite the most hostile stretch of water the oil and gas industry has ever tackled.

Much of the pipeline was laid in appalling weather: force 10 gales, thick fog rolling in the troughs between giant waves, zero visibility.

The FLAGS system will before long be supplying some 12% of Britain's gas needs. (The Brent Field already supplies about an eighth of Britain's oil.)

But neither statistics nor adjectives (nor the vastness of our operating costs) can ever give you a real sense of the scale and scope of our work in the North Sea.

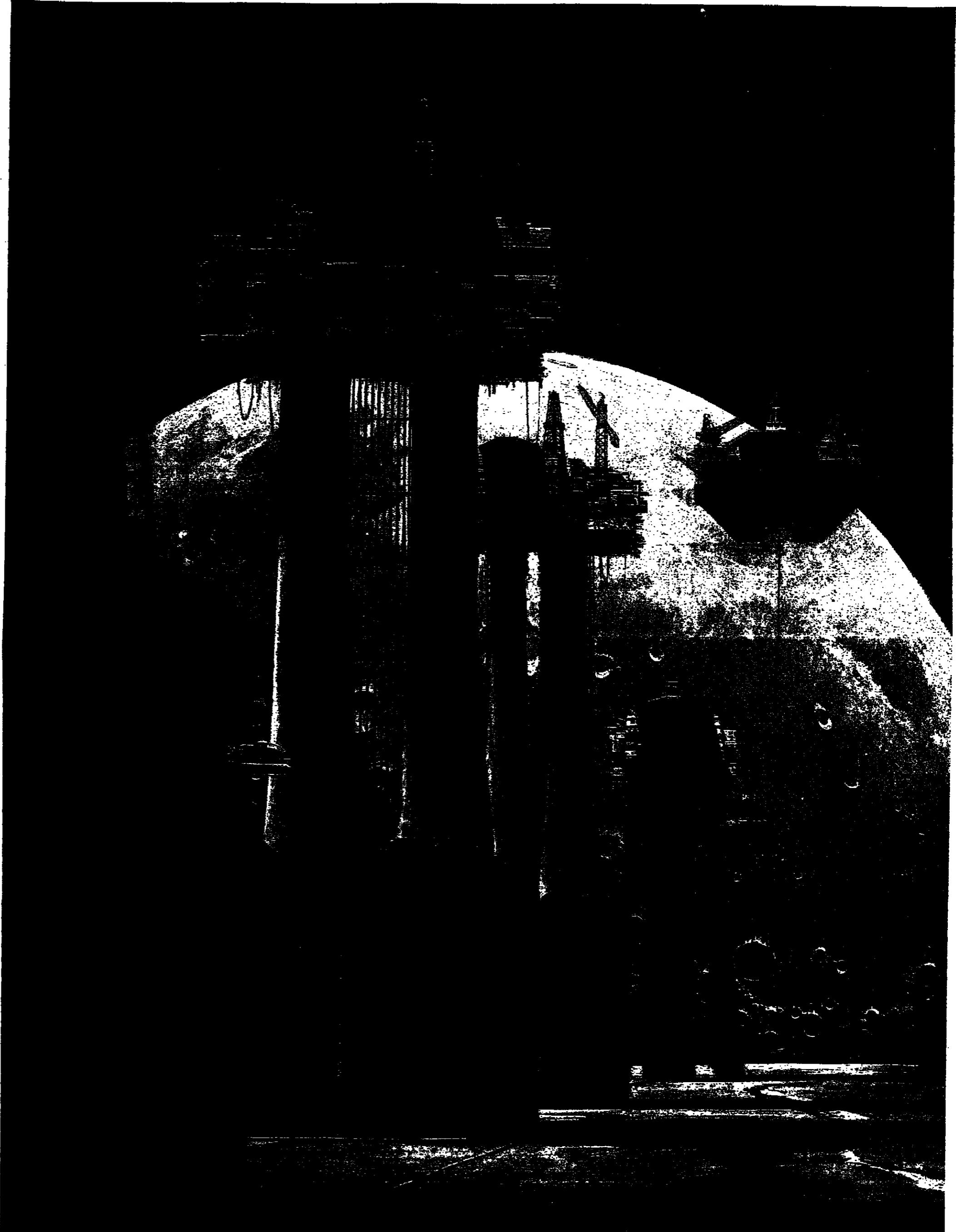
The Brent Field: an offshore oiltown.

The Brent Field, for instance, does not simply consist of the four great platforms attended by a pipe-laying barge and a drilling rig or two.

Several other giant structures (like the floating oil-storage and-loading facility, Spar) are nearby. And platforms may be attended by 'flobots' (floating hotels) and semi-submersible diving barges.

Tugs, tankers and supply boats ply the surface, the latter bringing in everything from drill-pipe, cement for well-casing and drilling mud, to food and fuel.

Under the surface, mini-subs and diving-bells are at work. While in the skies, helicopters constantly come and go,



bringing in vital tools and flying drilling crews and other technicians in and out.

Our platforms and rigs are crewed by over 3,000 men, who manage to tuck away well over 100 tons of food each week.

Power to keep the big platforms working is generated by turbines similar to those which fly large jet aircraft.

Computer banks continuously receive and process information about subsea oilwells and the many working functions of each platform, key data being relayed simultaneously to the platforms and Shell headquarters in Aberdeen.

The cost of these operations is so immense that it beggars description.

One way of putting it is that Shell's expenditure in the North Sea has amounted to more than half a million pounds per day, every day for the last eighteen years.

When we add up our chequebook stubs, our total investment to date works out at more than £4,000 million in 1981. money. Those figures double when you include the sums invested by us on behalf of our partners.

A conquest to rival the moon-landings.

Although there are projects which cost more, in terms of sheer technological innovation there is no other achievement on earth to match the conquest of the North Sea.

We have pushed back the limits of technology so far that the only feat which invites comparison is otherworldly: the placing of the first men on the moon by NASA's Apollo space programme.

As a matter of fact, the computer-room that monitors our operations has a great deal in common with that famous control-room in Houston.

And Shell is proud to be in the forefront of an endeavour which only twenty years ago, would have been dismissed as pure science-fiction.



You can be sure of Shell

TECHNOLOGY

ELAINE WILLIAMS looks at Plasma Technology and standards for satellite broadcasting

Backing for UK micro-electronics

THE BRITISH TECHNOLOGY GROUP is to back Plasma Technology, a small high technology company, to the tune of £80,000 to help it develop research machines for the electronics industry.

The company makes small gas plasma machines for research and development in industry and universities. It is one of the few British companies in this advanced but increasingly competitive field.

Gas plasma systems have a variety of applications but are important in the micro-electronics industry where they are used to produce large-scale integrated silicon chips.

Gas plasma is produced by electrical discharge in a low-pressure vacuum chamber. In this state certain substances become gaseous and chemically active and can be used, for example, for etching tiny circuit patterns on silicon chips.

This technique is gradually replacing circuit etching with conventional acids because it can produce finer lines — so more transistors can be packed into the same area. In addition gas plasma does not have the severe health and effluent disposal problems associated with acids. "Plasma uses small quantities of relatively harm-

less gases," Mr Carr said. As well as etching, gas plasma can also be used to deposit thin layers of one material on top of another, another important part of the silicon-chip-making process.

Plasma Technology has decided to keep away from the large production systems because of the fierce competition from more than 30 companies worldwide.

Plasma Technology was set up last September by David Carr and John Ball with the help of a loan from their local bank. Both worked for the rival British company T. E. Group, which specialises in the larger systems.

The Bristol-based company will achieve a turnover of £250,000 in the first year of operation. Mr Carr says that turnover should double next year, so it has become an attractive investment for the British Technology Group.

At present, Plasma Technology has limited itself to selling chips in the UK but next year it hopes that overseas orders will account for at least 50 per cent of the business.

Certainly, the finance from the British Technology Group will help it develop the products it needs to keep up with



Gas plasma machines have an important role in modern integrated circuit manufacture. They etch circuit patterns on the silicon wafers and also deposit thin layers to build up the electronic circuit

the technology, and the Department of Industry has also agreed to provide 25 per cent of development costs under one of its schemes.

Mr Carr said: "The first four to five months we were living from hand to mouth. Things are certainly looking up now."

Instead Mr Carr believes that

there is a gap in the market for more modest machines costing between £20,000 and £30,000 as research and development tools (big machine costs can cost millions).

Already big organisations such as British Petroleum, ITT

and Siemens have ordered the company's systems.

There is a range of development work being carried out in industry which lies outside the microelectronics field. For example, BP is using gas plasma

to deposit thin films of amorphous silicon to form the active layers on large size solar cells.

Whitelaw to set up advisory council

MR WILLIAM WHITELAW, the Home Secretary, is to set up an advisory council to decide the future standards for direct satellite broadcasting.

A commitment to one standard is needed by November if the necessary receiving equipment is to be ready in time for the start of direct television broadcasts by the BBC in 1986.

Mr Whitelaw said: "Before reaching final decisions, which will be of great importance to our manufacturing industry and to the viewing public generally, I wish to have the benefit of independent expert advice."

Powerful

The advisory council will be headed by Sir Antony Part, chairman of the Onion Insurance Company and a former permanent secretary at the Department of Trade and Industry. Other members will be Professor Roger Griffiths, Professor of Electronics at Loughborough University, and Professor Alan Day, Pro-Director and Professor of Economics at the London School of Economics.

As its name implies direct broadcasting involves the use of a space satellite powerful enough to broadcast television programmes directly to viewers at home having suitable dish aerials to pick up the signals.

There will also be possible for cable companies to pick up and distribute the signals.

The problem for the Government is whether or not to adopt

the existing national television broadcast standards—based on the West German PAL system—or to opt for a completely new one.

So far, no European standard for direct broadcasting has emerged. Also Britain will be beaten in the direct broadcast stakes by France and West Germany, which begin services in 1985. France uses a different technical standard but the German system is compatible with Britain.

The Government gave the BBC authority to go ahead with direct broadcasting in March. It will run services on two channels.

The BBC believes that Britain should adopt standards which will be compatible with the present national standards but can also provide improved sound and pictures when suitable receiving equipment becomes available.

Wasteful

It wants the Government to approve its proposals which could give viewers stereo sound and an improved picture quality with suitable new receivers. The proposed system would not affect reception on today's television sets.

Satellite signals are capable of transmitting much more information than ground-based transmitters and the BBC believes it would be wasteful to adopt a standard which could not take full advantage of the medium.

IMI
for building products,
heat exchange, fluid power,
special-purpose valves,
general engineering,
refined and wrought metals.
IMI plc,
Birmingham,
England

Data collection Trans- Action from Star

STAR COMPUTER of Santa Clara, California, has a new data collection device with highly flexible input and output arrangements.

Known as Trans-Action 6100, the unit will deal with badge readers, card readers, magnetic stripe or swipe readers, bar code or OCR wand scanners, keyboards or down-loaded data from a computer.

Each unit is based on a Z-80 and can be individually programmed to capture the data at the point of origin, store and validate inputs and on demand transmit it all to a host computer.

Four separate user defined programs can be executed with a single 6100 at the same time. While input is coming in from readers and keyboard, the output can be fed to printers, VDUs, discs, tapes and so on while processed data can at the same time be transmitted to a host machine.

Star Computer is at 8000 Olcott St., Santa Clara, California 95051, U.S.A. (408) 456 6100.

Machine tools Research seminar

A SEMINAR dealing with the various forms of financial and marketing assistance for the machine tool industry is to be organised by the Machine Tool Industry Research Association (MTIRA).

The event is suggested as of likely benefit to the smaller machine tool company where the organisation of product development is not a full time activity. The seminar is planned for September 9. Mrs Brenda Bosman at MTIRA (0625 25421) has the details.



Co-op Bank announces a change in base rate

From 12.50% to 12.00% p.a.
On and after
Wednesday, 14th July
1982

Deposit Rates will become:
7 day deposits 9.00% p.a.
1 month deposits 9.25% p.a.

Short-term deposits range
from 10.00% to 11.60% p.a.
depending on amount & term
(minimum £500 & 6 months)

First Co-operative Finance Limited
Cheque & Save current notional
interest rate is 9.00%

Yorkshire Bank Base Rate

With effect from
14th July 1982
Base Rate will be
changed from 12 1/2% to 12% p.a.



Yorkshire Bank
Yorkshire Bank PLC Registered No 117413
Registered Office: 20 Merrion Way
Leeds LS2 8NZ

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There's a little magic in every glass of Martini Dry. In its clean, fresh taste. In its unique blend of the choicest wines and herbs. But, most magical of all, it doesn't have to disappear at midnight.

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UK NEWS = LABOUR

Health staff say more disruption inevitable

By Our Labour Correspondent

MR NORMAN FOWLER, the Social Services Secretary, yesterday refused to allow the health services dispute to return to the forum of the Advisory, Conciliation and Arbitration Service.

The TUC's health services committee, after meeting Mr Pat Lowry, the Acas chairman, said that the unions now "had no option but to pursue with the utmost vigour the campaign of industrial action, including the three-day national strike" (from next Monday).

At a separate meeting of the nurses and midwives' Whitley Council, both TUC-affiliated health unions and the professional unions, including the largest nurses' union, the Royal College of Nursing, refused to discuss the 7.5 per cent pay offer to nurses.

The RCN's industrial relations committee meets today to decide what line to take on the 7.5 per cent offer, no free 6 per cent since a ballot vote of their membership showed a decisive rejection of it.

It is unlikely that the committee will recommend acceptance—though opinions are divided on whether or not to ballot the membership once again, or to go for outright rejection.

A major consideration for the RCN will be the cost of the ballot, which last time cost about £50,000. In his statement rejecting a renewed intervention by Acas, Mr Fowler repeated his claim that the offer—7.5 per cent for nurses and 6 per cent for other health staff—was final.

There is no scope for further discussions of the kind requested by the unions. The next step is for the individual Whitley Councils to negotiate arrangements within the global sum.

There is now over £480m on the table as a result of the substantially improved offers which the Government made on July 23. This represents an average increase of 6.5 per cent backdated to April 1 this year—more than the average increase for the armed forces, teachers and civil servants.

Mr Fowler said he would

Barclays union plans action ballot

BY BRIAN GROOM, LABOUR STAFF

BARCLAYS BANK biggest union last night decided to ballot its 35,000 members on industrial action unless the bank concedes time off during the week for staff who volunteer to work on Saturday mornings.

Yesterday's decision by the Barclays Group Staff Union could prove to be a landmark in the history of the English clearing banks. The three former staff associations which now form the Cleaning Bank Union, of which BGSU is a unit, have never taken industrial action.

The union's campaign will begin on the weekend of August 13 to August 16 if the bank does not agree to negotiate with a prior commitment to grant time off.

That is the weekend when the bank plans to open 33 branches on Saturday morning, August 14, as the first stage of a plan to reintroduce Saturday opening in more than 400 branches.

Adoption by BGSU members of their general committee's recommendation for industrial action would mean they would stop work across the Barclays network at 4 pm on the Friday, instead of 5 pm or later, and on the Monday would start work at 10 am instead of 9 am or earlier.

This means that branches would open at least half an hour late. The actions would be regarded by the bank as in breach of contract.

If Barclays still refused to grant time off in lieu, staff

would then be asked by the union to stop working all voluntary unpaid overtime. This might then be followed by another ballot on stronger action.

Barclays will be pressed at a meeting with the union this afternoon to make the concession on time off.

At the same time the second union, the Banking, Insurance and Finance Union, is making a similar decision on a ballot on industrial action at a two-day executive meeting ending today.

Yesterdays' BGSU decision was taken by the union's 70-member general committee. A total of 186 votes were cast for the move, and 10 against.

The bank may take some com-

fort from a

statu

of BGSU member who showed that the union, which were in favour of industrial action, However, many more would take part in a ballot if a majority voted for it.

Mr Edd Gale, BGSU general secretary, said the union had no "secretive" in principle to an extension of bank hours, but it deploy the lack of consultation.

Barclays had appealed over the ends of the unions for volunteers to staff branches on Saturday, and is believed to be on the way to achieving its goal.

It has so far had 10,183 volunteers, enough to open 330 branches.

David Goodhart talks to Aslef members

Doubts grow as striking train men think of sacking threat

have dreamt of sacking us all 20

son, the acting branch secretary.

These fears are echoed elsewhere in Peterborough by Mr Keith Luckey, the 600-strong NUR branch secretary, who said: "We are scared of a long dispute. We don't think Aslef can win and they are now risking our jobs, too. If they were a good set of troops they would fall back and regroup."

The six NUR drivers in Peterborough are all working, and the branch has sent a message to Mr Sid Weighell asking him to urge Mr Len Murray to intervene.

Their motives for working seem to be mixed. For some it is just an extension of the doubts felt by many strikers about the future of the network, but for most others it is more mundane financial pressures.

The strikers in Swindon, Peterborough and Leicester, all said that the strike breakers tended to be the younger men with less loyalty to the union.

In Swindon, like most other parts of the Western Region, they were digging in for a long strike. Some men had been trying to get bank loans with mixed results. But in Peterborough and Leicester despite the deep grievances on pay, rostering and BR's new aggressive management style, few men could contemplate a long strike.

Tebbit pours derision on union leadership

The Employment Secretary plans fresh legislation, writes John Lloyd

bad a selective approach to democracy. "They certainly don't include under this heading such things as listening to their members, consulting their members, taking the interests and wishes of their members into account.

For a movement which claims so loudly to be democratic, some trades union leaders have done everything they can to avoid the consequences of democracy within their own organisation.

"This has not gone unnoticed, either by the public or by the Government. When trades union leaders consistently refuse to acknowledge the need for reform in their own institutions and when the overwhelming majority of the public and even of trades union members consistently demand such reform, then even dovish Ministers such as myself must pay heed."

He added: "The demands for trades union reform are strong and they are growing. This is perhaps the only positive result so far of the rail strike. No government can afford to ignore such persistent demands."

He took the description given by Mr Sid Weighell, general secretary of the NUR, of the majority of his executive as being a "squawking left-wing rabbler" and said he could not argue with it. The NUR, he said, had "voted with their feet to work, and not to strike".

Trade union leaders, he said, are

strength. And no other union movement in Europe can match the depths of their failure."

Mr Tebbit's case, then, is that an unrepresentative union leadership has led to its members down a blind alley of whipped-up militancy to the poorest pay in Europe. He can see widespread rebellion in the ranks. And his aim seems

clearly enough to introduce legislation which will give shop-floor and office-floor opinion a direct say in the election of its leaders.

Mr Tebbit, in keeping with his radical re-think, threw over the tradition that Government Ministers paint a rosy picture to ailing executives. Instead, he isled into the unions, inking his hosts to join his majority of them and his estimate of their low standing in that country.

"The tie unions today are the most significant, unreformed institutions in our system. They are probably also the most unsuccessful. In Britain, we have one of the most rigidly unionised workforces in Europe."

He went on: "They benefit from the widespread practice of the closed shop which gives them authority over a vast number of conscripts who are press-ganged into the union army. And they enjoy the freehold ownership of what was once one of the great political parties of our country. No other union movement in Europe can match their

standing as an economy measure."

Mr Tebbit left his audience with a nod of approbation for a "good" union leader, singling out Mr Joe Wade, general secretary of the print craft union the National Graphical Association, for his speech earlier this month to his biennial conference. In it, Mr Wade recommended more flexible working practices. Mr Wade, who is unused to such praise from Tory ministers or employers, will no doubt be embarrassed by it.

Mersey docks strikers meeting today

THE 250 dockers employed by the Mersey Docks and Harbour Company who have been on an unofficial strike at Birkenhead, for 10 days are to hold a quayside meeting today to consider their isolated position.

Shop stewards will again recommend an immediate return to work to enable negotiations to continue on their claim for substantial compensation for reorganisation and a £900-a-year travel to work allowance. This follows their transfer to the Liverpool Docks after the company closed its cargo handling operation at Birkenhead as an economy measure.

Meanwhile, the rest of the Port of Liverpool worked normally yesterday although the company dockers have warned they will block any ship on which the Birkenhead men should be working.

In war, in peace you need his help

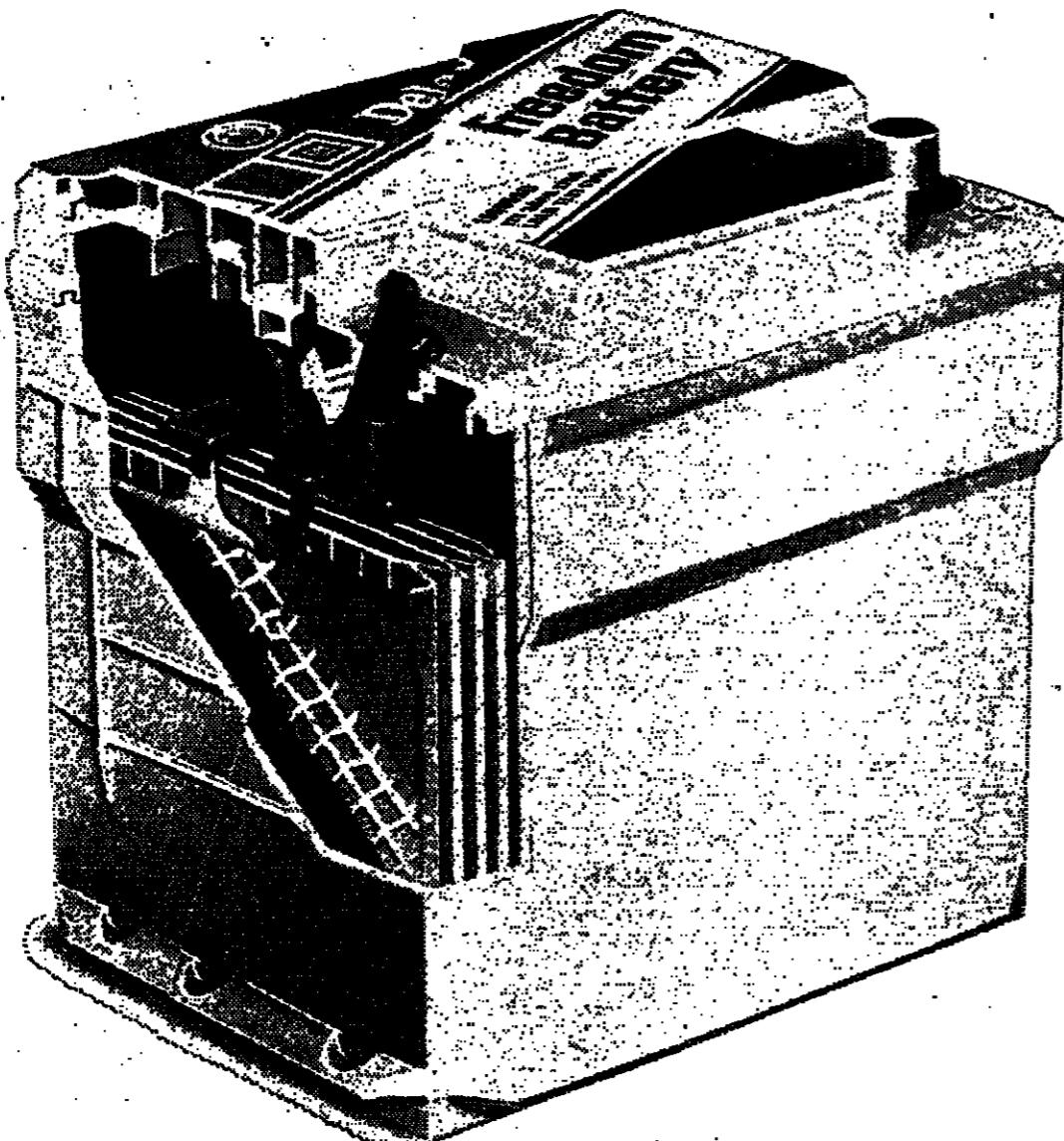


When help is needed, please help him and his dependants

Adonation, a covenant, a legacy to
THE ARMY BENEVOLENT FUND
will help soldiers, ex-soldiers and their families in distress

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The Delco Freedom Battery. It's truly maintenance-free.



This is the automotive battery that's built with a completely new technology—with wrought lead-calcium grids instead of the conventional type which is cast from lead-antimony. It's not only much more durable, but it practically eliminates gassing and water loss. It never needs servicing or periodic checking.

Never add water

You never add water to the Freedom Battery. The top is heat sealed on. And there's a lifetime supply of electrolyte sealed in.

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Since dealers don't have to handle acid, there is no electrolyte contamination. No improper activation. The terminals and case stay cleaner

than those of conventional batteries. And Freedom is lightweight, too.

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The Freedom Battery does not have to be in the front of the engine compartment. So car designers have freedom to choose its location.

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Best of all, it's built in Europe for the cars of Europe.

It's the Delco Freedom Battery. A remarkable automotive power source from Delco Remy, Division of General Motors, Milton Keynes, England; Russelsheim, W. Germany; Gennevilliers, France; Milan, Italy. A world leader in automotive electrical systems since 1896.



GARDENS TODAY

Bedding plants for all seasons

BY ROBIN LANE FOX

SIX WEEKS ago, you were all buying bedding plants in boxes at prices which made you hope the weather would suit them. By now, they are into their stride, showing how wide are the flowers on a modern petunia and how scent has been bred out of most of the multi-coloured tobacco plants.

Lime Green Sensation and Red Crimson Rock are hardly any contrasts, but they have none of the scent of the old, dependable white.

When I asked for a few extra boxes of white tobacco plants to fill my gaps in early June, the nurseries told me they were now out of fashion and that the reds and mixtures dominated the wholesale market. In London, pink flushed tobacco plants with no scent were selling for 70p each. The tobacco plant is lovely indoors in a pot, an unrecognised use for this well-loved annual.

At 70p a time, one plant to a pot is more than enough. For the whites can be given away by the boxful, the easiest bedding plant in the book. However, since their stems at first, some prudent disbudding and a good spell of rain soon draws them to their full height. They are flowers which realise their scent when the air temperature drops below a modest level, explaining why they smell sweetest in the early morning or evening. They are well suited to a commuter's routine, and fit their roistering round its hours.

How is the scent nowadays on the shop's varieties of sweet pea? There are those who say they have never been the same since their family met with the interest of the Earl of Spencer. In 1901 his gardener broke new ground with varieties of frilled

and rustled petals, from which most modern show varieties are now descended.

A Spencer in the family is supposed, I fear, to have been bad for the children's virtue. It improved their family's showiness and lost its natural scent.

Four years ago plants of a modern Spencer sweet pea called Leamington reverted to one side of their old parentage, the common Grandi Flora sweet pea of late Victorian greenhouses and vegetable garden wands. Grandi Flora's scent was said to be entrancing, whereas the modern Spencers seemed feeble and insipid. Here, too, have we all been drawn out of a good thing?

Myself, I doubt it. The samples of this experiment had no doubt when they reported it to gardeners in 1979, but I find the scent on a bunch of picked Spencers to be as strong as I could ever wish. The sweet pea asks to be used as a cut flower indoors and the range of colours and size of petals on the Spencers' descendants are surely worth the slight loss of individual scent. In a mass, they still wait through a room.

The old antique varieties have now returned to the seed lists of Thompson and Morgan, Ipswich, but I think that their duller colours and smaller flowers are not worth much bother. Progress here has been genuine, and I have no nostalgia for the sweet pea which the garden centres have not revived.

I say this as one whose own sweet peas this year are very poor. I tried an experiment with the plants and it failed, as the books said it would. But the result is worth passing on.

The best sweet peas grow above a two-foot deep trench filled half and half with loam and rotted manure. This heavy seeding is a proven artifice, but, at the same time, growers are always told that sweet peas like other leguminous plants will fail if given too much nitrogen as a fertiliser.

This year I tried my plants in a bed which is three parts pig manure to one part heavy loam. Most plants enjoy their space here, some of them surprisingly so, but the sweet peas have scorched on their leaves and turned yellow as the handbooks hinted that they would. Extra manure is not the way, beyond a certain point, to grow the sweet peas of the century.

On the whole, overfeeding is said not to suit many bedding plants as it encourages lush green growth and sparser flowers. Poor soil brings out the best in a crop of buds, they say, but I have never had better tobacco plants, annual flax, stocks, marigold, petunia or late summer Rudbeckia than those fed of unusually high manure content.

This year two old varieties have been outstanding, and I will round off my thoughts on the annuals we tend not to buy readily grown in boxes, with a good word for them.

The hardy blue echium by Blue Eyes, the common name of a thing called Nemophila, is no less of a mystery to me. This has to be as easy to grow as a foolproof nasturtium yet its low clumps of finely cut leaves and sander-shaped small flowers seldom turn up in private gardens, least of all in those cottage gardens which are meant to cherish them. It likes cool, half shaded places. Any soil or weather suits it if it has some water, but, I think, in my pig manure, there is a new intensity to its blue colour.

By sowing these simple annuals with your echium in April, you have bedding plants for all seasons at a price which hardly covers the nurseryman's plastic boxes.

Among my scorched sweet peas, I have never seen better fed or better contented flowers which will keep the garden alive from now until late September.

BBC 1

6.40 am Open University (UIP only). 10.25 Cricket: The West Bank Trophy, second round. 1.00 pm News After Noon. 1.27 Regional News for England (except London), London and South-East: Financial Report. 1.30 King Rollo. 1.35 Eric & Fran. 3.45 Pobol Y Cymru. 4.18 Regional News for England (except London). 4.20 Play School. 4.45 Joey and Redhawk.

5.05 Newsround. 5.10 The Monkees. 5.40 Evening News. 6.00 Regional News Magazines. 6.25 Nationwide.

7.00 The Wednesday Film: "Doctor in the House" starring Kenneth More. 8.30 Now Get Out Of That: Two teams accept the challenge to cope with the unknown for 24 hours in the open. 9.00 News.

9.30 Mary Stuart: An opera by Donizetti, with Janet Baker, Rosalind Plowright and David Rendall.

11.50 News Headlines.

+ Indicates programme in black and white

TELEVISION

Tonight's Choice

The tragic death of Kenneth More removes from the world of entertainment an actor who so often provided us with screen portrayals of the classic Englishman. These performances ranged in scope from comedy, "Genevieve," to drama, "Reach For The Sky." Tonight BBC1 shows one of his light-hearted classics, Doctor In The House.

This also means that we are not destined for a whole evening of Dick Emery, since BBC's planned showing of "Ooh... You Are Awful" has been postponed. Emery fans can still find a repeat of an old Dick Emery Hour on ITV.

Emery is an acquired taste, but then probably the same could be said for the two-and-a-half hours of violin playing which BBC2 will be offering in two parts. This is the Carl Flesch International Violin Competition, live from the Barbican with three of the finalists, Ruggiero Ricci, Henryk Szeryng and Shu-Chen Tan, in performance.

Donizetti's Mary Stuart (9.25) with Rosalind Plowright as Elizabeth I and David Rendall as Dudley, is an example of the BBC's tinkering with sponsorship. Shell UK put some cash into the project and the BBC went into association with the National Video Corporation for the actual production.

ARTHUR SANDLES

BBC 2

6.40 am Open University. 10.05 Grafton. 10.30 Play School. 12.30 pm Open University. 1.20 Cricket. 5.10 Philosophy of Science—1. 5.40 Birth Control in the 20s. 6.10 Carl Flesch International Violin Competition.

7.40 News Summary. 7.45 The Travel Show. 8.05 Carl Flesch International Violin Competition. 9.00 Butterflies. 9.30 Cloud Howe. 10.25 Cricket highlights. 10.50 Newsnight. 11.35 John Field.

LONDON

RACEGOERS

9.30 am Cartoon. 9.40 India. 10.30 The Rocking Chair. Rebellion 11.16 Struggle Beneath the Sea. 11.35 Freetime. 12.00 We'll Tell You a Story. 12.10 pm Rainbow. 12.30 The Communicators. 1.00 News with Peter Sissons, plus FT Index. 1.20 Thames News with Robin Houston. 1.30 Look Who's Talking. 2.00 After Noon Plus. 2.30 Revisited. 2.45 Beyond Westworld: Jim McMullan, James Wainwright in "Westworld Destroyed." 3.45 Three Little Birds. 4.15 Dr Snuggles. 4.45 Storybook International. 5.15 Around London.

5.45 News. 6.00 Thames News. 6.25 Help! 6.35 Crossroads. 7.00 Where There's Life. 7.30 Coronation Street. 8.00 The Dick Emery Hour.

9.00 Something in Disgrace: Anton Rodgers, Richard Vernon, Ursula Howells in "First Sight." 10.00 News.

10.30 The Police and the Public: "Until Proven Guilty."

11.30 Mannix. 12.25 am Sit Up and Listen.

RACING

BY DOMINIC WIGAN

course for the £6,000 Champagne Stakes, Lyphard's Special made short work of Greene Normandy—more easily than a 24-length margin would suggest.

Almost certainly high-class miler in the making, Lyphard's Special should find little difficulty in completing the hat-trick in a race which a year ago went to his stable companion Santella Man. However, as was the ease with that winner, Lyphard's Special will be long odds-on for only two Cutts Dry and Monetarist oppose him.

Cutts Dry made little impact when ninth of 11 in a minor event at Yarmouth. So it seems probable that Monetarist is the one to back in a forecast. On

his one appearance to date, this chestnut son of that promising first-season sire Monseigneur had shown a fair degree of promise when down the field behind The Quiet Don at Salisbury.

A second potentially smart youngster in action this evening is Bill O'Gorman's Boom Town Charlie among the runners for the Willow Stakes.

Another American-bred yearling purchase, this £32,000 son of Silent Screen has improved

dramatically since finishing a place in front of Cutts Dry at Yarmouth and could hardly have treated Miami Dolphin with less respect on his recent return to the east coast track.

Unless Airfield is an unusually talented newcomer, Boom Town Charlie will probably follow up with a minimum of fuss.

Now that both Charde and Field Lady have been pulled out of this afternoon's closing Limpsey Stoke Maiden Stakes at Bath, the way should be clear for Dreaming Away to record a long overdue first success. The Sir Ivor filly almost coped with Cornish Heroine in the Warwick Oaks last time out.

BATH

3.30—April Memories 4.00—Sox Up 4.30—Dreaming Away**

YARMOUTH

2.15—Prince Circus* 3.45—Francesco

KEMPTON

6.00—Spectacular Sky 6.30—Apples Of Gold 7.00—Lyphard's Special

7.30—Boom Town Charlie**

Expanding your horizons needn't mean reducing your reserves



Expanding production capacity will be an important step towards meeting increased demand as the country emerges from the recession.

Unfortunately, the investment needed in additional plant and staff could prove prohibitive. Valuable capital could be employed which, should the extra capacity be under utilised, could affect future financial performance.

The problem, in other words, is how to expand and retain profitability.

The answer is the Remploy Packaging and Assembly Group.

A variable cost factor

We have the machinery, we have the staff and we have the experience to cope with all your extra production when you need it, and help you to avoid the fixed costs you would incur by installing extra capacity yourself.

With 27 factories nationwide, we offer both a local service and, for larger contracts, the ability to call on the resources of our other factories.

A full range of packaging, sub-assembly and packing services

Remploy Packaging and Assembly Group is one of the country's largest sub-assembly companies, putting together a vast array of mechanical and electrical goods and components, from steering columns and cable harnesses, to white goods and circuit boards.

A comprehensive contract packing service includes liquid blending and bottling, bright can labelling, powder filling, shrink wrapping, skin and blister packing and the banding of premium offers and product promotions.

And we also offer a full range of cardboard cartons and boxes for storage, transportation and the selling of a wide variety of products. A very economical design service is provided if needed.

And in all our factories, from goods inward to final despatch, quality control standards are stricter than most.

We guarantee the quality of all the work done, and the delivery dates.

Flexibility is our watchword

Our services are here to be used as and when you need them.

You only pay for what you get, and should your increased production run prove to be short term or seasonal, then so be it.

Whatever the work we do for you—sub-assembly, packaging or packing—

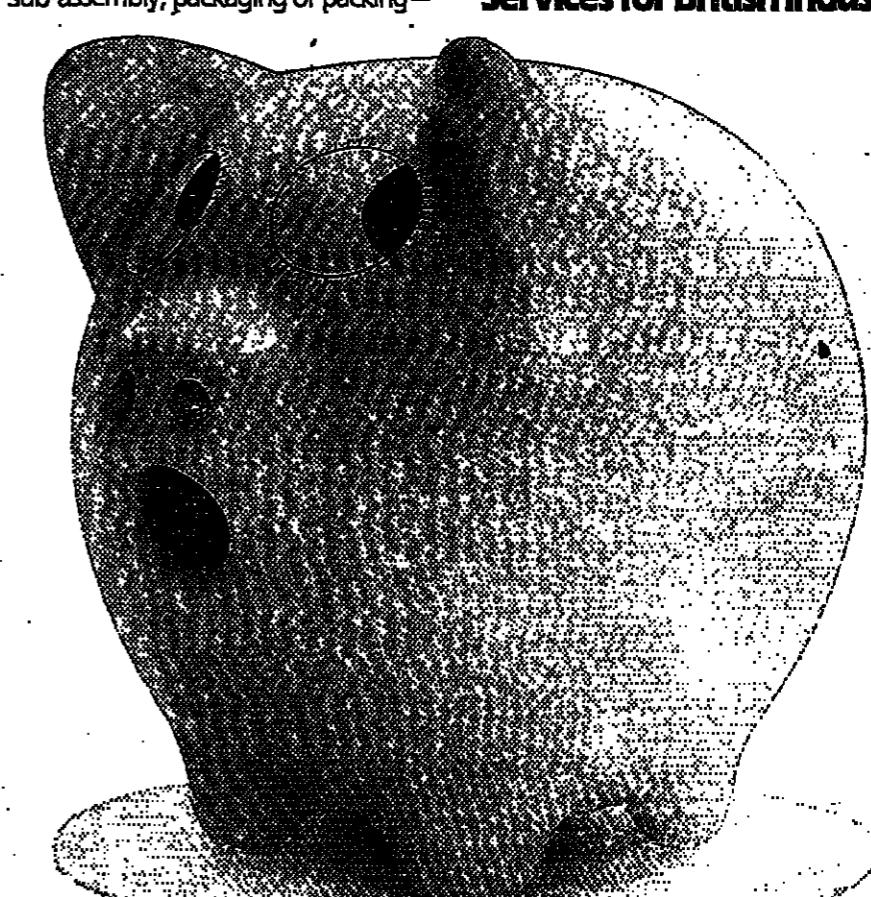
you can be sure that it will always be done to the highest possible standards.

Yours.

Remploy

Packaging and Assembly Group

Services for British Industry



Reports. 2.00 Winners and Losers. 2.30 Putting On The Style. 2.45 Palermo. 5.15 Welcome Back Kotter. 5.25 Come Back, Baby. 6.00 This Is Your Right. 6.05 Crossroads. 6.30 Falcon Crest. 7.00 The Monty Carlo Show.

9.35 am Mandy. 9.45 International. 10.10 Prime Time: The Amazing Mr. Blundell. 11.50 Waterloo. 1.20 pm Angie News. 2.25 Welcome Back Kotter. 3.15 World Worth Keeping. 5.15 Private Benjamin. 6.00 About Angie. 7.15 Where There's Life. 8.00 Falcon Crest. 11.20 Hallucination Hollywood. 12.25 am Personal View.

CENTRAL

9.50 am Terry Fox: I Had a Dream. 11.00 Hopalong Cassidy. 11.45 Prime Time. 12.30 pm News. 1.25 Palermo. 2.25 International. 3.15 Crossroads. 4.25 Come Back, Baby. 5.00 Falcon Crest. 6.00 News Headlines.

+ Indicates programme in black and white

RADIO 1 (S) States Broadcast (when Broadcast on VHF)

5.00 am As Radio 2. 7.00 Steve Wright. 8.00 Simon Bates. 11.00 David Jensen with the Radio One Roadshow from Northern Ireland. 12.30 pm Newsbeat. 12.45 News At Ten. 1.00 Radio 1. 4.30 Peter Powell including 5.30 Newsbeat. 7.00 Radio 1 Mailbag. 8.00 Richard Skinner. 10.00 John Peel (S).

RADIO 2

5.00 am Ray Moore (S). 7.30 Terry Wogan (S). 10.00 Jimmy Young (S). 12.00 Glenda Hunniford (S). 2.00 pm Ed Stewart (S). 4.00 David Hamilton (S). 5.45 News: Sport. 6.00 John Dunn (S). 8.00 Alan Dell. 8.30 Among

Yours (S) (when Broadcast on VHF)

9.00 am Weather. 7.00 News. 7.05 Your Midweek Choice (S). 8.00 News. 8.05 Your Midweek Choice (continued). 9.00 News. 9.15 The Weather Company (S). 10.00 Radio 1 Mailbag. 11.00 Mozart in Paris in 1778 (S). 12.00 BBC Concert Orchestra (S). 1.00 pm

245 Park Avenue. New York, N.Y. 10167 U.S.A.

July 14, 1982

Notice to the Holders of FUJIKURA CABLE WORKS, LTD.

U.S. \$15,000,000 Guaranteed Floating Rate Notes Due 1987

Effective August 2, 1982, the specified office of The Industrial Bank of Japan Trust Company as Principal Paying Agent for the above-described issue will be:

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July 14, 1982

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July 14, 1982

Notice to the Holders of ASAHI OPTICAL CO., LTD.

THE MANAGEMENT PAGE

Making a bigger business out of buying

In the first of several articles on the upgrading of certain jobs, Arnold Kransdorff talks to Whitbread's purchasing director

DAVID SHERIDAN is learning to live with the fact that many of his professional colleagues talk about him behind his back, even though he suspects that most of what they say is unflattering.

The reason, he believes, is that he holds controversial views on how managers of his profession should do their job. whenever he can be seen them so, either on public platforms or through the columns of the trade press.

This earns him no prizes in popularity, but he is unapologetic in his thesis that purchasing departments of most industrial companies are still operating in the Dark Ages.

This is because purchasing managers have not generally asserted themselves in the corporate hierarchy, says Sheridan. As a result, the purchasing function languishes within management—an undeserved fate given the relative importance of bought-in materials to the final cost of any product.

Sheridan thinks he is well qualified to make this observation, having spent more than 30 years in purchasing for the toy, confectionery, paper, glass and brewing industries. For the past 12 years he has been with Whitbread, latterly as the company's purchasing director, a non-board appointment comparable in status with the managing director of a regional operating company.

He was brought in to set up the purchasing function from scratch, the previous operation having been the responsibility of departmental budget holders. His appointment—through a headhunter—resulted from the advocacy of a more professional approach by a main board director who had come from Ford, a company with progressive ideas on purchasing.

Few companies, maintains Sheridan, rate the purchasing function as high as do Ford and Whitbread—a factor that reflects the poor esteem in which it is held.

Another symptom is pay. Top buyers nearly always languish near the bottom of the executive pay league although—as Sheridan points out—this is begin-

Technologists

Cutting purchase prices obviously has a significant impact on profits. Yet he says the purchasing departments of many industrial companies are seen as mere procedural departments, which place orders or run-of-the-mill items with traditional trade suppliers and monitor the incoming goods.

Their buying of expensive items such as capital goods is concerned, purchasing departments generally hardly get involved, except in a purely administrative capacity. The decisions are usually made by "technologists" such as engineers, who are the budget holders, says Sheridan.

When that happens buyers often feel it necessary to get involved and criticise the technological choice. "In that event the exercise becomes a waste of time, because the buyers get overruled by the engineers who rightly say they have no technological expertise," says Sheridan.

To play their part, his staff have to be more than form-filers and checkers, the traditional role of the industrial buyer.

For one thing they have to be highly numerate. They have to know about money market rates, both in the UK and abroad, and about leasing.

They also have to know about the techniques of the foreign exchange and commodity markets—such as how risk can be hedged by buying forward.

Their other skills include having to know something about contract law and, in order to be able to maximise on capital allowances, the vagaries of corporate taxation.

Says Sheridan: "I would describe myself as a technological moron. I leave the technical details to the people who know best, whether they are engineers wanting sophisticated machinery or secretaries wanting stationery. My job is to get the best commercial deal."

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THE ARTS

Television

Nigel Andrews

Only when I laugh



Geraldine McEwan and Paul Scofield in 'Come into the Garden, Maud'.

"It's a doff. You turn it upside down and it says, 'You can cut that out for a start'." Eric Morecambe, with a little help from E. Wise, was cutting a swathe clean through Christmas presents, as well as through Glenda Jackson, Peter Cushing and Sir Alec Guinness, in a re-run taste of what has been for 20 years the funniest comedy act on television. Morecambe is the tall thin human hand-grenade walking through polite society with the pin out. Wise is the short plump hairy one ready to shield humanity from the blast.

M & W's magically-crafted comedy often seems to stand out a lone lighthouse amid the seas of more unintentional mirth that cover the television globe and have been amply in evidence this last week. No wonder the funny race of TV critics happily swim through them: zipping here a David Coleman, there an Eddie Waring, swallowing whole sports programmes or outside-broadcasts in one gulp.

Trouble is, of course, that it's a love-hate relationship. The doffiness and non-sequiturs of TV punditry have their own charm and magnetism, and here to prove it was the World Cup Final, with John Motson wittering away in that special mixture of florid hyperbole and statements-of-the-obvious that is unique to TV football commentary. One moment Motson was telling us about the Italian team's problems with "the artist from Florence" (Dontello Michelangelo?), the next he was describing action replayed goals for us as "the things that made such a difference to the result".

The chief thing that made a difference to the result of this match, of course, was the Italians' kicking ability off the ball. For those watching the game in black-and-white, the Italians were the players standing up, the West Germans the ones sprawled on the pitch.

Meanwhile, throughout the licensed brawl, a strange white-haired old gentleman kept jumping up and down and waving his arms in the VIPs box whenever Italy scored. It was President Pertini of Italy. Only an Italian could get away with it. Motson was unable to give us this distinguished leaper's name or perhaps didn't know it. When Helmut Schmidt came up to shake Pertini's hand

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Ian McDiarmid and Judy Davis

Insignificance/Royal Court

Michael Coveney

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Wednesday July 14 1982

Khomeini tests his strength

IRAN'S EVER more credible threat to invade Iraq, and its aggressive posture at the recent Opec conference, emphasise just how potent a force the revolutionary regime in Tehran has become. Less than two years ago it appeared close to economic and military collapse as it wrestled with apparently irreconcilable internal conflicts. Now Iran is again emerging as a dominant force in the Gulf and one which poses major challenges to Western interests.

The strength and resilience of Ayatollah Khomeini's fundamentalist revolution in Iran has for too long been underestimated in the West. The threat posed by the Palestine Liberation Organisation to the security of Israel and to wider political stability in the Middle East is of little consequence when compared to the achievements and ambitions of the Iranian regime.

Invasion

Khomeini has described the threatened invasion of Iraq as the first step on the road to the liberation of Jerusalem. That road will be routed through Baghdad and any other Arab capital which is deemed to be frustrating the desires of the Moslem masses, especially if that regime is also co-operating with the United States, or the "Great Satan" as Khomeini has dubbed it.

Israel's invasion of Lebanon, and the passivity of Arab regimes to the military destruction of the PLO, has been grist to the Khomeini mill. Iran was the only country to send troops to fight in Lebanon and is seeking now to present itself as the one credible counterweight to further Israeli expansionism.

The destruction of the Ba'ath Party in Iraq and its replacement by an Islamic Republican regime is the immediate objective. At least 50 per cent of the Iraqi population are Shi'ite co-religionists and the ayatollahs in Tehran must be hoping that they will respond to an invasion by overthrowing President Saddam Hussein.

Although few years would be shed in the Gulf over the demise of Mr Hussein, the prospect of close co-operation between Iraq and Iran under a fundamentalist banner is alarming. Their combined populations are around

Powerless

What is most striking about the drama unfolding in the Gulf is that, in contrast with the crisis in Lebanon, the outside world is virtually powerless to influence events. During the early months of the Gulf war, neither superpower saw an advantage to be gained by supporting one side or the other. Now the battle appears to have swung decisively in Iran's favour.

It may be too late for the West, even if it so wished, to stem the Ayatollah's immediate ambitions. For once, the Soviet Union and the U.S. are cast as frustrated spectators in an area of the world of critical interest to them both.

Labour plans for the future

MUCH OF the diagnosis of Britain's micro-economic ills contained in a joint Labour Party/TUC document published yesterday might almost have appeared in the literature of the Liberal-SDP Alliance without amendment. Among the targets singled out for attack are the concentration of industrial ownership and the lack of accountability of corporate power. Similarly the authors criticise the lack of openness in government in relation to the control of public expenditure and public corporations. And they argue powerfully that people are not being provided with a proper outlet for their imagination and creativity.

Response

When it comes to remedies, however, it is the atavistic streak in the Labour movement that comes out in the shape of a prescription for planning from top to bottom of the economy. The whole panoply is there: the old Department of Economic Affairs dressed up as a Department of Economic and Industrial Planning; an unregrettable Price Commission; planning agreements covering, among other things, industry import targets to fit in with protectionist policies; a National Investment Bank to work in tandem with a revamped National Enterprise Board, in large-scale public investment. How, one might ask, can all this material be so innocently recycled when the experience of planning in the UK has been so unrewarding and when planners in numerous other countries are having second thoughts?

The joint response of the Labour Party and the TUC is simple, if not ingenuous. The trouble with the George Brown DEA, runs the argument, is that it was not powerful enough within Whitehall to fulfil its mandate. As for planning agreements, they were not implemented in the Wilson-Callaghan period of 1974-79 because the civil servants did not believe in them. And while the report is right to point out that planning

has been at the centre of economic management and industrial strategy in other OECD countries, its assertion that they are successful because they plan is more contentious and begs several questions.

Post-war France is a beguiling example of the apparent efficacy of planning. But planning was necessary in the first place because France's capital markets were relatively undeveloped after the war. Part of the success of the French planners arguably lay in the fact that they were seeking to replicate the market process rather than to run counter to it. Nor has France's more recent experience been without hitches. Much of the planning in the late 1960s and 1970s was designed to fight off the *deft Americain* by creating giant oligopolies; a more appropriate strategy might have been directed at the *deft Japonais*. At the micro level results were often unhappy.

Dangers

Japan is admittedly an overwhelmingly impressive example of successful indicative planning. But the lengthy process of consultation that precedes action in Japanese industry is hardly a model for the British unless work practices are reformed to the point where Japanese-style productivity can confidently be assumed to follow the consultation.

To their credit, the authors of the document do acknowledge the dangers of over-centralised planning. But to the non-party faithful the suggestion that the bureaucratic planning mechanism envisaged here could be harnessed to industrial democracy operating through trade union channels will appear a less than plausible solution to Britain's problems.

By all means let us have more openness in government, industry and the unions. But it is questionable whether a return to large-scale government financial patronage and corporatism can be compatible with any generally acceptable definition of democracy.

THE ULTIMATE automated factory—one with no shopfloor workers—will have become a reality in the most advanced industrial countries within five years.

The prospect often brings predictable reactions in the West: management alternatively fearful of the necessary investment and anxious for new ways to cut overheads and unions glad to see the back of unpleasant tasks, but fearful for their members' jobs.

But in Sweden—where all

the major components of such systems are already in operation—it is hard to find anyone in management, the unions, the government or research who views the prospect with anything other than equanimity.

Mr Sven-Erik Andersson, director of the Swedish Institute of Production Engineering Research is unequivocal: "The only real threat in new technology is the threat of your worst enemies using it."

Japan is generally acknowledged the world leader in manufacturing, but Sweden with only 8m people and a restricted local market is probably the most advanced use of the new technology.

It is European leader in the development of industrial robots and has installed more of them per head of population than any other country. During the 1970s, Sweden's stock of advanced computer controlled metal cutting machines rose 25 per cent annually. International comparisons are hard to draw accurately but Sweden is well placed to be first with the "unmanned factory," the "factory of the future."

Such a factory would be

driven from the order book—

an order stored in the main

computer would generate plans

from the computerised drawing

office and instructions for robot

trucks to remove raw materials

from store.

Robots and conveyors would bring the raw steel ingots to

flexible manufacturing "cells"

where teams of machine tools

serviced by robots would finish

the entire part. Robots would

remove pressings from moulds

and assemble, weld and paint

the finished product before

despatching it to automated

assembly lines.

The aim is to get the same

efficiency in small batch production

(which constitutes

70 per cent of manufacturing

industry worldwide at present)

as is possible with dedicated

production lines.

Factories worldwide are

already changing out of all

recognition. Computer-controlled machine tools and robots are commonplace and nowhere more so than in the giant Volvo factories in

southern Sweden.

These factories are eerily

quiet; it is easy to hold a conversation.

At Volvo's transmission plant at Koppen, it is

possible to see all the evolutionary stages in the development

of the automated factory.

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It is not the signing of the

order book that will bring

the revolution in the Gulf. It is

the implementation of the

plans that will bring the

revolution in the Gulf.

Having managed to contain the

loss on nationalised steelmaking

to £258m in the past year

compared with £668m the year

before British Steel does not

seem anxious to give publicity

to the minutiae of its business

deals.

The corporation's new report

and accounts published yesterday

possess the quality and

style of the parish magazine on

an off-day when the Vicar has

had to work the duplicator himself.

I am not suggesting the hard-working Ian MacGregor, BSC chairman, actually shamed out

the copies himself working overtime to turn the handle in the basement of British Steel's new economy headquarters in London. But it

certainly looks like it.

The report is unrevealed by

so much as a photograph or a

graph. The paper degenerate in

type as small that magnifying

glass is needed for any rea-

sonable study.

Copies of the report can be

had for £1. Not one of the

week's best buys.

Back home

More than usual satisfaction for

Lazard Brothers director David

Gemmell in the signing yester-

day of the £134m financing pack-

age put together for Babcock

Power's contract for the Wankie

power station in Zimbabwe.

Gemmell was born and

brought up in the country—and

returned there to qualify as a

chartered accountant with

Coopers and Lybrand after

taking a law degree at Oxford.

He joined Lazard's, where he is

now head of the international

division.

Terms of the package—the

biggest so far arranged for any

project in Zimbabwe—helped

Babcock swing the deal against

stiff competition from France

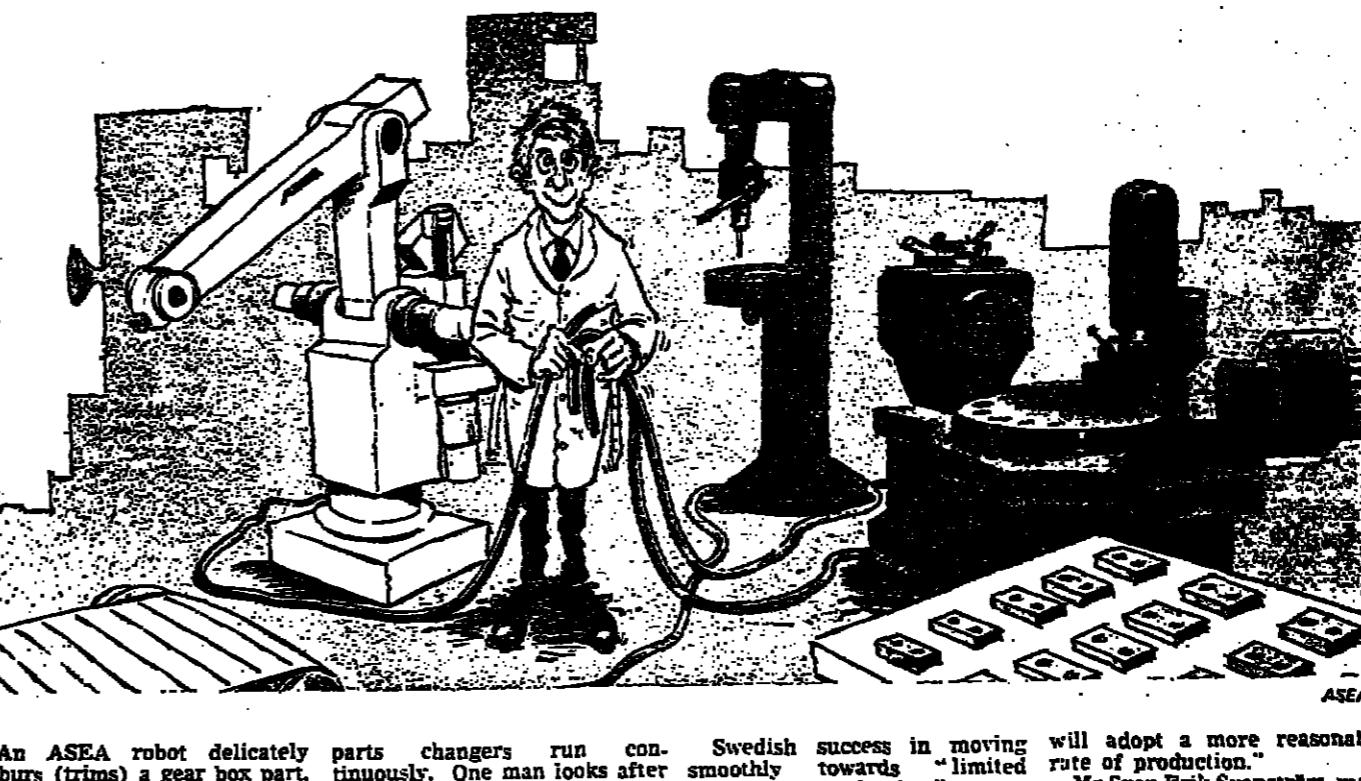
and Czechoslovakia. Gemmell

first started working on the

AUTOMATION IN INDUSTRY

The factory with no workers

By Alan Cane



An ASEA robot delicately replaces a gear box part, completely replacing human intervention in what was a time-consuming but comparatively unskilled job.

An Electrolux robot supervises as three machines grind, weld and assemble parts of a gear train, moving the parts automatically from machine to machine. This is mid-1970s technology, extremely automated but not very flexible.

Elsewhere a robot arm moves synchronised parts in and out of a hardening furnace; photographs on the wall record that job used to be done by a woman who moved 350 kilogrammes of

parts changers run continuously. One man looks after three, four, five, machines; four continue running while he maintains and adjusts the fifth.

The advantages? Volvo

claims that it has been able to cut its inventory by 30 per cent, using automation. It has also been able to save a similar percentage on working capital. Its saving in interest charges alone totals SKr 800m (£190m).

The Swedish Government has been actively promoting the use of new manufacturing technology, reflected in the fact that some 60 per cent of the companies which could make sensible use of industrial robots are now doing so; in one case study, it demonstrated that a Swedish company which invested in a robot line for parts manufacturing was able to run on six operators as opposed to 28 on a conventional line.

In the most modern part of the factory, five computer controlled machine tools work simultaneously on gearbox parts, while a single Unimation Puma robot ensures that the parts are passed from one to another in the right order. Glant Sweden lathes fitted with computer controlled

parts changers run continuously. One man looks after three, four, five, machines; four continue running while he maintains and adjusts the fifth.

The Americans and Germans, on the other hand, exhibit production machismo, pushing their technology and their machines to the limit. Mr Frank Curtin, group vice-president, machine tools for Cincinnati Milacron, one of the most advanced U.S. companies agrees: "Given our present manufacturing tradition, it is not for us to say that we do not beat the hell out of our machines. But when we move to flexible manufacturing, we

will adopt a more reasonable rate of production."

BANKING IN TURKEY

A cautionary tale for our times

By David Tonge and Metin Munir

Dear Sir,
I am writing not to ask for a higher interest on my savings, but in the hope that you will intervene to bring an end to this comedy. I have been to three of your bank's branches today and at each one of them I was offered a higher interest rate. What is going on?

THE LETTER was addressed to the director of one of Turkey's largest commercial banks who read it to visitors last month when it was already an open secret that the country's financial system was heading for a crisis.

Since then the country's biggest money broker, Banker Kastelli, has collapsed. There was panic among the 220,000 investors with whom it had placed bonds, bank certificates of deposit, and promissory notes. A major run on the banks has only been halted by the Government guaranteeing their survival and paying out TL 27bn (£52m) to prop up the banking system and prevent some of the smaller banks from going under.

The Government has issued an arrest warrant for Mr Cevher Ozden, the head of Banker Kastelli, and he from the relative safety of Switzerland, has issued statements proclaiming his innocence.

With the passing of time a semblance of calm has been restored. But this cause célèbre has brought into the open the prior's country's banks and firms are paying for the past four years of recession. It has also rocked the military authorities on their heels and is forcing them to rewrite the present, skimpy rules governing how the country's banks and money markets operate.

"Kastelli creates worlds," reads the advertisements with which Mr Ozden plastered the fields, streets and television screens of Turkey—and by any standards he was a phenomenon.

Visitors to his office next to the run-down station of Sirkeci in Istanbul—where in grander days the Orient Express finished its journey—would find him dispensing smiles to those around him and shouting down the telephone in rapid alternation. Silver-haired, diamond-ringed and never speaking in less than a bellow, he first shocked Istanbul society and then had it clamouring to buy the paper which he floated. In the past four years he raised the equivalent of £350m from the



Mr Cevher Ozden: the Government turned him down.

public in Turkey and a further £12m from Turks in West Germany.

Nearly all the country's large industrial groups, including the biggest, Koc and Sabanci whose activities range from car manufacture to margarine production, used his services to sell industrial bonds. Having merely had to pay a £4 registration fee to be officially registered, he sold some TL200m (£70m) of industrial bonds. But his turnover began to soar when he started placing CDs for smaller banks having trouble in attracting depositors. In the past year he was responsible for marketing around TL80bn of CDs now outstanding.

His problems started when banks proved unable to meet maturing certificates and his clients began to call on his guarantee. With much of his own personal money locked into valuable building sites, loans to sometimes ailing industries and a yacht, he had to turn to the Government. And this turned him down.

Last winter Mr Ozden had ridden out a similar crisis when a number of smaller "bankers"—as the money brokers and money lenders misleadingly call themselves in Turkey—were bankrupt. One investor committed a much

year, while inflation was 37 per cent. But even the officials theoretically responsible for controlling the banks openly admitted that such figures meant little. Equally, few people believed that the profits of the banks rose 124 per cent in 1981, as they reported. By western standards only a few of the larger banks appear to have made profits.

This escalation in interest rates started in 1980 when Mr Turgut Ozal, the Deputy Prime Minister, freed the banks to fix deposit and lending rates; previously these rates had been fixed by the authorities.

His aim was to mobilise savings by allowing real returns to accrue to depositors instead of discouraging them by keeping interest rates up to 80 percentage points below the inflation rate.

The move was recommended by the International Monetary Fund and lauded by the Paris-based Organisation for Economic Co-operation and Development, both of which support Turkey's economic stabilisation programme.

The move led to a dramatic upsurge in time deposits—by 263 per cent in 1981. But the increase was accompanied by a cut-throat competition for new funds to meet the cost of servicing old ones. "We tried a gentleman's agreement to fix interest rates, but unfortunately some of us were not gentlemen," one bank executive says today.

Complicating this situation was the way that almost all Turkey's 24 private commercial banks are controlled by families which also have industrial holding companies. Bank managers, often young and inexperienced, found it hard to refuse the banks' owners' demands for loans to prop up troubled firms.

The scale of debt could be huge. Last winter Güney Sanayi, one of Turkey's largest textile firms, had a massive injection of funds from the state agricultural bank when the Government decided it could not afford to let it go under. That only postponed the problem. Two weeks ago Güney sent its 5,150 staff on unpaid holiday. Estimates of its needs range up to TL 10bn and Kastelli was one of the organisations to which it owes money.

The Government had long been warned of the unhealthy nature of the system, but in private would sometimes argue that the collapse of a small

bank would "encourage" the others and cause depositors to look more carefully at the risks they ran.

However, it was caught by surprise by the scale of the crisis which erupted last month. It had to put tanks around the offices of Banker Kastelli to keep away the broker's clients.

One effect of the crisis has been to cast doubt on the Government's ability to bring inflation this year down to the target level of 25-30 per cent; in 1980 consumer prices rose by 94 per cent and in 1981 by 38 per cent.

The surge in advances to the banks could fuel inflationary pressures; in the five weeks around the crisis the central bank pumped TL 5.52bn (£183m) into the system, increasing the monetary base by 13 per cent. This raises the possibility of the Government clashing with the IMF over the limits agreed for domestic credit. This could affect disbursements under the \$1.65bn three-year IMF standby agreement of June 1980.

More important, however, is the effect the crisis may have on the future structure of both banks and industry. The Government has floated the idea of forcing 15 of the smaller banks to merge, though this has caused one bank's general manager to say: "Merging four badly managed banks will only create a large but poorly managed bank." It is also being pressed to introduce consultancy outside auditing and to limit the extent banks can deal with their major corporate shareholders. There are also attempts by the World Bank and OECD consortium for Turkey to encourage the Government to introduce the legislation needed to encourage the development of formal capital markets—a move which has been urged for at least 15 years.

In the end, however, the Government has to face a Hobson's choice. If it insists on proper financial practices by the banks it will oblige them to force industrialists to meet their loan payments—pushing some into bankruptcy and reflecting poorly on the 30-month old stabilisation programme of Mr Turgut Ozal, now the general's deputy prime minister responsible for economic affairs.

Yet, if it does not tighten up on banks' practices it could find last winter's and last week's crises being followed by a third panic.

YESTERDAY'S planned revolt by Tory backbenchers over the Government's refusal to make good a 5 per cent cut in unemployment benefit was kept quiet by the factional standards of the Labour Party but it was the most determined piece of internal dissent Mrs Thatcher has suffered.

The rebellion, the third on the subject this year, is a reed of Tory conscience against a gale of unconcern at our steadily deteriorating treatment of the unemployed.

Mrs Thatcher has aimed two blows at the benefit system for those out of work. As an economy measure in 1980, she abolished the earnings-related supplement to unemployment benefit, which boosted the income of about a quarter of claimants, and she has also delivered on her election pledge to tax unemployment benefit.

The old argument was that a means-tested benefit was

hole of undeterminable size. But it is probable that about 60 per cent of unemployed claimants are now dependent wholly or in part upon supplementary benefit.

In one sense, this does not matter. Basic rates of supplementary benefit and unemployment benefit (£23.25 and £23.50 per week respectively for a single person) are almost identical.

Why should an unemployed person bother, when, at the end of the year on the dole—over 1m people are now in this position—he transfers to the SB system?

The old argument was that a means-tested benefit was

The solution may be a unified tax and benefits system—a single means test for us all

cated with financial destitution and therefore unsuitable for the honourable victims of recession, or in the modern case for the cannon fodder in the fight against inflation.

These measures, however, are only the controlled part of the experiment. The process, whose chemistry was well advanced before Mrs Thatcher came to power, has involved a long-term erosion of the level of unemployment benefits, which have been sliding steeply as a proportion of average earnings since the late 1980s.

The other element in the reaction has been the gradual switch, without public debate or any conscious act of policy, from a primarily contributions-based, insurance-type system of unemployment benefit to a means-tested arrangement within the general Supplementary Benefit system.

The fact that SB is a means-tested benefit increases the likelihood that recipients will be caught in the meshes of the poverty trap if their households have more to do with special factors (such as parents who discourage their student children from claiming), and the complexity of the system than with stigma.

It would cost £350-£400m a year to extend this provision to the unemployed, although it would cost only £85m if just the 170,000 claimants with dependent children were eligible.

Neither of these sums appears

large, set against either the £15bn a year that a Lords Select Committee recently estimated as the Exchequer cost of unemployment or the £2.9bn SB cost in 1980-81.

Nor are the sums too weighty in comparison with the £650m a year the Treasury expects to recoup by taxing unemployment benefits. On that figure, the Government could go the whole hog on long-term benefits and still show a profit.

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Letters to the Editor

A place for entrepreneurs

From Mr K. E. Groves

Sir—Your article on Tuesday July 6 regarding the difficulty that Mr Jack Melchor of the Anglo-American Fund has had in finding good entrepreneurs in the North of England should surely come as no surprise to anyone. By definition a "good entrepreneur" would put himself in the right place to take full advantage of every facility that might be available and that would be far more likely to be in the South of England. I doubt if Mr Melchor would spend too much time in Alaska hunting for entrepreneurs and it is obviously highly significant that he operates so successfully in California.

It is good news that there is the possibility that a £10m private UK fund is to be launched this year and I can assure Mr Melchor that he will find the incidence of the types he is seeking far higher in the South-East even stretching as far as our part of the South Coast. If it did not sound presumptuous on our part it might be claimed that our

Unfair to the North

From Mr R. B. Smith

Sir—In reply to Jack Melchor of Anglo American and his comments relating to Venture Capital Funding.

I take great exception to his comments, and the way in general we Northerners are treated by his type of organisation.

Saying that there are no entrepreneurs in the North West is a direct insult to the small businessmen in this area who, through one of the worst recessions in history, have managed to struggle through making ends meet and even expanding and launching new ventures with little or no assistance from the faceless organisations who claim to be able to assist the capital-hungry businesses of the future.

Finally I would like to emphasise that my remarks regarding the North of England relate only to forming and running an entrepreneurial company and in no way should be interpreted as denigrating a most charming and lovely part of England spoilt only by a number of black spots, the heritage of leading the original Industrial Revolution in the 19th century.

There is plenty of assistance for the small businessman in the form of advice, sometimes very constructive and useful, but that does not pay for the development of new products nor pay the wages bill.

The North West pioneered innovation and probably even invented entrepreneurs. The industrial revolution itself gave birth to a new breed of engineers and inventors whose descendants are probably scattered worldwide giving away our technical heritage all because the men behind the hub of industrial finance just don't understand people and the true meaning of the word "risk."

The financiers of this world could never be entrepreneurs simply because the finance they use is usually someone else's, and in turn the businessman who sells more than controlling interest ceases to be for the same reasons. The best ideas seem to be stifled at birth

the use of accounting techniques which clearly command only limited support. Intellectual persuasion (sadly lacking so far) might well increase that support. The attitude of a headmaster addressing his lower remove never will—it's merely rather insulting.

R. N. Phillipson-Stow, Henderson Crosthwaite and Co, 194-200 Bishopsgate, EC2.

R. B. Smith, Speedyplain, 120, Marsh Lane, Longton, Preston.

Who should know what is best

From Prof D. R. Myddleton

Sir—Lex says that unadjusted historical cost accounting assumes that "a pound is a pound." But so does CCA. The Sandilands Committee (incredibly) claimed (para. 205) that the pound satisfied the criterion that the unit of account "should not change from year to year."

In contrast, CPP is explicitly based on the idea that where money is concerned, in times of rapid inflation "the past is another country." Hence CPP is a genuine system of inflation accounting, while CCA (as SSAP 16 admits) is not.

Lex wonders whether "reactionary accountants" are the best people to design their own working practices. Perhaps he has forgotten where CCA came from. It was a government committee which recommended CCA. The accountancy bodies themselves had earlier proposed CPP, which the government didn't like. It was the government which instructed the accountancy bodies to implement a CCA system.

Surely the proper question for Lex to ask is this: is the government (which is responsible for so debasing the currency that the pound has lost more than 80 per cent of its purchasing power since 1987) the appropriate body to decide on the best method of inflation accounting? Or should this task

photograph shows a suitably bemused NatWest customer engaged in what has become a quite regular gamble at the branch I use in Oxford Street, London.

The bank advertises the service as "working when you don't" but in my experience the reverse is frequently the case. Their claim that their service tills operate "24 hours a day every day" is futuristic.

Perhaps the banks and the manufacturers of the dispensing machines would care to advance some statistics on the reliability of a cross section of these machines over a seven day period. I have no doubt some of your readers would care to do likewise.

A. R. Dingwall, 31, Frensham Road, High Wycombe, Bucks.

To emphasise my point your

Blundell-Permoglaze makes £1.4m cash call

PAINTS GROUP Blundell-Permoglaze Holdings is seeking to raise £1.46m by way of a two-for-nine rights issue of 25p shares at 103p each. The new money, amounting to some £1.38m net of expenses, is intended to fund expansion which is expected to involve both overseas manufacture and further specialised products in the UK.

The issue was announced yesterday along with the company's results for the half year to April 30, 1982 which showed pre-tax profits up from £312,907 to £473,000 on sales of £13.24m, against £10.69m.

Mr Robert White, the chairman, says there was some volume increase and margins improved slightly during the

six months.

He adds that there are signs of slow recovery from recession, but it is too early to be certain about results for the full year. With eight months of the year completed, he expects pre-tax profits to be similar to last year's figure of £2.05m.

The interim dividend is being maintained at 1.6p net, and the board intends to recommend a final of 4.4p net compared with 4.0p per share last year.

Earnings per ordinary share in the half year are shown as 4.7p, compared with 2.2p last time. Tax taken £175,000 (£170,000).

Net profit rose from £142,907 to £202,391, and minority interests, absent last time, amounted to £4,010, leaving

£227,553 attributable to ordinary shareholders, as against £142,078.

The rights involves the issue of 1,415,383 new ordinary shares and has been underwritten by Morgan Grenfell. The brokers to the issue are Grenfell and Colegrave.

The new shares will not rank for the interim dividend, to be paid on October 1. Dealings in the new shares, on paper, are expected to begin on July 15.

Pending the application of the proceeds of the issue, they will be invested in short dated securities or placed on deposit.

• comment

In broad terms, Blundell-Permoglaze's attainment of a 52 per cent increase in pre-tax profits

in the seasonally less significant first half, shows the advantages of being ahead of the game on price increases while sustaining only marginally greater raw material costs. In the January to June period decorative paints, which represent about 70 per cent of business has also seen volume increases. The intention to lift the final dividend by 10 per cent, however, looks more like a good 1983, than any significant profit advance in the current year, with the absence of about £350,000 in profit which came last year from an 'exceptional' Middle East contract. The more significant application of the funds that Blundell-Permoglaze is missing with its rights issue is likely to be the acquisition of a German manufacturing base, which the

company regards as essential if it is to have a presence in that market. However Blundell does not seem yet to have its eyes fixed on one particular company, and, with capital gearing only around 23 per cent, there may be other reasons for the issue.

The shares have moved ahead sharply since ICI's February 1 bid for Holden, and Blundell's own full year results, and reached an all time high of 128p on Monday. After the news of the rights issue the shares on a full day generally, shed 5p to 123p. Taking the chairman at his cautious word, that 'full year profits will be similar to last year', this puts the shares on an undemanding prospective earnings, P/E of around 8, yielding 7.3 per cent.

EMAP ahead of last year's result

MR FRANK ROGERS, chairman of East Midland Allied Press, told the annual meeting that profit to date for this year was in excess of last year's result and that advertising in local newspapers was showing a modest increase in volume terms on last year.

He pointed out that although this contribution makes up only a small part of total advertising, it was particularly pleasing that employment advertising shows an improvement over last year.

The chairman revealed that the new business and computer publications division had acquired two further publications since the end of the financial year—Cad-Cam International, a monthly magazine covering computer-aided design and manufacture and Network, a bi-monthly publication for computer users.

Mr Rogers said Popular Motor-ing had been sold to IPC and New Sounds, New Styles had ceased publication with the July issue. Smash Hits had achieved a new sales record of 282,000 copies.

He added that the group had secured the return of En Route to the litho company and an additional contract to print an Arabic magazine. Since April Readwell had acquired four new businesses and was continuing to look for further opportunities, the chairman said.

He told the meeting that revenue being earned by travel agencies had fallen, due to the numerous special offers being made by tour operators, and this has lowered Abbeystead Travels' income at the start of the year.

However, building work at Woodstock, Park Road, Peterborough and St Edmunds was progressing satisfactorily.

Mr Rogers concluded that the new press hall extension and steel store were almost complete and that installation of the new press was scheduled to start towards the end of the calendar year.

• comment

The market showed little surprise at the four and a half times increase in pre-tax profits

Mitchell Somers soars to £2.2m

PRE-TAX profits of Mitchell Somers, engineer and former master, rose sharply from £488,000 to £2.2m for the 12 months to April 3 1982 on turnover over £2.2m ahead at £3.62m.

Stated earnings per 10p share

jumped from 2.5p to 6.8p and a final dividend of 1.75p values the net total to 2.25p to 3.25p.

At the trading level, the profits emerged at £1.8m (£1.18m) from which interest of £580,000 (£700,000) was deducted. Tax paid soared by £570,000 to £685,000. There were extraordinary debts last time of £271,000.

Assets per share are given as 99p (92p).

The group made good progress in the first six months and advanced even more sharply in the second half when taxable profits of £1.83m were made.

On a CCA basis attributable profits for the full year totalled £22,000 (£188,000 loss).

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at Mitchell Somers. The rise in the share price from a year's low of 38p to 52p had discounted such a recovery. Turnover was up 28 per cent although Somers is working at only half capacity. Last year's drastic surgery on Wolverhampton Die Castings has led to the division returning to profit but any supplier to the motor industry is in a difficult time. Somers has moved away from supplying British Leyland to a wider customer base but the main area of improvement has been in crankshaft exports to the United States. The company has become an attractive second source supplier in the U.S. The dollar appreciation chipped in £60,000 to pre-tax profits. The only other area of growth has been Trimbore's valves and pipe distribution to the petrochemical industry. However, the underlying position with the rest of the engineering business has not improved and the company is suffering from customer uncertainty. Capital gearing fell from 30 per cent to 20 per cent. The share price closed at 53p, up 1p, and yields 9 per cent.

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He added that the group had secured the return of En Route to the litho company and an additional contract to print an Arabic magazine. Since April Readwell had acquired four new businesses and was continuing to look for further opportunities, the chairman said.

He told the meeting that revenue being earned by travel agencies had fallen, due to the numerous special offers being made by tour operators, and this has lowered Abbeystead Travels' income at the start of the year.

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Companies and Markets

Decline in world meat output

By Nancy Dunn in Washington
GLOBAL meat production is being depressed by the current slowdown in world economic growth and last year's poor returns to livestock producers, according to the World Agriculture Report issued by the U.S. Department of Agriculture.

In the U.S. alone, total red meat and poultry production was 3 per cent below last year's during the first half of 1982. Combined with lower feed costs, the improved prices created the most profitable situation for livestock producers since mid-1979.

In the second half of the year, total meat production will continue well below a year ago as further declines in pork production more than offset modest gains in beef and broiler output.

As a result of the production slowdown, U.S. Agriculture Secretary Mr John Block has announced that 1982 meat imports will be below the level requiring restraints.

In his third quarterly estimate, Mr Block said meat imports, subject to quota, would run around 1.23bn lbs (558,000 tonnes) for all of 1982. While slightly above earlier estimates and slightly higher than last year's 1.22bn lbs, the current estimate is still 75m lbs below the 1.3bn lb total which requires restraints.

Chicken farmers' imports warning

MANY of Britain's poultry farmers face disaster if exports of cheap Common Market chickens and turkeys resume, the industry warned yesterday.

Imports of EEC poultry were banned last September on health and hygiene grounds but the European Court of Justice is expected to rule later this week on whether the ban is legal.

Officials in Brussels think the court will find against Britain and order the ban to be lifted.

"If imports resume we would be in a disastrous situation," said Mr Maurice Trew, of the British Chicken, the marketing group which represents all leading UK producers. He also warned that up to 30,000 jobs in the industry could be threatened.

LONDON OIL SPOT PRICES

Latest Change		+ or -	
Month	Year	Business	Done
June	1982	1.00	1.00
July	1982	1.00	1.00
Aug.	1982	1.00	1.00
Sept.	1982	1.00	1.00
Oct.	1982	1.00	1.00
Nov.	1982	1.00	1.00
Dec.	1982	1.00	1.00
Jan.	1983	1.00	1.00
Feb.	1983	1.00	1.00
March	1983	1.00	1.00
		Turnover: 5,000 (4,611) lots of 100 tonnes.	

GOLD MARKETS

Gold continued to advance in active London bullion trading. Good demand pushed up the metal to \$348.549, a rise of \$54 on the day. It opened at \$337.336, and fell to a low of \$336.337, but then rose under the influence of the easier trend in U.S. interest rates. Gold touched a peak of \$352.333, and was fixed at \$339.00 in the morning, and \$352.50 in the afternoon.

In Frankfurt the 12½ kilo gold bar was fixed at DM 27,010 per kilo (\$328.76 per ounce), compared with DM 26,880 (\$339.73), and finished at \$332.353 against \$342.343.

In Luxembourg the 12½ kilo bar

Interest rate cuts boost copper market

By RICHARD MOONEY

THE UPSURGE in London Metal Exchange copper values continued yesterday with cash high grade metal closing \$22 up at \$851 tonne—bringing the rise in the past week to \$74.50.

The main influences on the market were interest rate cuts and the sharp rise in the gold price. But some dealers also quoted trade reports of further Chinese buying on top of the recently reported 50,000 tonnes.

There were suggestions that having broken through a chart resistance area at \$850, the copper price might quickly move up towards the 1900 level.

But some traders voiced suspicions that the rise had already been overdone. This view tended to be supported by a bout of heavy trade selling late in the afternoon which trimmed 25 or 30 of the cash quotation.

The market continued to ignore the meeting of the International Council of Copper Exporting Countries

(Cipecc) in Lima, Peru, at which direct action to support the copper market has been under consideration.

The Cipecc members, Chile, Peru, Zambia, Zaire, Indonesia, Australia, Papua New Guinea and Yugoslavia, were discussing a draft declaration of intent on joint action but this was expected by observers to be "fairly vague in content." The producers had already ruled out the possibility of production cuts and were concentrating on the possibility of setting a minimum export price.

Nancy Dunn writes from Washington. Falling metal prices in the first half of 1982 did little to depress trading volume in U.S. metal futures. Comex, the world's largest metal futures exchange, has reported dramatically higher volumes this year over last, and other exchanges have also done well.

Comex increased its trading overall by 22.1 per cent in the first half of the year over the first half of 1981. A total of 7.54m contracts were traded between January 1 and June 30, compared with 6.176m in the first half of 1981.

Silver futures showed the biggest increase with first half volume more than doubling to over 1m contracts. Gold futures remained Comex's most active sector at 5.6m contracts, a 12 per cent increase. Copper futures trading was up 27.3 per cent to more than 1m contracts.

The 1,000 ounce silver contract on the Chicago Board of Trade also did well, with volume rising to 138,396 contracts from 49,637 in the same period of 1981. But the Board's 100 ounce gold contract decreased in volume from 12,968 troy oz to 8,434, in spite of picking up sharply in June.

Agreement in Hunt dispute

By Paul Sets in New York

THE HUNT family of Dallas reached an agreement with the Securities and Exchange Commission yesterday settling the dispute which erupted after the silver crisis in 1980.

The Hunts said they had agreed to a consent order prohibiting Mr Nelson Bunker Hunt and Mr Herbert Hunt each from acquiring more than a 5 per cent stake in certain public brokerage houses without first complying with SEC notice requirements.

In turn, the SEC closed its investigation into the affairs of the Hunts. The investigation was started in April 1980 after the Hunts acquired stock of the Bach Group, the large Wall Street brokerage firm, in 1979 and 1980. It also focused on the activities of the Hunts in the silver futures market.

The Hunts reached agreement with the SEC without admitting any of the charges the SEC had made against the Dallas family.

The Commodity Futures Trading Commission is still investigating the Hunts' dealings in the silver futures market in 1979 and 1980.

Sugar values rise again

WORLD SUGAR prices rose again yesterday with the October position on the London futures market up \$2.10 per tonne on the previous day's close. In the morning the London daily price was set at \$121 per tonne, up 25 and the highest level since the end of April.

Prices were unaffected by this week's EEC sugar tender at which just under 36,000 tonnes of white sugar was authorised for export at a maximum rebate of 29.154 ecu's per 100 kilos.

Traders were expecting importers to bid in spite of low rebate levels as there are only three tenders left before the close of the season and they need to ensure fulfilment of existing commitments.

The story of Galea

By A CORRESPONDENT

WIMBLEDON WASHOUTS and the century's wettest June apart, this season has been excellent for the British market in melons, which sell best when the sun shines most.

The situation has favoured Israel, the spearhead of whose success is a melon called Galea. Perfected by that country's plant breeders six years ago, this fruit today accounts for some 15 per cent of Britain's annual imports of 20,000 Israeli melons.

The Galea was already elite because, down in as the first melon on to the British market after winter, it is welcomed with the season's highest prices, which earlier this year were running at £2 a fruit in the shops. Even now, in the full flush of the season, they are fetching more than £1 apiece.

Last year an experiment began that added even further magic to the performance of a fruit regarded as something of a wonder in the trade. The experiment was that of growing the Galea on the shores of the Dead Sea, which is renowned for its saltiness. The result has been a product that exceeds in sweetness.

Growing the Galea in Dead Sea soil that had until recently lain idle for centuries brought the season's opening for melons in this country forward by some two months and lengthened the period over which the variety, without rivals on the market, commands a premium. Prices for the Galea this year were 25-30 per cent above those of last year, though for other

varieties, including honeydew and orange, they advanced something less than inflation.

On the other hand, transport costs, both sea and air, have been pared by changing the shape of cartons and increasing the density of pallets.

The premium for earliness and the reducing of overheads have helped make up for the fact that the exquisite flavour of the Galea has to be paid for by a reduction in the tonnage harvested per acre—thanks to both the smallness of the fruit and yields that are lower than on traditional soils.

The success that has greeted that project means that increasingly large Dead Sea acreages will be brought under cultivation for the purpose—and, incidentally, for onions and other produce—and thus more early melons can be expected here regularly henceforth.

"The Galea was a success from the start," said an Israeli official this week. "It was not like trying to establish the avocado—like by some, not by others. The public's response to the Galea has been 100 per cent enthusiasm that has never wavered."

Even though Israel has produced what it boasts to be the best melon in the world, it is not resting on that. Besides expanding the acreage next year of what already exists, in the laboratories and experimental plots of that country are further developments calculated to excite the envy of competitors in the market.

They include a water-melon without seeds, a honeydew melon coloured orange like an orange inside rather than yellow as now, and, believe it or not, an even better Galea.

Change in EEC rice trade urged

BY OUR COMMODITIES STAFF

A DELEGATION from Britain's Food Manufacturers' Federation met Mr Poul Dalsager, the EEC's agriculture commissioner, in Brussels yesterday to press for action to open up the Common Market to imports of rice types which could not be grown in adequate quantity or quality in the Community.

In particular they asked for the "discriminatory" levy on long grain rice to be dropped and for limits on support for EEC production of medium grain "which no-one really

wants."

Larry Klinger writes from Brussels. Mr Dalsager told them a firm wide ranging "factual study" of the EEC's rice marketing arrangements was under way and undertook to consult the industry fully if any changes in the current regulations were eventually to be proposed.

Both sides described yesterday's 45-minute talks as "constructive."

However, it remained to be seen, a spokesman said after the meeting, whether the Comis-

sion "had taken on board" that the manufacturers' main complaint was that the whole, fundamental basis of the current EEC arrangements were misconstrued.

No small amount of "fiddling" with the current arrangements could put the situation right, he said.

Mr Dalsager said the Commission's study, which had been requested by the EEC's member-states, was expected to be completed by the end of the year.

AMERICAN MARKETS

PRICE CHANGES

In tonnes unless otherwise stated.

July 13

1982

+ or -

Aug.

Sept.

Oct.

Nov.

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PROPOSED DEAL TO INJECT \$65M INTO SAXON FALLS THROUGH

Penn Square failure hits oil group

BY PAUL BETTS IN NEW YORK

THE FAILURE 10 days ago of Penn Square, the Oklahoma City bank which has been active in energy-related lending, appears among other consequences to have dealt a blow to the rescue hopes of another small U.S. oil company.

Saxon Oil, of Dallas, Texas, is fighting for survival in the face of the increasing cash squeeze on the industry's balance sheets. It has been seeking ways to resolve its severe cash flow problems, caused mainly by high exploration costs and several technical problems arising from the development of its holdings in deep gas prospects in Oklahoma's Anadarko basin.

The company was on the verge of agreement with two groups of investors to inject an additional \$65m of badly needed funds. But the proposed deal has collapsed, it said.

their assumptions concerning future gas prices under the company's gas sales contracts," said Saxon.

The investors had planned to obtain financing through Penn Square in conjunction with a participation by Continental Illinois of Chicago, the large bank which could lose as much as \$150m before tax as a result of the Penn Square failure.

No immediate alternative financing sources were available to the collapse.

The gas sales contracts also appear to have played a major part in the collapse of the agreement. Saxon Oil had been unable to negotiate long-term, high price contracts for its Oklahoma gas, making the deal increasingly less attractive.

The company had submitted an alternative proposal which the investors were willing to

consider, it said. But it had also reopened discussions with its principal lender, Interfirst Bank of Dallas, about restructuring its existing debt of about \$100m.

It was also exploring directly or through its investment banker "other means of resolving its cash flow deficits, including the sale of assets or a merger of the company.

"There can be no assurances that these efforts will be successful, but in the interim the company plans to take whatever steps are feasible to reduce expenses and capital expenditures," said Saxon.

It had decided with other working interest owners to plug and abandon the Rother well in the Fletcher field. The well, in which Saxon had a 25 per cent interest, was drilling at 16,500 ft in Oklahoma.

Bank losses from collapse may be \$400m

BY DAVID LASCELLES IN NEW YORK

SEAFIRST, the largest bank in Seattle, disclosed yesterday that its losses from last week's collapse of the Penn Square Bank in Oklahoma, could amount to \$125m, or as much as \$40m more than that.

Including the losses estimated to have been borne by other banks and depositors, this means the collapse could entail total losses of well over \$400m before recoveries—making it one of the largest failures of its kind in U.S. Banking history.

In comparison, the recent Drexel Government Securities default which also shook the banking system, is estimated to have brought losses of about \$300m before recoveries.

The House Banking Commit-

tee is to open hearings on August 11 into the reasons for the Penn Square failure, and attempt to determine whether U.S. bank regulators handled the crisis properly.

Seafirst, which bore the brunt of the failure along with Continental Illinois, Chicago's largest bank, said that it had reviewed the loans from Penn Square in which it had participated and other loans, and had decided to increase its loan loss provision by \$125m—or \$85m after tax.

But it said the review was incomplete, and that further additions of \$40m, or \$22m after tax, might be necessary. These estimates did not include potential recoveries, which it did not enumerate.

The provision is much larger than Seafirst had originally thought. When the crisis broke last week, the bank said that it would make a loss in the second quarter, but would still be ahead for the first half, including the first quarter's profits.

It said yesterday, however, that it now expects to make a loss for the first six months.

Continental Illinois has already said that it expects to make a loss in the second quarter, though it has not said how much. Bank analysts say it must be at least \$120m, and possibly \$150m before tax.

Other banks have also suffered much smaller losses, including Chase Manhattan, Northern Trust of Chicago and

Michigan National Bank.

The biggest blow could, however, be borne by depositors,

who had placed more than the \$100,000 insurable maximum with Penn Square. According to the Federal Deposit Insurance Corporation, there were about \$190m in such deposits at the time of the collapse. It is not clear how much—if any—of this will be recovered.

Although Penn Square was a relatively small bank, its collapse has had wide repercussions because it played an important role in putting together energy loans for other banks, as much as \$20m. A large proportion of these loans went sour when the oil price softened last winter.

Chairman of United Artists quits

By Our Financial Staff

MR DAVID BEGELMAN, chairman and chief executive of the United Artists subsidiary of MGM-UA Entertainment, has left the company.

The film company, which changed its name from Metro-Goldwyn-Mayer Film Company in April, announced his immediate departure without explanation. It said Mr Begelman would be replaced temporarily by Mr Donald Sipes, president of MGM Film Corporation.

MGM-UA expected to announce a permanent replacement for Mr Begelman in the near future.

The departure of the United Artists chief follows six months of losses at MGM-UA and the appointment in February of Mr Frank Rothman as chairman and chief executive of the parent company.

After a strong first quarter, MGM plunged into losses of \$3m or 10 cents a share in the second quarter ended February after poor attendances at its films during the Christmas season. This compared with profits of \$3.6m or 11 cents.

It fared little better in the third quarter, with losses announced last week of \$4.41m or 9 cents a share compared with a profit last year of \$3.45m or 10 cents. This left profits for the first nine months at a mere \$0.6m, or 1 cent against \$12.7m.

IC Industries slides further

By Our Financial Staff

THE EARNINGS reverse in the opening three months of fiscal 1983 has persisted in the second quarter at IC Industries, the railcar-based group which has expanded into consumer products and services.

Second quarter profits declined from \$23m to \$18.8m, bringing half-year profits to \$36.5m against \$52.7m previously.

Primary earnings for the half-year were \$1.16 a share, against \$2.47 previously, with the second quarter earnings contributing 98 cents a share, against \$1.33. Fully diluted earnings per share were \$1.16 for the half year, against \$2.12, and 57 cents for the second quarter, against \$1.13.

Second quarter revenues declined by 4.6 per cent, from \$1.04b to \$992.5m, though the fall was at a steeper pace than in the first quarter. Half-year revenues were 6 per cent down from \$2.06b to \$1.93b.

IBM registers strong growth

BY OUR NEW YORK STAFF

IBM, the world's dominant computer manufacturer, announced second quarter earnings 24 per cent up on last year. The company also reported a 15 per cent gain in first half earnings compared.

In the latest quarter, the computer giant's earnings totalled \$1bn or \$1.08 a share on revenues of \$8.1bn. Last year, earnings were \$80m or \$1.37 on revenues of \$6.9bn.

For the first half, earnings rose to \$1.77bn or \$2.98 a share from \$1.53bn or \$2.62. Revenues were also up from \$13.4bn to \$15.1bn.

Mr John Opel, president and chief executive of IBM, said

period to period comparisons continued to be affected by the stronger U.S. dollar against the currencies of other major countries where IBM does business.

He said: "The effects of currency rate changes on business volumes and operating decisions which have an impact on the income and expenses of non-U.S. operations cannot be quantified."

But if one disregarded these effects and assumed constant currency rates, revenues would have been about \$300m higher, and earnings would have been about \$200m greater in the first half of this year.

Earnings in the first half year progresses," he added.

IBM's second quarter earnings included exchange gains of \$98m compared to \$78m last year. Exchange gains in the second quarter totalled \$67m compared to \$52m.

Mr Opel said earnings continued to be adversely affected by high inflation rates and economic problems in a number of major countries in which IBM does business." But orders continued to show a strong rate of growth over last year.

Shipments have increased at a good rate over last year with deliveries of the 3081 processor and the 3384 direct access storage device strong and expected to increase as the year progresses," he added.

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Companies and Markets INTL. COMPANIES & FINANCE

Flick sees sales and profits rise

BY JONATHAN CAIN IN DUSSELDORF

FRIEDRICH FLICK, the industrial group which is one of West Germany's biggest family businesses, is forecasting higher sales and improved earnings this year after sharp setbacks in 1981. But it is still not happy about its overall performance.

Dr Friedrich Flick, managing board chairman, said total external sales of the group's consolidated companies had risen by 11 per cent in the first half year (to end June) to DM 4.5bn (\$1.25bn).

Almost all companies had also achieved better earnings. Dr Flick said, though the results of only two of them—the paper producer, Feldmühle, and the special steels concern, Edelstahlwerke Buderus—could really be called satisfactory.

He stressed that if remained unclear when a firm economic upswing would emerge at home—bringing the boost to the capital goods and building sectors on which Flick greatly depended.

Further, foreign demand—which had been the mainstay of business so far—had begun to slacken and it was impossible to tell if this was only temporary.

Dr Flick's worries are shared

by many German industrialists—just as the performance of his companies closely reflects the development of the West German economy as a whole.

The annual report for 1981, now released, shows a fierce profits squeeze—because of drastic increases in energy, raw materials, labour and interests costs which could not be wholly passed on in higher prices.

At first sight the rise in the net profit figure to DM 142.7m from DM 77.6m in 1980 seems to tell a different story. But this boost is mainly the result of extraordinary income, for example, through the sale of Flick's stake in the U.S. Filter Corporation.

The holding company had to take over losses of DM 38.5m from the chemicals and explosives group, Dynamit Nobel whose sales, however, rose by 11 per cent to DM 2.8bn. And it sustained a loss of DM 25.5m from the Buderus group (of which Buderus Edelstahlwerke is just one part).

Much of the Buderus loss was due to the slump in sales in the defence sector of Kraus-Maffei, the Munich-based member of the group which saw



Dr. Friedrich Flick

turnover drop by DM 410m to DM 905m.

The sharp swings in Kraus-Maffei results, a characteristic of companies heavily involved in defence orders, often tend to distort the picture of Flick's performance. Overall group external sales rose by only 2.4

per cent (to DM 3.6bn) last year if the defence work of Kraus and Maffei is included—but by more than 8 per cent if it is not.

Dr Flick was visibly happy to report that the U.S. chemicals concern, Grace, in which Flick has a stake of more than 25 per cent, increased net earnings last year by 26 per cent to \$361m. He added wistfully that the U.S. concern had "an earnings power that cannot be achieved by most European companies."

First half 1982 company performances were given as:

Buderus Group. External sales up by 16 per cent to more than DM 1.7bn. Kraus-Maffei sales alone were up by 46 per cent to DM 508m, thanks to increased deliveries of Leopard-2 tanks.

Dynamit Nobel. Sales up by 8 per cent to more than DM 1.4bn, despite disappointing results in plastics processing.

Feldmühle. Sales up by almost 10 per cent to more than DM 1.2bn, with exports increasing by almost 18 per cent. The group benefits since the German paper industry is less affected by the general economic downturn than most other sectors.

AEG poised to receive more aid from Bonn

BY KEVIN DONN IN FRANKFURT

AEG-TELEFUNKEN, the financially-stricken West German electrical and electronics group, is expected to receive emergency support from the Federal Government and from its banking consortium today to stave off the danger of an imminent financial collapse.

The West German Cabinet is likely to signal readiness at its meeting today to grant a DM 600m (\$245m) loan guarantee to cover specific major capital equipment orders won by AEG in foreign markets.

Despite its financial difficulties AEG has continued to win major foreign orders, but this flow of new work has come under threat because of the company's tight liquidity position.

The usual performance bonds

and other guarantees which must be lodged when big export contracts are signed, would usually be financed under AEG's existing lines of credit but these are virtually exhausted.

The DM 600m export order loan guarantee expected from Bonn will cover financing needs during manufacture plus performance bonds. AEG's banking consortium has made it clear that it would not increase its already high exposure to AEG without parallel action from Bonn.

The banks themselves are expected to grant AEG further general liquidity of around DM 275m—given a positive decision from Bonn—albeit against specific collateral. It is thought this could include

Count Otto Lammendorff, the Federal Economics Minister, and Herr Manfred Lehmann, the Federal Finance Minister, and representatives of AEG and the banks. The Ministers will report to the Cabinet today.

Measures by both Bonn and the banks are designed to win a desperately-needed breathing space for AEG in which it can realise its ambitious rescue strategy—"AEG-83."

This includes the breaking up of the company into separate companies for capital goods and consumer goods manufacture and the involvement of an industrial partner—potentially General Electric Company of the UK—which is a minority shareholder (40 per cent) in the proposed capital goods business, AEG-Technik.

Borel receives counterbid

BY OUR FINANCIAL STAFF

JACQUES BOREL, INTER-NATIONAL, the French catering group which is the takeover target of hotels chain Novotel, has received a counterbid from Sodexo.

Sodexo, which owns 15.4 per cent of Borel and aims to increase this shareholding to a controlling 50.01 per cent, is offering FFr 175.50 a share.

The offer matches the level at which Borel shares were last traded—they were suspended last month—and it is backed by Codec-UNA, a company which has a 27 per cent stake in Borel.

The new bid runs counter to an offer for Borel made

KBB calls in consultant

BY WALTER ELLIS IN AMSTERDAM

KBB, the leading Dutch department stores group, which incurred a string of annual losses and a management upheaval at Borel, Novotel acquired Borel's hotels division (Sofitel) in a deal which gave Borel a major shareholding in Novotel.

KBB's fortunes recovered sharply last year with operating profits for 1981 climbing to FFr 69.5m (\$10.1m) from FFr 17.2m in 1980.

Sodexo said yesterday that if it does not acquire the minimum 34.60 per cent of Borel it is aiming for, it will undertake to acquire 18 per cent of the company.

clutching at straws but an attempt to restore a competitive position at a time when trading generally was difficult.

Next month, KBB has to reach an accord in principle with its workforce on wage increases for 1982-83, and it will also be possible then to present to the unions a review of the company's performance over the last six months.

The group has already spent a lot of money on modernising its stores. But the cost of debt financing has proved considerable and the group has so far been unable to break the cycle of decline.

INTERNATIONAL APPOINTMENTS

Changes at Bank of Ireland

Mr. Mark Hely Hutchinson will succeed Mr. Ian Morrison as chief executive of the BANK OF IRELAND group at the end of the current year. Mr. Morrison will become a deputy governor of the bank having been chief executive for the past 16 years. Mr. Hely Hutchinson who has been a director of the Bank of Ireland since 1975 joined the Guinness Group in 1968 and in 1973 was appointed

dent and general manager of BUTLER ASSOCIATES, INC., Tulsa, Oklahoma, a wholly-owned subsidiary of Willbros Energy Services Company which is in turn a wholly-owned subsidiary of Williams International Group, Inc.

WANG LABORATORIES, INC., Lowell, Massachusetts, has appointed Mr. Louis W. Cabot and Mr. Richard A. Smith as directors. Mr. Cabot is chairman of Cabot Corp. and Mr. Smith is chairman and president of General Cinema Cpn. Texas.

Mr. Peter Hooper has been appointed chief executive North America for the BANK OF IRELAND. Mr. Hooper was formerly head of the Bank's corporate banking department in Dublin.

Mr. Geoffrey R. Cross, formerly managing director of ICL, has been appointed to the board of OFFICE TECHNOLOGY. Mr. Cross, who lives in the U.S., will play a special role in assisting OTC's activities there.

SCEPTRIC RESOURCES CAL-GARY, has appointed Mr. N. D. Knowles as vice-president, operations, with Sceptre's wholly-owned subsidiary, Francana Oil and Gas. Mr. S. G. Weber has been appointed vice-president, Finance. He retains his previous position of treasurer and chief financial officer.

HARRIS CPN has established a new operating division to centralise its activities in designing and building privately-owned communications systems, and has recruited the engineering chief of Alaska's showcase system to head the division. Mr. George P. Roberts, who will be vice-president-general manager of the telecommunication networks division, headquartered in Melbourne, Florida.

EL PASO EXPLORATION Company has made several executive changes: Mr. L. G. Truby, vice-president of production, has been elected a senior vice-president with responsibility for the accounting tax and administrative functions.

Mr. Carl E. Matthews, Northwest regional manager of production in Farmington, N.M., has been elected a vice-president with responsibility for drilling and production activities. Mr. Hays R. Warden, director of accounting for The El Paso Company, has been elected controller and assistant treasurer. Mr. Edward J. Coel, director of production, has become an assistant vice-president and will be responsible for UK drilling and

production activities. Mr. P. K. Odell, director of administration and forecast, has been appointed an assistant vice-president and will continue to be responsible for these functions. All of the executives are based in El Paso, Texas.

Mr. George Hilditch, branch manager of SWETT AND CRAWFORD'S New York office, has been appointed assistant vice-president. He continues to be responsible for the development and marketing of production in the New York area.

Mr. Gerald L. Gitner has been designated senior vice-president—planning and finance at PAN AMERICAN WORLD AIRWAYS. Mr. Gitner was formerly senior vice-president—marketing and planning.

Mr. William E. Sanders has been named vice-president—corporate personnel and employee relations for SEARS, ROEBUCK AND CO. He succeeds Mr. Charles F. Bacon, who is retiring.

Mr. Albert J. Bissmeyer III has been reappointed a vice-president of PHILIP MORRIS U.S.A. from August 1. Mr. Bissmeyer had been on loan since 1979 to The Seven-Up Company, another Philip Morris incorporated operating company headquartered in St. Louis, Missouri. Mr. Bissmeyer will relocate to the New York area after August 1. At Seven-Up, Mr. Bissmeyer was senior vice-president, corporate marketing, and then senior vice-president, corporate planning and development.

Mr. Robert E. Lennox, president of GENERAL INSTRUMENT EUROPE, has been given additional responsibilities as managing director of the firm's Clare International Division which has headquarters in Chicago.

Mr. Lennox has been president of General Instrument Europe for five years. He joined the firm in 1977 after a 25-year career with General Electric Company as president of GE Europe: European general manager of Consumer Electronics in Italy and vice-president and general manager of Consumer Products, Mexico.

THE HONGKONG BANK GROUP

announces that
on and after

14th July, 1982

the following annual rates
will apply

Base Rate . . . 12%
(Previously 12 1/2%)

Deposit Rate (basic) 9%
(Previously 9 1/2%)

The Hongkong and Shanghai
Banking Corporation
The British Bank
of the Middle East
Mercantile Bank Limited
Antony Gibbs & Sons, Ltd.



KINGDOM OF SPAIN

Swiss Francs 150,000,000
Private Placement of Notes, Due 1987

Managed by

CITICORP INTERNATIONAL FINANCE S.A.

DOW BANKING CORPORATION

BANK OF TOKYO (SCHWEIZ) AG

MANUFACTURERS HANOVER TRUST COMPANY

SANWA FINANZ (SCHWEIZ) AG

BANQUE DE PARIS ET DES PAYS-BAS (SUISSE) S.A.

BANK OF AMERICA NT & SA

CHEMICAL BANK, NEW YORK

THE ROYAL BANK OF CANADA (SUISSE)

TRADE DEVELOPMENT BANK

BANCO EXTERIOR (SUIZA) SA, ZUERICH

FIRST CHICAGO S.A.

WIRTSCHAFTS- UND PRIVATBANK

These securities have been sold.

This announcement appears as a matter of record only.

May 1982

The undersigned acted as financial adviser to this transaction.
E.F. HUTTON INTERNATIONAL INC.

INSTITUTO DE CREDITO OFICIAL

Swiss Francs 100,000,000
Private Placement of Notes, Due 1987

Managed by

CITICORP INTERNATIONAL FINANCE S.A.

CIBC FINANZ AG

FIRST CHICAGO S.A.

MANUFACTURERS HANOVER TRUST COMPANY

SANWA FINANZ (SCHWEIZ) AG

BANK OF TOKYO (SCHWEIZ) AG

DOW BANKING CORPORATION

FUJI BANK (SCHWEIZ) AG

MORGAN GUARANTY TRUST COMPANY

OF NEW YORK

BANCO EXTERIOR (SUIZA) SA, ZUERICH

CHEMICAL BANK, NEW YORK

THE ROYAL BANK OF CANADA (SUISSE)

These securities have been sold.

This announcement appears as a matter of record only.

June 1982

The undersigned acted as financial adviser to this transaction.
E.F. HUTTON INTERNATIONAL INC.WEST AFRICAN DRILLING INVESTMENT
WADI CORPORATION LIMITEDSwiss Francs 65,000,000
Private Placement of Notes, Due 1989

Guaranteed by

SOCIETE NATIONALE PETROLIERE GABONNAISE

and

THE REPUBLIC OF GABON

Managed by

CITICORP INTERNATIONAL FINANCE S.A.

LLOYDS BANK INTERNATIONAL LIMITED

BANKERS TRUST AG

CHEMICAL BANK, NEW YORK

CONTINENTAL ILLINOIS BANK (SWITZERLAND)

These securities have been sold.

This announcement appears as a matter of record only.

May 1982

Morgan Grenfell France S.A. acted as financial advisor to the issuer.

This announcement appears as a matter of record only.

DM 14,920,000
U.S. \$9,000,000

Project Financing Term Loan

PACKAGES LIMITED

Lahore, Pakistan

Funds provided by:

International Finance Corporation

American Express International Banking Corporation

Standard Chartered Bank PLC

Abu Dhabi International Bank Inc.

European Arab Bank Group

The loan is being made through
International Finance Corporation participation certificates.

June, 1982

This announcement appears as a matter of record only.



National Westminster Bank PLC

Commercial Paper Program

The undersigned acts as a Commercial Paper
Dealer for this program.

Lehman Commercial Paper

Incorporated

a wholly owned subsidiary of

Lehman Brothers Kuhn Loeb

Incorporated

NEW YORK • ATLANTA • BOSTON • CHICAGO • DALLAS
HOUSTON • LOS ANGELES • SAN FRANCISCO • LONDON • TOKYO

July 1982

Barclays Bank
Interest Rates.

BASE RATE

Barclays Bank PLC and
Barclays Bank International Limited
announce that with effect from the close of
business on 14th July 1982, their Base Rate
will be decreased from 12½% to 12%
per annum. This new rate also applies to
Barclays Bank Trust Company Limited.

RATES FOR SAVERS

Bonus Savings and Payplan Accounts.
Interest paid will be decreased from 11½%
to 11% per annum.

Ordinary Deposit Accounts.
Interest paid will be decreased from 9½%
to 9% per annum.

BARCLAYS

Reg. Office: 34 Lombard St., EC3P 3AH. Reg. No. 48839, 500860 and 508167.

U.S. \$35,000,000

Texas International Airlines Capital N.V.
Guaranteed Floating Rate Notes Due 1986



Texas International Airlines, Inc.

In accordance with the provisions of the Notes, notice
is hereby given that the rate of interest for the three
month period (92 days) from 14th July to 14th
October, 1982 has been fixed at 15½% per annum.

On 14th October, 1982, interest of U.S.\$391.32 per
Note will be due against coupon No. 14.

J. Henry Schroder Wag & Co. Limited
Reference Agent

Companies and Markets INTERNATIONAL COMPANIES and FINANCE

Korea favours merger of Dow units

BY ANN CHARTERS IN SEOUL

THE KOREAN Government will not oppose the merger of Dow Chemical Korea, the wholly owned unit of Dow Chemical of the U.S., and Korea Pacific Chemical Corporation, in which Dow holds a 50 per cent stake, if the companies accept the integration. Mr Chang Sang-Byon, director-general of the Ministry of Commerce and Industry said yesterday.

He said that although Dow had not requested any assistance in contacting the Korean shareholders in KPCC, he would arrange for Dow to have a chance to present its case, if it wished.

Mr John Hagaman, Dow Chemical's vice-president for Pacific operations and general manager in Korea, indicated that in principle the Government thinks the merger is in the best interests of the Korean

petrochemical industry. Dow, however, had seen little evidence that the Government is prepared to play an active role in the merger.

Dow has been pressing for the merger for about 18 months to improve the efficiency of the two companies. Together they run up losses of about \$86m in the past two years.

A contributing factor, Dow says, is the lack of experience of the Korean directors and senior officers in the joint venture. Dow's desire to replace them and merge the companies has strained relations between the U.S. company and the Koreans.

The Korean partner in KPCC is the Korean Pacific Chemical Holding Company which is listed on the Korea Stock Exchange and apparently has some 2,000 investors. KPCHC is represented in the joint

venture by four Korean directors who failed to show up at a recent board meeting when the merger was scheduled to be discussed.

"While on paper KPCC looks like a private enterprise," Mr Hagaman stated, "the Korean Government determines who the Korean directors and officers are." When the joint venture company was founded 14 years ago, Dow's partner was a government-owned company. Although the company was later sold to private investors, the Government reserved the right to determine the directors. The Government says they only recommend directors to the shareholders.

Mr Chang indicated that the Korean Government expects the participation of foreign companies, joint ventures and foreign technical cooperation in the country's long-range development plans. It is concerned about Dow's difficulties and that the minister himself is trying to resolve the issue.

Mr Hagaman indicated that he hoped the Government is serious this time and that unless the Government gets involved the situation will only get worse.

"The idea of contacting the Korean investors in the holding company directly might be interesting," Mr Hagaman said. "At the time the idea of a merger was first raised, over a year ago, the price of the KPCHC stock rose for two days until the directors vetoed the idea."

Dow is the largest foreign corporate investor in the country with in excess of \$130m in equity invested in both companies.

Net profits at Koor stay ahead of inflation

By L. Daniel in Tel Aviv

KOOR, the industrial holding company of the Israel Labour Federation, reports net profits for 1981 of Sh 1.6m. (\$12m at the end of 1981 exchange rate). If the share of local and foreign partners in the company's enterprises is deducted, Koor netted Sh 105m, a rise in real terms, after allowing for inflation, of 17 per cent. The return on the company's capital rose to 7.7 per cent from 6.9 per cent in 1980.

Total investments by the group last year came to \$206m (with Koor itself spending \$125m) and a similar rate of investment is programmed for the current year.

Despite the fact that both local and foreign demand has not risen as much as had been expected, last year's exports by Koor Enterprises came to \$152m, up 15 per cent on 1980. Exports in the first half of this year reached \$200m and although this represented a rise of 4 per cent on the first half of 1981, it fell 20 per cent short of target.

In all, 30 per cent of what is exported, the four leading enterprises being Tefen Electronics (\$140m in 1981), Maitzushim - Agan, which manufactures pesticides and other agricultural chemicals (\$135m), Alliance Tires (\$45m), and Soltam, which makes shells and other military hardware (\$22m).

HK suspends Japanese owned commodity trader

BY ROBERT COTTRELL IN HONG KONG

A MAJOR trading company on the Hong Kong Commodity Exchange, National Commodity Traders, has been suspended pending an official audit of its financial affairs. No comment was available from National yesterday, but it has been particularly active in trading gold contracts.

The order, which comes from Hong Kong's Commissioner for Commodities Trading under the Colony's Commodities Trading Ordinance, suspends National's legal registration as a com-

modities trader. The order will remain in force until the audit has been completed.

National is locally registered, but owned by Japanese interests. Japanese traders have been a driving force in developing the HKCE, which now has 164 full members.

The HKCE said statistics for the first half of 1982 show National accounted for 30 per cent of HKCE gold futures trading, 2.5 per cent of soybeans futures and 0.3 per cent of sugar futures.

Share issues expected for majority of Israeli banks

BY OUR TEL AVIV CORRESPONDENT

THE MAJORITY of Israeli banks are expected to receive Treasury permission to float new shares in the next few weeks. The Controller of Banks estimates that they will have to raise a total of Shl 7bn (\$280m) to prevent the erosion of their own capital by inflation.

United Mizrahi Bank, the country's fourth largest, has already said it intends to raise Shl 600m (\$24m) on the local stock market. The "big three"—Bank Leumi, Bank Hapoalim and Israel Dis-

count Bank—will decide on their policies once they have heard the Treasury's views.

Unless the political situation changes drastically, the banks should have little difficulty in placing the issues since banking shares, which account for more than 80 per cent of the value of all shares on the Tel Aviv market, are regarded by the public as both a kind of gilt-edged investment and as liquid assets.

The "big three"—Bank Leumi, Bank Hapoalim and Israel Dis-

Japanese bankers rush to California

BY LOUISE KEHOE IN SAN FRANCISCO

anks around 50th in the U.S.

In the 1970s Japanese banks

rapidly expanded their over-

seas operations establishing an

average of 36 new overseas

offices per year. Starting almost

from scratch in the early 1970s

Japanese banks opened

branches and agencies in the

major banking centres of the

U.S.—New York, Chicago and

California. Today, most of the

major Japanese banks are

represented in the U.S. and

now over half of the more than

400 overseas offices maintained

by Japanese banks are in

California.

The expansion of Japanese

banking in California can

largely be explained by the rise

in Japanese trade with the

U.S., according to an official

of the Federal Reserve in Califor-

nia. "They followed their

own customers into the U.S. market place." California is attractive to Japanese banks because there is a large Japanese population here, because it is the closest U.S. state to Japan, and because many Japanese companies do business here," adds an executive of one of the Japanese banks.

Building upon this "base

load" of Japanese business in

California, several of the larger

Japanese banks have, however,

gone on to attract business

from U.S. companies and con-

sumers. Japanese banks now

represent a major source of

funds for Californian com-

panies.

Last year Japanese banks

were one of the fastest-growing

sources of business loans in the

U.S., according to a recent

industry study. Together they

are estimated to have booked

\$19.7bn in U.S. commercial

loans, up 21 per cent from the

previous year.

Currently 15 Japanese banks

are represented in California

and eight of them own Cali-

fornia chartered banks—in

effect domestic banks. Those

without California charters

are empowered to grant loans, but

not allowed to take domestic

deposits. These agencies op-

erate exclusively in commercial

and wholesale banking.

Several of the Japanese-

owned California banks also

concentrate on business bank-

ing, although they are able to

raise funds from domestic

deposits too. A typical example

would be the Japan California

Bank, which is owned by Dai-

ichi Kangyo Bank, the biggest

of Japan's 13 City banks in

terms of deposits. Dai-Ichi

Kangyo maintains an agency

in Los Angeles, while its U.S.

subsidiary has two

branches, in the industrial

centres of San Jose and San

Diego.

The larger Japanese banks

have, however, built up chains

of full service branches through-

out the state, often through

Biotechnology finance fades

BY CHRIS SHERWELL, RECENTLY IN NEW YORK

THE RAPIDLY evolving biotechnology industry in the U.S. is facing a financial squeeze which has already produced the first bankruptcies in the field and is expected to result in a major shake-out of weaker companies over the coming months. Even the most respected biotechnology corporations are seeing investor interest wane as the early optimism continues to evaporate.

While part of the problem has been the recession, there have also been misunderstandings about the sensitive laboratory techniques which first spawned the industry. Those techniques of gene splicing (recombinant DNA technology) and of cell fusion (hybridoma technology) - both capable of revolutionizing medicine, agriculture, and industrial chemistry. But for the moment most of their strength lies in their potential.

As a result there has been a growing realisation that business opportunities in microbiology have little in common with those in semi-conductor electronics. This has dulled the lustre of an industry whose bright prospects initially seized the public imagination and allowed infant companies like Cetus to raise \$107m and Genentech \$83.5m when they went public. In its first hour of public trading last year, Genentech's stock rose from \$35 to \$89.

A catalogue of recent setbacks illustrates the seriousness of the upheaval confronting the fledgling industry:

In February, Bethesda Research Labs, a private concern, began a major corporate restructuring programme involving lay-offs for more than one-third of its employees.

In May, Southern Biotech of Tampa, Florida, having gone public last year and raised less money than hoped, ran out of cash and is being sued by creditors and employees. Previously the only company in the field reported to have closed was Biotechnologies Inc of Connecticut.

Recent initial offerings by biotechnology companies going public have been cut in price and in number of shares. In February, Collaborative Research, initially priced at \$13.21 a share and with 1.5m shares, came out at \$11 a share with 1.3m shares. Last year Hybritech, initially aiming at \$18-\$20 a share for 2m shares, cut its issue to \$11 for 1.1m shares.

Shares of the leading biotechnology corporations are at or near their lowest levels. Over the

past year Genentech shares have fallen below \$30, while Cetus has dropped below \$10, having moved close to \$30 previously. A biotechnology stocks index compiled by James Karel and Glenn Holleran of Dean, Witter, Reynolds in California hit a low point of 63.52 at the end of last month (April 24, 1981=100) at a time when the Dow Jones index stood around 78 adjusted to an equivalent basis.

Analysts point out that many biotechnology companies face problems in scaling up processes developed in the laboratory, feel somewhat hemmed in by regulatory requirements concerning their research, techniques and products, and need

The U.S. investor's enthusiasm for biotechnology stocks has cooled against the background of the financial squeeze that is being felt in the area, only in part as a result of the U.S. recession. The stocks are now seen as offering longer- rather than short-term gains. A series of setbacks has left the sector with its first bankruptcies, and with a shaking out of weaker companies looked for in coming months. The resulting difficulties in the raising of finance means that companies in the field must now look for new ways of raising finance. Equity issues have met a poor response in several cases, and among the avenues now being explored are those of joining with bigger concerns

more highly skilled scientists than are presently available. In addition, there is increasingly powerful competition from Europe, including Britain, and from Japan.

There is general agreement that a shake-out in the U.S. industry has begun. Glenn Holleran estimates that of the 38 publicly quoted biotechnology corporations, "some 10 to 20 per cent won't be around in 24 months' time."

Nina Siegler of Paine, Webber, Mitchell, Hutchinson foresees a year of attrition as weaker companies lose access to funds. As the enthusiasm of the equity markets has dissipated itself, the industry has cast round for other sources of cash and come up with several alternatives.

Contract research. For the hundreds of private companies in the industry, this remains a key source of funds. Arrangements vary: the biotechnology company's research may be funded by a major corporation which will develop an emerging product for the marketplace, but the company may equally look for an "up-front" payment for work done or for royalties from a corporation which will then manufacture

and come up with several alter-

natives.

The biotechnology field is different, she says. "You can see the prospects opened up by recombinant DNA technology or by hybridoma technology. You can also see the opportunities created by large-scale production of insulin, or of interferon, or other drugs. But if it takes time to perfect the techniques, apply them to mass production and to test and certify the small fraction of products which are promising as drugs. People didn't appreciate that the returns on investment might take a decade or more—and are

still far from guaranteed."

This, she says, has been the problem with interferon. Traditionally with a new drug a company would spend years developing it, analysing its promise and funding research for one purpose or withdrawing money for another. But this happened behind closed doors. With interferon everybody knew that recombinant DNA technology permitted its easier production, and that it might be helpful in the treatment of cancer, certain viruses or even the common cold. But under the glare of publicity, the changing assessments of interferon have become the changing fortunes of companies working on it.

Genentech has also suffered the consequences of this sort of problem over its bacterially-derived human growth hormone, which might be used to treat dwarfism. Only last week its stock came under pressure on Wall Street because of increasing rumours of problems in clinical trials. The rumours had stemmed from announcements made at a scientific meeting.

Biotechnology companies clearly have trouble sustaining confidence in their work. The price of Cetus shares slipped last month when it was announced that Standard Oil of California (Socony) was pulling out of an arrangement with Cetus after doubts emerged over a project involving the development and mass production of 100 per cent fructose, the sugar found in honey which is sweeter than sucrose.

"When they developed the hand-held calculator," says Nina Siegler, "it was a product that could be sold and which could generate cash flow. As the technology evolved, product lines closed and improved products came on the market; it was possible to see which way the industry was headed and to invest accordingly, in research, production, or marketing."

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SCOTCH WHISKY

The long summer silence in the Highlands

By Gareth Griffiths



Hugh Rountledge

Pot still room at the Laphroaig Distillery, Isle of Islay.

THROUGHOUT THE Scottish Highlands and isles this summer, whisky distilleries are silent, as producers make an effort to cut back their production by extending holiday breaks. Normally the silent period as it is called, lasts for, at most, two months. This year it will be three months. Production during the year has been slashed by 40 per cent and a dozen distilleries have been shut down and put into mothballs. Most of the 125 malt distilleries have been on short time and grain distilleries have been subjected to only slightly less severe pressure.

In Edinburgh and Glasgow, the market for whiskies bought and sold for blending, the so-called all-inclusive markets, has collapsed. The largest brokerage house in the business, Stanley P. Morrison, now relies on its non-brokerage business to survive. Other casualties include the cooperative industry. Universal Container UK, Scotland's largest independent cooperative company, this month mothballed its Keith plant in the highlands because of the downturn.

Demand for whisky was down by about 4 per cent overall last year over 1980 with a sharper decline of about 10 per cent in the UK. However, because of the peculiar time scale on which the Scotch industry operates when production runs are for sale three to five years later, variations in the industry's production runs tend to be particularly large. A fall in sales therefore has a proportionately far greater fall in distilling; a simple case of a geometric progression.

Scotch may be one of the UK's most successful exports, bringing in more than £200m a year in foreign exchange but in terms of employment it is fairly small: about 20,000. The bottling and production side is in Scotland but the sales teams almost all operate from London.

Scotch whisky's importance to the UK economy lies in its contribution to exports, not employment. But Scotch has a political dimension outweighing its employment contribution. The drink has been marketed as part of Scotland's cultural heritage and the role of the distilleries in the Highlands and isles, often providing a major

source of local employment, gives them a hold on Scottish emotions.

Some five miles south of Nairn on the Moray Firth is the Royal Brackla Distillery. Founded in 1812, Royal Brackla is a medium sized malt distillery with a capacity of about 750,000 proof gallons. It is a good indicator of what is happening in the sector. The 23 employees have mainly been with the distillery for many years and labour turnover is virtually non-existent. Together with the neighbouring estate, the distillery is the major employer for the locality. Wages in the distilling sector are not high: most men at Brackla earn less than £100 a week.

At the moment Royal Brackla is closed for its three month break. The silent season started on May 8 and will be re-opening at the end of August. The burned worts are being cleaned and the workforce used for maintenance jobs.

The distillery, part of DCL's Scottish Malt Distillers, has been subjected to a series of measures to reduce its capacity, a four-day week, longer summer breaks, two years running but SMD is keen not to mothball any distillery or introduce compulsory redundancies.

The malt distilleries are the showplace for the Scottish whisky industry. All over Speyside, one of the traditional malt whisky centres, distilleries employ guides, open shops and promote the image of Scotch. Some distilleries such as the J. and G. Grant Glenlivet distillery in Ballindalloch, Banffshire, have cashed in on the tourist interest in Scotch, making a determined pitch to boost sales via the visitors.

The core problem for Scotch companies is marketing Scotch distilleries are efficient—they benefited from heavy capital spending in the late 1960s and early 1970s, as happened at

Royal Brackla—and have been vigorous in trying to save energy. There is very little they can do to alter their product. Most company executives regard product innovation as dangerous because customers are used to the same standards from a brand; when something new is introduced, consumer suspicions are aroused.

Mr James Bruxner, the export director of J. and B. Rare, Grand Metropolitan's whisky company, is one of the breed of people at the top of the industry who is likely to spend as much time in New York or Hong Kong as in London. His brand claims to be the best seller in the U.S. although DCL's Dewars is viewed by others to hold that position.

He has firm views on the importance of maintaining close contacts with the brand's distributors. (Scotch outside the UK is not sold directly by the company but through agents.)

"We see our distributors every other month for meetings but talk to them every week to discuss tactics about the brand. We have a very deliberate policy of planning the J. and B. Brand, particularly as it takes between 10 and 15 years to build up a market. Our cardinal principle is that we offer our distributors exclusivity for their market."

Distributors are crucial to the industry. It has enabled companies to obtain marketing outlets and organisations all over the world at little cost. Long John for example employs only five salesmen overseas. But the industry has had to

with the distributors and mark-ups generally start at 100 per cent. Distributors have to pay half the promotion costs for most brands and that is seen as an increasingly important contribution.

Analysts are rather worried about the marketing ability of many whisky companies at a time when it faces strong competition from cheaper white spirits and can face trade barriers. The success of South African whisky sales for example have led to speculation that a discriminatory tax in favour of locally produced cane spirits will be introduced—another item in the Scotch Whisky Association's 400-item booklet on barriers against Scotch imports.

Worry about the marketing ability of the industry is not only felt in the City, but also among many Scotch executives

The sums can be quite substantial: \$4 per case on promotion is an industry average. This would cost J. and B. about £12m in the United States or £8m in Western Europe. Developing markets can take between 10 and 15 years to get right and the costs may be much higher and need to be sustained longer.

But the killer instinct extolled by Mr Mackinlay has been seen in a figurative sense in the expansion of Arthur Bell, which now has 25 per cent of the UK whisky market and is doing surprisingly well in South Africa. The Bell success stems not from pricing where it has maintained a premium charge, but from aggressive marketing initiated by the company's chairman, Mr Raymond Miquel.

The technique has been simple if exhausting. Mr Miquel and his team charm the licensed trade in the UK by endlessly visiting its charity events and the like. The company's cost structure has been tight with modern production facilities. The result has been that UK sales have gone up from 1.4m cases in 1973 to 3.3m cases for 1981. Pre-tax profits in five years have increased from £7.5m to £20m, earnings growth has been 31 per cent and dividend increases 28 per cent.

At the other end of the spectrum is Tomatin which is a malt distiller for other blenders. Tomatin's management point out that the supplier is bound to be disproportionately affected by the downturn. Tomatin reported a pre-tax deficit of £2.37m on a turnover of £9.49m and at present the company is using 15 per cent of its 4.75-gallon capacity.

Tomatin, like the rest of the distilling sector, is looking for an end to the destocking of whisky by the larger blending companies. The first indications of that will come from an in-

crease in the price companies pay each other for whisky to be used in blending.

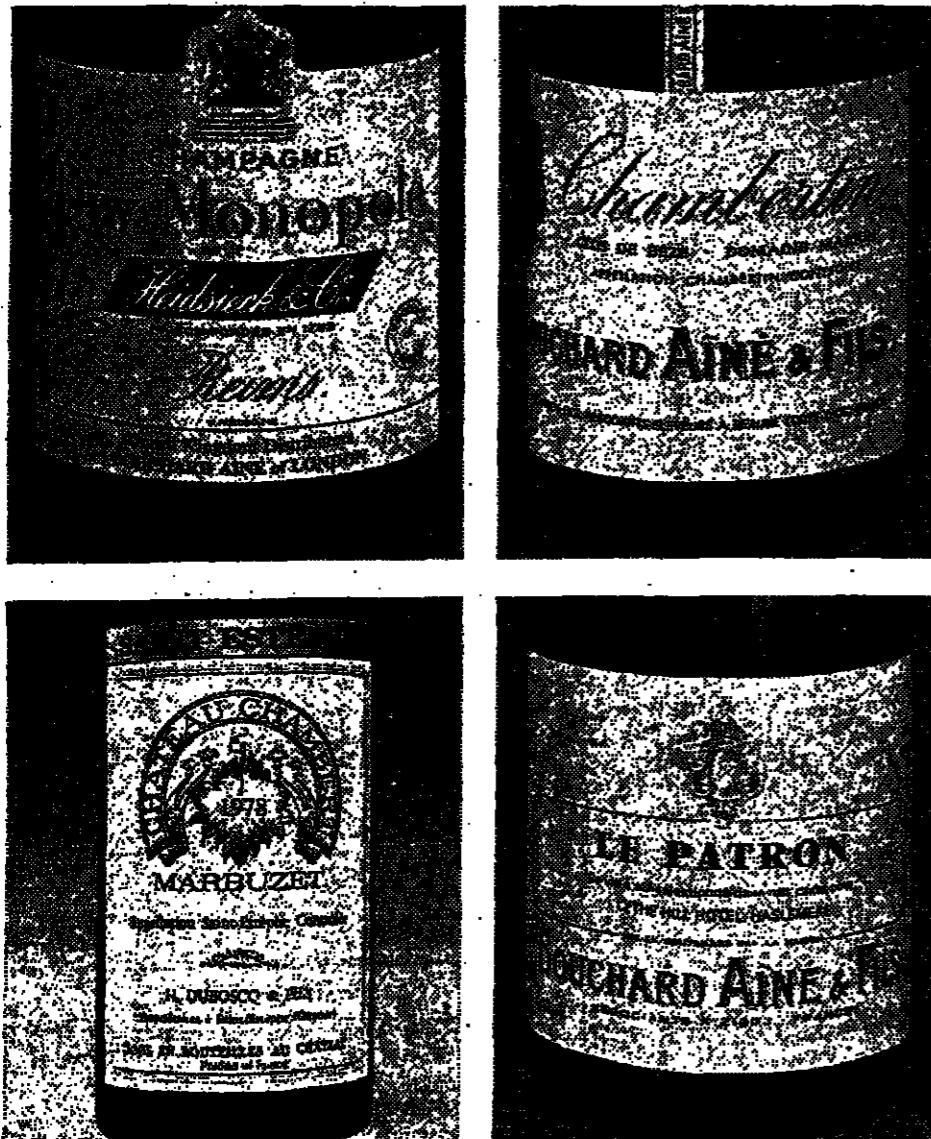
Sales of whisky for blending is nearly a closed market dominated by inter-company swaps. There are only five or six whisky brokers left in Scotland and a company such as DCL is self-sufficient in whisky and therefore does not buy in.

But the prices paid by the companies are the crucial signals the whisky industry looks for signs of recovery. The gloomy news is there are few indications of any firming up yet. Tomatin's price tariff is 130p per litre of alcohol but a wide range of discounts can bring that price down to 121.8p per litre or less. This is only marginally up on the 115p charged last year and the 105p charged in 1980.

If any recovery grain whisky prices will show the first improvement. This is because grain whisky is not stored for the same length of time as the malts which provide the flavour of the blend. Some industry watchers now forecast a slight upturn in grain whisky prices at the end of the year. This would indicate supply is falling more into line with demand and more scope for increasing production next year.

The industry's hangover is made worse by the continued polarisation of the market between the more expensive top brands and the cheap whiskies. Apart from DCL's Johnnie Walker, the world's most popular whisky, no other brand has managed to establish a world-wide brand reputation. The diversity of the world market is likely to provide a means of survival for companies which in other industries with similar conditions might have been taken over or amalgamated. A brand which hardly sells at all in the United States might be a sure-fire success in Italy or the Far East.

What do wine drinkers look for?



Shippers they can trust.

How can a label help you choose a good wine? It can tell you the type of wine, but not whether it is from the right source. The Appellation and the Vintage, but not the care taken in its fermentation and its maturation. The producer, but not how it is blended and bottled.

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Energy conservation is by no means exclusive to factories and blast furnaces. In fact, wherever fuel is in use, it can be saved.

Poole Borough Council opened their Dolphin Pool in 1975, just as fuel prices were rising steeply.

The energy-conscious council brought in a number of 'good housekeeping' measures which soon brought gas use down by 10%.

Then they met with Southern Gas Technical Consultancy Service to discuss ways of saving more fuel, and identified a large area of heat loss.

The air in a swimming pool has to be changed several times an hour to keep it fresh.

As a consequence, over half a pool's energy goes in heating the air.

On the advice of Southern Gas engineers,

Poole Council invested in four heat recovery wheels, which filter heat out of the extracted air and transfer it to the incoming air.

This system has reduced fuel consumption by almost 40%, and it will pay for itself in three years. So, all in all, the Council have cut back the Dolphin Pool's energy costs by nearly 50%.

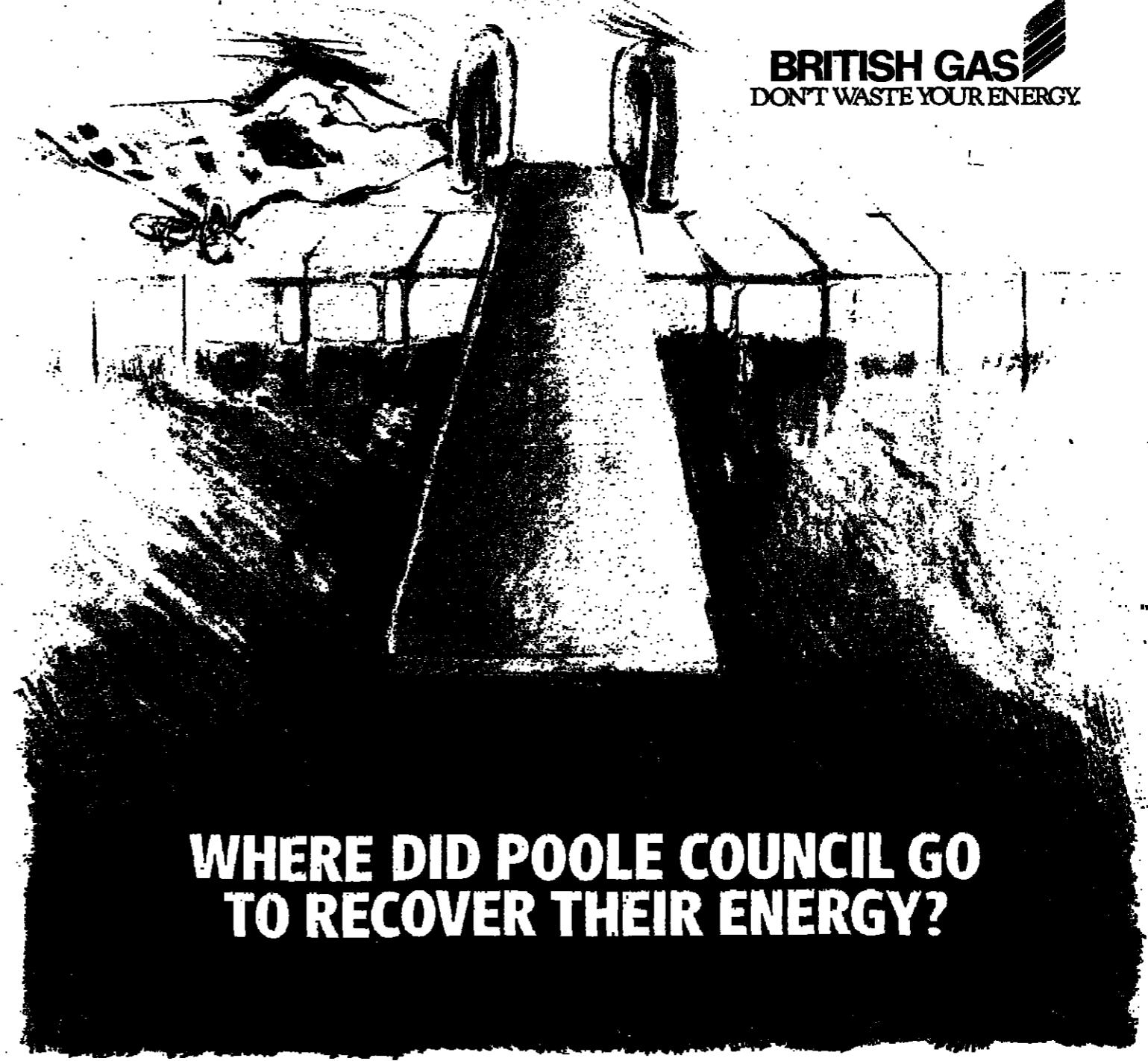
British Gas can show you many case histories where impressive economies have been made. For energy conservation is not only in the interest of the nation; it can also be highly profitable.

Contact your regional British Gas office and we'll help you to look at your own use of fuel. The sooner we can start, the sooner you will start saving.

There are, after all, as many ways of conserving energy as there are of using it.

But the rewards of a smaller fuel bill are the same for everyone.

BRITISH GAS
DON'T WASTE YOUR ENERGY.



WHERE DID POOLE COUNCIL GO TO RECOVER THEIR ENERGY?

ENERGY REVIEW

Power (and farmland) from the peat bog

By Richard Cowper, in Bandung, Indonesia

SOME SEE it as one of the more useless substances in the ground—a hazard to be avoided by farmers at all costs. Others, notably the Irish, have come to refer to it lovingly as their very own "brown gold." Most, however, and that includes many of those who possess it in the largest quantities, still regard it with plain indifference.

In time peat could, however, make a major contribution to the world's energy needs providing a relatively cheap fuel for heating, power and electricity in perhaps as many as 60 countries throughout the world. It could also release millions of hectares of currently unusable land for productive agricultural use.

For almost a decade Indonesia has been experimenting with ways to turn part of its 26m hectares of swampy peatlands to agricultural use. But without success. And until very recently the Government had given no thought at all to the possibility of harvesting its enormous peat resources for fuel. But last month Indonesia's Ministry of Mines and Energy invited 60 or so delegates from peat-producing countries all over the world to the west Javanese city of Bandung for an international conference to discuss the current state of the peat industry, and how it might apply to Indonesia.

Officials from Indonesia's Ministry of Mines and Energy learnt perhaps for the first time that Indonesia may have the world's fourth largest peat reserves. They also heard from enthusiasts from two of the world's leading fuel-peat producing countries—Ireland and Finland—that Indonesia has on its doorstep a major source of untapped energy. Soetario Sigit, the assistant to Indonesia's Minister for Mines and Energy, said: "We don't even give peat a mention in our new energy diversification programme. I never realised its potential."

As an energy-hungry world continues to diversify out of oil and natural gas, peat may find itself fairly high up on the list of viable alternative energy sources. Although it is never likely to make as large a contribution as oil, gas, coal or nuclear power on a worldwide basis, in specific locations it could become a major source of energy.



Milled turf in rail wagons at an Irish peat-burning power station in County Offaly.

In the Republic of Ireland it is already doing just that. Though Ireland has less than 1 per cent of the world's peat reserves, after the Soviet Union it is the world's largest user of peat for energy. Fuel-peat, mainly used to drive electric power stations, accounts for around 20 per cent of the country's national energy supplies. But last month Indonesia's Ministry of Mines and Energy invited 60 or so delegates from peat-producing countries all over the world to the west Javanese city of Bandung for an international conference to discuss the current state of the peat industry, and how it might apply to Indonesia.

Peat is not a new form of energy. It has been burnt in homes for cooking and heating in several countries for at least 2,000 years. But it is only more recently that it has been excavated and processed on an industrial scale with the help of

Drained, dried out and harvested

modern boiler and processing technology.

Peat production and utilisation technology is now well established in Finland, Ireland, the Soviet Union and China. A peat bog is drained, dried out and then harvested by specially adapted tractors which move along the spongy surface, shaving off around 2 centimetres at a time to produce what is known as milled peat. This is then used to fire large boilers in power plants or processed in factories into small blocks known as briquettes which are then sold to domestic consumers to use in house heating boilers or directly on the fireplace as with coal.

By far the largest use is for firing large power plants. Senior officials at Bord na Mona, the

Irish peat development authority, say that peat-fired power plants are currently around 20 per cent cheaper to run than oil or diesel fired plants.

Peat also has an advantage over coal in that it has a very low ash content. Some Finnish officials claim that in Finland peat is currently capable of producing electricity at half the cost of heavy fuel oil.

Peat's main disadvantage as a source of energy, however, is its large volume which makes transporting it extremely costly. Most peat-using countries have found that it is only economical for power plants if they are located fairly near the source of production. In the short term this may prove a major limiting factor on the world-wide growth of peat as a major energy source because peatlands, by their very nature, tend to be found in sparsely populated regions.

In the mid-term however liquefaction and gasification could well provide a solution to this problem. Though the greatest research effort so far has been devoted to coal, peat has been receiving considerable attention in Finland, Sweden, Canada and the U.S. for several years. No practical applications have been made yet, but the use of peat fuel gas will be started within the next few years, at least in Finland.

Most countries with large reserves however still regard it as an unholy nuisance. For peatland is normally swampy and almost completely useless for agriculture. Even if it is drained almost nothing will grow if the peat is more than one metre in depth. Many countries, including Ireland, Ireland and the USSR have ex-

perimented for decades on ways to make peatlands agriculturally productive but without success.

In the meantime hundreds of millions of acres of land spread throughout the world remain unproductive. Deep peatland is incapable of even supporting forests. The solution to the problem, say soil experts, is a simple one.

First harvest the peat (which in places can be up to 40 metres in depth), use it for energy, and then with the right drainage, fertiliser and irrigation, the soil underneath can often productively be used for agriculture.

No one knows precisely what world peat reserves are. It is clear however that they are considerable. A recent report on the worldwide use of peat prepared for the United Nations by the Ministry of Trade and Industry of Finland estimated at world fuel-peat resources at around 100bn tons of oil equivalent or close to 50 per cent of known global natural gas resources. Peat therefore clearly offers a large potential source of energy.

The UN report estimates overall fuel-peat reserves at around 400bn tonnes measured at 40 per cent moisture, covering an area of at least 420m hectares. With the notable exception of the Soviet Union most countries possessing the largest reserves of peat have yet done little to develop them as a source of energy.

Out of the 60 or so countries with known peat reserves four of them—Canada, USSR, U.S. and Indonesia—account for around 75 per cent of the world's peatlands and an esti-

mated 70 per cent of "harvestable" reserves. Canada, the U.S. and Indonesia have yet to use peat as an energy source, however.

In the case of all these countries oil or natural gas has been abundant and this is perhaps one reason why as yet they have done little to develop their potential. But the Soviet Union has undertaken a major development of its peat

"Plans are now under way which will increase our peat consumption to around 100m tonnes a year. This is more than three times our current usage. By the year 2000 7 to 8 per cent of our energy needs will be met by peat. But what's perhaps most exciting is that peat gasification and the ability to run a diesel engine off peat fuel are both very close to the commercial stage," he says.

accounting for about 90 per cent of total world production estimated at around 90m tonnes in 1980.

The Soviet Union has more than 4m hectares of peatlands currently in production and the 80m tonnes of fuel-peat produced every year meets around 2 per cent of the country's total energy needs. By far the largest proportion of fuel-peat is used to run 80 large peat-fired power stations. In rich peatland areas, such as the environs of Leningrad as much as 20 per cent of total demand is met in this way.

In the Republic of Ireland peat plays an even more impressive role in the country's energy economy. Ireland first began to develop its modern peat industry during World War II when imported coal was extremely difficult to come by. It is now the world's second biggest peat producer and has developed some of the most advanced industrial peat technology and mechanisation available.

Mr W. Maher, senior engineer at Bord na Mona says with obvious pride: "It may surprise you to know that Bord na Mona is today one of Ireland's largest companies. We manage 200,000 acres of bogland, and last year we had sales of £61m. With 7,000 full-time people on our payroll we are the country's single largest employer and our current capital development programme ending in 1986 is £182m."

Finland too—a comparative latecomer to the industry—also has ambitious expansion plans for its fuel peat industry. Using existing technology Finland has peat reserves equivalent to around 800m tonnes of oil. According to Mr Antti Kalmari, manager of Ekono, Finland's leading peat engineering company, Finland currently has around 100 different peat plants ranging from 20kw to 200MW, with peat accounting for around 3 per cent of the country's total energy.

It has around 150m hectares of peatland containing an estimated 166bn tonnes of recoverable peat. This one country alone therefore accounts for about 30 per cent of known world peat reserves. It is also the biggest producer of fuel-peat in the world

of peat. The move follows the appointment of chairman Mr Tom McAlpine as managing director of Littlewoods chain stores. Mr Phillips continues as

APPOINTMENTS

Top posts at Argos

ARGOS, the catalogue showroom organisation, has appointed Mr Joe Phillips as chairman and Dr Mike Smith as chief executive. The move follows the appointment of chairman Mr Tom McAlpine as managing director of Littlewoods chain stores. Mr Phillips continues as

director of Whitbread International, Chiswell Street. Mr Coombs has been managing director of Long John International since September 1982.

J. HENRY SCHRODER WAGG & CO. has appointed Mr A. E. Forsyth, Mr N. B. MacAndrew and Mr I. P. Sedgwick as directors. Mr R. J. Crowder, Mr D. M. Saffery, Mr E. N. Sarby-Soffe, Mr R. W. A. Swannell and Mr C. K. Tallents have been appointed assistant directors.

BROWN SHIPLEY & CO. has appointed Mr Michael S. Cohen as a consultant. He recently retired from the partnership of Phillips & Drew.

Mr John F. O'Brien will be relinquishing his position as a director and chief financial officer of LRC International to take up an appointment as group finance director of ARTHUR GUINNESS AND SONS from August 16, following the retirement of Mr W. A. G. Spicer. Mr Paul Bristow, previously finance director of LRC products division, will be appointed to the board of LRC INTERNATIONAL as finance director.

Mr John H. Paseor, a director of Powell Duffryn and chairman of the company's fuel distribution division, has been elected chairman of the CHAMBER OF COAL TRADERS. He succeeds Mr Peter F. Brewis.

Mr G. E. Bullard is retiring as managing director of GILLETTE BROTHERS DISCOUNT on July 31, but will remain on the board in a non-executive capacity.

Mr Richard W. P. Luff, City Surveyor to the Corporation of London, has been elected president of THE ROYAL INSTITUTION OF CHARTERED SURVEYORS for 1982-83. He is only the third serving public officer in the 114 years of the Institution to be elected president. The new senior vice-president is Mr Clifford Dunn of Clifford Dunn and Partners. Mr Donald Troup of Porter and Cobb was elected a vice-president. The two remaining vice-presidents are Mr Geoffrey Townsend of Turner and Townsend and Mr Paul Orchard-Liste of Healey, and Baker.

E. R. SQUIBB AND SONS INC. has appointed Mr J. Michael Sheasby as vice-president, finance and planning for Squibb Europe. He was formerly chairman of RCA Limited, UK and managing director of RCA Group Administration.

Mr Tony Derry becomes managing director of LONG JOHN INTERNATIONAL on August 2. This coincides with Mr Ian Coombs becoming finance director.

Mr W. G. Gerrett has been appointed aviation manager and underwriter for MINSTER INSURANCE from July 26.



Clydesdale Bank

BASE RATE

Clydesdale Bank PLC announces that with effect from 14th July 1982 its Base Rate for advances is reduced from 12½% to 12% per annum.

Williams & Glyn's

Interest Rate Changes

Williams & Glyn's Bank announces that with effect from 14th July 1982 its Base Rate for advances is reduced from 12½% to 12% per annum.

Interest on deposits at 7 days' notice is reduced from 9½% to 9% per annum.

Williams & Glyn's Bank plc

Grindlays Bank p.l.c. Interest Rates

Grindlays Bank p.l.c. announces that its base rate for lending will change from 12½% to 12% with effect from 14th July 1982.

The interest rates paid on call deposits will be:

call deposits of £1,000 and over 9%

(call deposits of £300 — 8½%)

Rates of interest on fixed deposits of over £5,000 will be quoted on request.

Enquiries: Please telephone 01-930 4611



Head Office: 23 Fenchurch Street, London EC3P 5ED

Midland Bank Interest Rates

Effective from 14th July 1982.

Base Rate

Reduces by ½% to 12% per annum.

Deposit Accounts

Interest paid quarterly on 7 day deposit accounts reduces by ½% to 9% p.a. APR 9.3%.

Abatement Allowance

On ledger credit balances of current accounts which are subject to the standard personal current account tariff and do not qualify for free terms reduces by 1% to 5% p.a.



Midland Bank

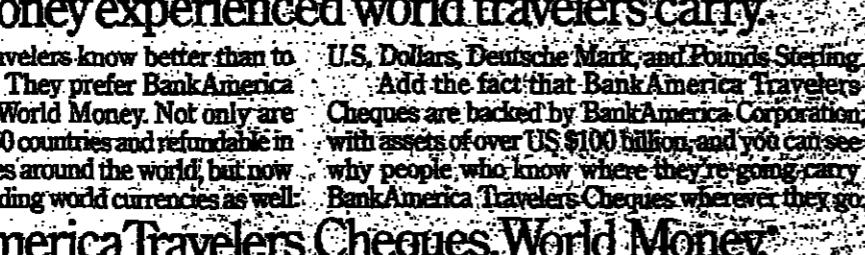
Midland Bank plc

The money experienced world travellers carry.

Experienced world travellers know better than to carry ordinary money. They prefer BankAmerica Travelers Cheques—World Money. Not only are they accepted in over 160 countries and refundable in more than 40,000 places around the world, but now they are available in leading world currencies, as well:

BankAmerica Travelers Cheques. World Money.

U.S. Dollars, Deutsche Mark, and Pound Sterling. Add the fact that BankAmerica Travelers Cheques are backed by BankAmerica Corporation, with assets of over US \$100 billion, and you can see why people who know where they're going carry BankAmerica Travelers Cheques wherever they go.



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